ETOP 500

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Consolidation Complications

Design firms are facing uncertain but generally positive markets; however, many worry about how consolidation will affect them By Gary J. Tulacz



Companies | By Gary J. Tulacz

The Top 500 Design Firms List Turns 50

he year 1965 was something of a turning point in the U.S. At the beginning of the year, President Lyndon Johnson announced his "Great Society" agenda, the movie "The Sound of Music" broke boxoffice records, the western "Bonanza" was the top-rated television show and Pillsbury introduced its advertising icon, the Pillsbury Doughboy. On the construction side, the national highway program was still underway, and the Gateway Arch in St. Louis was completed.

But there were ominous signs, as well. The first U.S. ground combat troops arrived in Vietnam, sparking the first major antiwar protests. Despite the enactment of the Civil Rights Act the year before, confrontations and protests over racial desegregation continued to rage. And the country's vulnerable infrastructure was demonstrated when Hurricane Betsy, the most severe hurricane to hit New Orleans until Hurricane Katrina, caused nearly \$1.5 billion in damages, and the Northeast was plunged into darkness during the great blackout in November.

For ENR, it was a watershed year. We recognized individual contributions to the industry by citing people who "Made Their Marks" in 1965 (see ENR 2/20 p. 42). In addition, fresh off the first ENR Top 400 Contractors list in 1964, ENR published its first-ever Top 500 Design Firms list.

The Top 456?

The ENR Top 500 Design Firms list, like the Top 400 Contractors list, was drawn

What 1965's Top 500 were doing in the 1960s (A) Rummel, Klepper & Kahl (No. 87 in 1965) designed the Jones Falls Expressway through the city of Baltimore. (B) The Perkins + Wlll Partnership (No. 24) designed the space-age-inspired Edens Theater in Northbrook, Ill. (C) Reynolds, Smith & Hills (No. 37), now RS&H, designed the Titan V launch facility at Cape Canaveral, Fla. (D) Aeck Associates (No. 447), now Lord Aeck Sargent, designed the "floating" C&S Tower in Atlanta. (E) David Volkert & Associates (No. 199) designed the Lake Ponchartrain Causeway to New Orleans, which, at the time, was the world's longest continuous over-water bridge.













from project data collected by McGraw-Hill's Construction Daily publications. The rankings were based on estimated billings for each firm. Unlike the Top 400 Contractors list, ENR did not publish specific billing levels for each firm but, instead, ranked firms within ranges of billing levels.

For example, the top three firms in the Top 500 were grouped in the category "Billings Totaled Over \$10 Million in 1964." There were 23 firms in the \$5million to \$9.9-million range. This policy of grouping ranked companies with billing ranges lasted until 1995, when the ranking criteria changed to design revenue; for the first time, actual reported revenue figures were published for each ranked firm.

Another difference in the Top 500 from the Top 400 was the acknowledgement that many engineer-constructors had discrete design billings that could and should be measured. However, the size of these firms would make the list top-heavy with firms that had contracting as their primary business.

In recognition of this concern—that this was a list of design firms and not a list of firms that may do other things besides design—ENR's first Top 500 Design Firms list ranked pure design firms on one list. So, the first Top 500 actually consisted of 456 companies doing at least \$505,000 in design billings and "44 Leading Design-Constructors."

In the mid-1980s, ENR began to include design-constructors on the Top 500, which led to complaints from many "pure" design firms that their rankings were plummeting because they were being unfairly lumped in with huge contracting firms.

These complaints eventually led to the ENR Top 100 "Pure" Designers list, which persists to this day. Ironically, many of the "pure" designers that protested the inclusion of design-constructors on the Top 500 list in the 1980s and 1990s are now design-constructors themselves. Over the years, many of these design firms have found that clients increasingly are looking for integrated firms providing

Top 500 Design Firms, Then and Now

Below is a selection of design firms that were ranked on the original Top 500 list in 1965 and that continue to be ranked on the 2015 list under their own name or the name of the design firm that eventually acquired them.

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Chart continues next page

a variety of services, allowing for one-stop shopping.

Whatever Happened to ...?

A glance down the 1965 list reveals many familiar names that still are thriving. For example, the No. 3 firm on the list, Michael Baker Corp, is still going strong as Michael Baker International on this year's list. Many firms have shortened their original partnership name. For example, No. 4 on the 1965 list was Howard, Needles, Tammen & Bergendoff, which is now simply HNTB.

There also are many great firms that have since gone out of business. Taliesin Associated Architect, a Division of Frank Lloyd Wright Foundation, Scottsdale, Ariz., was established to carry on the work of perhaps America's most famous architect, ranked No. 221 on the 1965 list. It finally closed its doors in 2003. Eero Saarinen & Associates, Hamden, Conn., carried on after his death in 1961 with his design for the Gateway Arch in St. Louis,.

A groundbreaking firm on the 1965 Top 500 was Chloethiel Woodard Smith & Associates, Washington, D.C., which then ranked at No. 392. Chloethiel Woodard Smith was one of the first major female architects in the U.S. Smith, who rejected the label of "woman architect," was said to have trained as many as 30% of all prominent architects in Washington, D.C., during the mid- to late 20th century.

Consolidation, Then and Now

Many firms from the 1965 have been absorbed by larger firms over the years. For example, 14 firms from the 1965 list are now part of AECOM Technology Corp., and seven firms now are part of Jacobs.

But industry consolidation is not a recent development. For example, the No. 1 firm from the 1965 list, Chas. T. Main, was acquired by Parsons in 1985.

One firm "consolidated" in the 1970s was Commonwealth Associates Inc., Lincoln, Mich., which ranked at No. 25 in 1965. It was acquired by Gilbert Associates in 1973. When the power market sagged, Gilbert in 1988 decided to

Top 500 Design Firms, Then and Now

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	200	70	MANAMONE, DAIN, DIADI & JUNANSON	Chart continues next page

close the Lincoln office, leaving 28 former employees to work thorough the backlog.

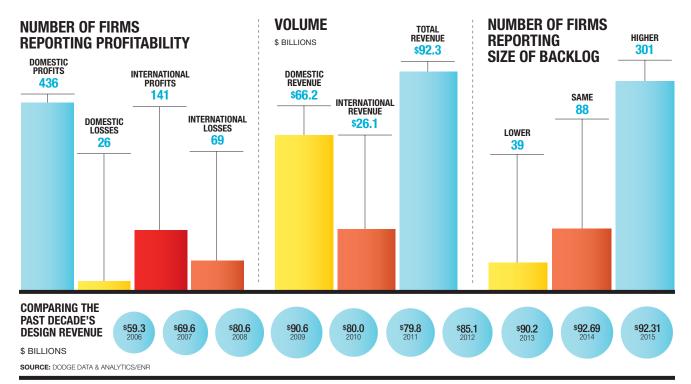
"We stayed together, and, since Gilbert abandoned the name, we reformed Commonwealth Associates Inc. that same year," says Dennis Decosta, Commonwealth's current president, who, along with a group of senior executives, has been with the company since the 1970s. The firm now is ranked at No. 335.

Design firms have shown remarkable staying power. For example, on this year's Top 500, BKF Engineers, Black & Veatch, Gannett Fleming, Leo A Daly and Whitman, Requardt & Associates are all celebrating their 100th anniversary in business this year. And LPA Inc., Pape-Dawson Engineers, Pond & Co., Professional Engineering Consultants PA, RDG Planning & Design, Terracon Consultants Inc. and Walker Parking Consultants are all sharing their 50th anniversary with ENR's Top 500.

Top 500 Design Firms, Then and Now

RANK 1965		COMPANY NAME 1965	COMPANY NAME 2015
282	1	TURNER & COLLIE	AECOM
296	347	MORRISON-MAIERLE INC.	MORRISON-MAIERLE INC.
310	198	EVANS, MECHWART, HAMBLETON & TILTON INC.	EMH&T
339	13	ROGERS, TALIAFERRO, KOSTRITSKY, LAMB ARCHS.	ARCADIS U.S./RTKL/CALLISON
351	115	CLARK, ENERSEN, OLSSON, BURROUGHS & THOMSEN	OLSSON ASSOCIATES
354	399	DAVIS & FLOYD ENGINEERS INC.	DAVIS & FLOYD INC.
363	183	BARGE, WAGGONER & SUMNER INC.	BARGE WAGGONER SUMNER & CANNON INC.
367	101	HOMMEL GREEN & ABRAHAMSON	HAMMEL GREEN AND ABRAHAMSON INC. (HGA)
390	10	STEINMAN, BOYNTON, GRANQUIST & LONDON	PARSONS
395	345	C.H. GUERNSEY & CO.	GUERNSEY
405	157	KENNEDY ENGINEERS	KENNEDY/JENKS CONSULTANTS
410	2	HUGH STUBBINS ASSOC.	JACOBS
414	52	HARWOOD K. SMITH AND PARTNERS	HKS
426	233	CRAWFORD, MURPHY & TILLY INC.	CRAWFORD, MURPHY & TILLY INC.
434	201	PAUL WEIDLINGER	WEIDLINGER ASSOCIATES INC.
438	148	CLARK, BUHR & NEXSEN, ARCHITECTS & ENGINEERS	CLARK NEXSEN PC
445	13	HENSLEY-SCHMIDT INC.	ARCADIS U.S./RTKL/CALLISON
447	433	AECK ASSOCS.	LORD, AECK SARGENT
454	254	HOWARD R. GREEN CO.	HR GREEN INC.
455	392	KETCHUM, KANKEL, RYAN & FLEMING	MARTIN/MARTIN INC.

2014-2015 at a Glance



For ENR's Top 500 Design Firms, 2014 was a tumultuous year. It was a year when some of the nation's largest firms became even larger through the continual consolidation that the design profession has undergone over the past decade. It was also a year in which finding the ways and means of securing financing for desperately needed infrastructure work became paramount. And it also was a year when global economic upheavals were a cause for concern for many firms.

The evidence of this upheaval can be seen in the data from ENR's Top 500 Design Firms list. Taken as a group, the Top 500 firms had design revenue of \$92.30 billion in 2014, down 0.4% from \$90.69 billion in 2013. Market growth was steady on the domestic side, rising 2.2%, to \$66.16 billion, in 2014, up from \$64.13 billion in 2013. However, revenue from projects outside the U.S. fell 8.5%, to \$26.14 billion in 2014, down from \$28.55 billion in 2013.

Ironically, part of this drop in revenue can be traced to one of the biggest stories of 2014: industry consolidation. In 2014, Canadian design giant WSP acquired Parsons Brinckerhoff. PB reported \$924 million in international design revenue on last year's list. However, this year, WSP | Parsons Brinckerhoff U.S.'s international revenue is not accounted for in the Top 500 as it is now considered a subsidiary of a non-U.S. design firm. (PB's total international revenue will be



"When vou couple **AECOM's** design capabilities with URS's construction experience, along with the financial power of AECOM Capital, we can provide full design-buildoperatemaintain services."

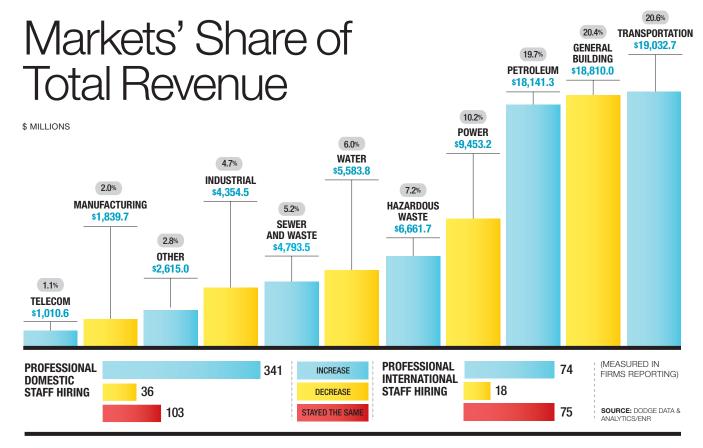
Tom Bishop, CEO, AECOM Design and Consulting included with WSP's revenue on the Top International Design Firms list, which will be published in July.)

Consolidation

Industry consolidation was the major issue among the Top 500 in 2014. The biggest news of 2014 was the acquisition of last year's No. 3 firm on the Top 500, URS Corp, by the No. 1 firm, AECOM Technology Corp., to create the first \$10-billion design firm. WSP's acquisition of PB also was big news, as was Amec's acquisition of Foster Wheeler. Other big acquisitions included Arcadis-RTKL acquiring giant architectural firm Callison, which ranked at No. 73 on last year's Top 500, and POWER Engineers' acquisition of Burns and Roe Group, which ranked at No. 100 last year.

The merger of AECOM and URS is now nearly complete, with only a few areas, such as a consolidation of the accounting systems, remaining to be finalized, says Tom Bishop, president of AECOM's design and consulting business and former executive chairman of URS. "We have held hundreds of meetings across both companies and have had a terrific response," he says.

The combined firms will present a wider range of services and open up new opportunities, Bishop says. "When you couple AECOM's design capabilities with



URS's construction experience, along with the financing power of AECOM Capital, we can provide full design-build-operate-maintain services. That puts many projects we were not able to pursue in the past squarely in our sweet spot," he says.

Another major change was Amec's acquisition of Foster Wheeler. "The merger is coming along very well," says Simon Naylor, Amec Foster Wheeler's president for the Americas. He says the merger will provide customers in the energy sector with Amec's upstream expertise along with Foster Wheeler's downstream experience, "allowing us to provide a truly holistic approach to our customers."

Another international firm that has made a significant impact on the U.S. market through acquisition is Australia's GHD. "In late 2011, we noticed the beginning of the downturn in Australia and, particularly, the mining industry," says Richard Wankmuller, GHD's general manager, Americas. He says the Australian market's downturn moved the firm's focus to the U.S. and Canada. Its acquisition of Conestoga-Rovers & Associates in July 2014 "provides us an increased ability to identify and hire talented people and gain access to clients across all five of our market sectors—water, property and buildings, environment, energy and resources, and transportation," says Wankmuller.

Many other firms are looking to expand. "We have

460 Top 500 firms that sent in

surveys last

74.3% Saw revenue

increases between 2013 and 2014.

Saw revenue declines between 2013 and 2014.

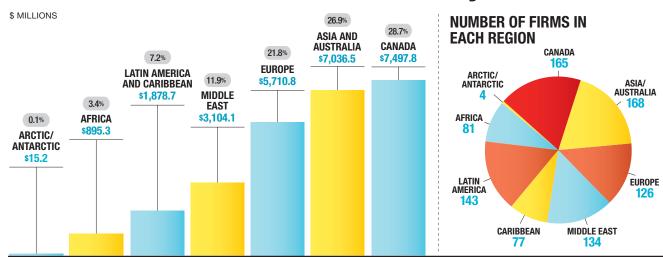
not been that acquisitive in the past few years, but we are now looking at more options to acquire," says Todd Wager, president of Parsons Transportation Group.

Most executives in the industry believe consolidation will continue. "Consolidation is not finished," says Greg Graves, CEO of Burns & McDonnell. He says many large firms think they need to grow faster and that the easiest way to grow is through acquisition, although the market it good now. "We are constantly being called by consulting firms, asking if we are interested in buying firms or selling ourselves to other firms," says Graves. "We are interested in acquiring firms, but only if it makes sense for our firm and our markets."

For many firms, the trend toward consolidation is a threat. Some midsize design firms believe they will have problems competing against megafirms. But others see it as an opportunity. "Consolidation is transforming the industry," says Chris Vincze, CEO of TRC Cos. "But at the moment, some of these big firms are going to spend their time and efforts on integration, while we will be spending our time and effort marketing and serving our customers," he says.

Vincze also notes that much of the consolidation has come from companies in Europe and Asia. He says that some international firms, particularly from Australia, have been buying U.S. firms in the water and wastewater space. "With the growing strength of the

International Market Analysis



dollar against the euro and other currencies, it is going to be a lot more expensive to acquire U.S. firms. On the other side, buying international firms with U.S. dollars got a lot cheaper," states Vincze.

TRC also has been making small, strategic acquisitions. In September, it acquired NOVA Safety & Environmental, a Midland, Texas-based safety and hazardous-waste firm. "This gives us a presence in the Permian basin," Vincze says.

Pressure on Fees

The pressure on design fees continues as a hangover from the recession, when firms were bidding for any work to stay afloat. "The marketplace remains very competitive, and downward pressure on fees continues to be a strong headwind," says Timothy Dufault, CEO, Cuningham Group Architecture.

Many firms worry that clients are too focused on costs. "When I started in the business in the 1970s, most of our utility customers had CEOs who were engineers who understood the value of quality engineering. Now, the CEOs are mostly finance people who are mostly concerned with the bottom line," says Dennis DeCosta, president of Commonwealth Assocates Inc.

This focus on cost has led to many design firms to seek efficiencies in the construction process. The market remains fiercely competitive, with many clients emphasizing cost efficiency and employing professional procurement and cost management to drive down prices throughout the supply chain. To stay competitive, professional services firms are having to find ways to lower their costs without undermining quality control.

For some firms, that means passing on projects where price is paramount. "We prefer not to play in



"We are constantly being called by consulting firms, asking if we are interested in buying firms or selling ourselves to other firms."

Greg Graves, CEO,Burns & McDonnell the commoditized, low-fee marketplace, where long-term value may be sacrificed for bottom-line capital costs," says Dan Noble, CEO of HKS.

However, some firms see a slight easing in competition and fee pressure. "Markets are strong, and this is alleviating some of the extremely intense competition we experienced from 2010 through 2014," says Phil Harrison, CEO of Perkins + Will. "As the U.S. economy continues to improve, we see clients becoming less bottom-line-focused and more concerned about value," says Dwayne Miller, CEO of jba consulting engineers.

Infrastructure Needs

There are few markets as contentious and frustrating to design firms as transportation. The continual lack of a long-term federal funding bill has many firms in the market annoyed. "Infrastructure used to be a bipartisan or non-partisan issue. Not anymore," complains Wager of Parsons Transportation Group. "We need to find a common ground to find desperately needed funding for infrastructure."

The uncertainty over long-term federal funding is having a real impact on state transportation programs. "Arkansas, Georgia, Tennessee and Wyoming have delayed projects totaling an estimated \$779.7 million since the start of 2015," says Robert Slimp, CEO, HNTB Corp. He says an additional nine states also have expressed concern over the feasibility of future projects, valued at an estimated \$1.8 billion total, if Congress does not act.

However, states and local agencies have been stepping in to provide some relief from a lack of a longterm federal funding bill. "Infrastructure funding, particularly for transportation projects, has been strong. Between January and March of this year, municipalities have issued \$103 billion in bonds, the strongest since 2010," says Bishop of AECOM. However, he worries that this activity could decline as the U.S. Federal Reserve begins to raise interest rates.

Slimp notes that eight states have increased local fuel taxes, Florida and Delaware have increased their reliance on tolls, and Ohio has floated toll-revenue bonds. He says 20 states are considering increased transportation funding in 2015.

Greg Kelly, CEO for the U.S. and Central and South America for WSP | Parsons Brinckerhoff, says 13 states are considering legislation to increase their gas tax or sales tax on gasoline, and three states have pending legislation to convert the flat-rate excise tax on fuel entirely to a variable-rate tax.

In aviation, the drop in oil prices has helped struggling airlines back to financial health. The airlines now are beginning to examine their infrastructure and invest on expanding their facilities. "You are seeing some airports beginning to max out their capacity, causing airlines to seek alternate sites to expand," says Wager of Parsons Transportation Group.

Another growing market for transportation designers is systems integration. "Look at New York City: You can't lengthen the subway platforms, so you have to maximize the efficiency of the current system," says Wager. He says Parsons is doing a lot of work designing more effective uses of existing transportation assets in numerous cities.

Public-private partnerships are beginning to make progress in the transportation market. "For most of our 90-year history, Volkert grew within the traditional design-bid-build model. In recent years, new alternative delivery and P3 funding models have enabled us to work in our strongest disciplines on teams undertaking multibillion-dollar projects across the country," says Perry Hand, CEO of Volkert.

"The world has gotten a lot smaller in the past 10 years, with so many foreign firms acquiring U.S. designers," says Wager. He says that, as public-private partnerships increase here in the U.S., the presence of international firms and financing groups will continue to grow. "We have the largest transportation market in the world, and the Europeans have extensive expertise in P3s. So, they will come here," he says.

Wager says the increasing strength of the dollar against foreign currencies will not have a significant impact on the P3 market. "Just look at the amount of cash many of these companies have available. You can't just sit on a pile of cash. You have to deploy it."

AECOM already has a large group to find or

Research By Scott Van Voorhis and Debra K. Rubin

Midsize AEs Are Still a Force



John Carrato, CEO of Alfred Benesch & Co. (No. 127), credits the engineer's growth over the past five years to a decision to expand into new regions and service lines at a time when economic jolts and consolidation have appeared to thin the ranks of midsize design firms.

Benesch is among designers with revenue of between \$19.4 million and \$122 million, based on ENR Top 500 Design Firms data in 2013. Researchers now are studying the ENR data to determine how midsize firms outperform many of their peers, decade after decade. The analysis and executive input offer a look at the characteristics shared by these firms, from efforts to broaden their range of work to talent management and succession planning.

The study is the second phase of a University of Colorado-Boulder analysis, the results of which were first revealed in 2013. The research team was led by Paul Chinowsky, professor of sustainable development, along with Rod Hoffman, CEO of S&H Consulting; Jeff Holcomb, chief development officer of Larson Engineering; and industry management consultants Gerry Salontai and Colvin Matheson.

Megafirms, which the researchers categorize at \$1.7 billion and up in 2011 revenue, did boost their share of Top 500 volume to 41% in 2011 from 10% in 1986—taking some of that away from the large and midsize firms. Those groups have lost 12% and 21%, respectively, of their revenue since peaking in 1986.

But the researchers emphasize that the design sector "is not a monolithic entity," with midsize firms still propelling growth in key sectors.

They have made up at least 60% of the general building sector since the 1980s, with researchers including firms that reported 60% and up of all revenue in that market. The sector comprises 20.4% of all Top 500 revenue in 2014, the second-largest chunk. In transportation, the midsize share has shrunk to 31% currently from 45% but is only 1% less than that held by large firms. Transportation revenue was the Top 500's largest share, making up 20.8% of this year's total. Midsize firms also fared well in the researchers' performance metric: a revenue increase linked with list-rank gains over the analysis period. Ten of 17 firms in the study's "leadership quadrant" are midsize. Only one very large firm is among "the best of the best," say researchers.

"The flurry of engineering-firm M&As by larger multinationals left many talented engineers looking to get out of the cumbersome and multilayered bureaucracies inherent in firms of that size," says David Wantman, president of Wantman Group Inc. (No. 338), lead designer on a \$250-milion highway project in southern Florida (see rendering). "WGI offers them the ability to make an immediate difference" that can "translate to higher revenue and highly satisfied clients," he adds.

Adds Henry Chlupsa, president of D&B Engineers & Architects (No. 307), "We have a need to keep reinventing ourselves ... to be successful and exist in this challenging business where we are constantly competing with large, national firms as well as with local, much smaller consultants."

The Top 20 Design Firms by Sector

1		INDUSTRIAL PROCESS/ PETROLEUM
RA 2015	NK 2014	Top 20 Revenue: \$18.6 Billion Top 20 Market Share: 82.9%
1	1	FLUOR CORP.
2	2	JACOBS
3	6	WOOD GROUP MUSTANG INC.
4	3	BECHTEL
5	**	AECOM TECHNOLOGY CORP.
6	4	KBR
7	7	WORLEYPARSONS GROUP INC.
8	8	CB&I
9	5	AMEC FOSTER WHEELER
10	**	S&B ENGINEERS AND CONSTRUCTORS LTD.
11	10	CH2M HILL
12	11	TETRA TECH INC.
13	13	CDI CORP.
14	17	CARDNO
15	16	AEGION CORP.
16	15	GULF INTERSTATE ENGINEERING CO.
17	19	BURNS & MCDONNELL
18	20	BUREAU VERITAS
19	**	FUGRO
20	18	UNIVERSALPEGASUS INTERNATIONAL INC.

2		TRANSPORTATION
RA 2015	NK 2014	Top 20 Revenue: \$12.0 Billion Top 20 Market Share: 62.9%
1	1	AECOM TECHNOLOGY CORP.
2	5	JACOBS
3	4	CH2M HILL
4	6	HNTB COS.
5	7	PARSONS
6	8	HDR
7	**	WSP I PARSONS BRINCKERHOFF
8	9	LOUIS BERGER
9	12	STV GROUP INC.
10	10	STANTEC INC.
11	13	MICHAEL BAKER INTERNATIONAL
12	15	KIMLEY-HORN AND ASSOCIATES INC.
13	11	T.Y. LIN INTERNATIONAL
14	14	HATCH MOTT MACDONALD
15	16	AMEC FOSTER WHEELER
16	17	TRANSYSTEMS CORP.
17	19	CDM SMITH
18	18	ATKINS NORTH AMERICA
19	20	GANNETT FLEMING
20	**	GREENMAN-PEDERSEN INC.

3		GENERAL BUILDING
RA 2015	NK 2014	Top 20 Revenue: \$8.1 Billion Top 20 Market Share: 42.8%
1	1	AECOM TECHNOLOGY CORP.
2	3	GENSLER
3	2	JACOBS
4	13	ARCADIS U.S./RTKL/CALLISON
5	7	PERKINS+WILL
6	6	нок
7	5	HDR
8	8	SKIDMORE OWINGS & MERRILL LLP
9	11	PARSONS
10	9	HKS INC.
11	15	TERRACON CONSULTANTS INC.
12	16	KIMLEY-HORN AND ASSOCIATES INC.
13	19	STANTEC INC.
14	**	EXP US SERVICES INC.
15	17	SMITHGROUPJJR
16	12	CANNON DESIGN
17	20	PERKINS EASTMAN
18	**	WSP I PARSONS BRINCKERHOFF
19	14	NBBJ
20	**	KOHN PEDERSEN FOX ASSOCIATES PC

provide funding for P3 projects. "The major use of AECOM Capital in arranging financing has been on commercial and institutional work," says Bishop. But now, the firm is looking to finance infrastructure projects, he says. "AECOM Capital was instrumental in arranging funding for a major West Coast project that we will be announcing in the next couple of months."

The international infrastructure market is a mixed bag. The drop in oil prices has caused many nations in the Middle East to rethink their infrastructure spending. On the other hand, Asian nations such as Indonesia and Malaysia are seeing a spike in their economies due to lower oil prices, which is helping expend their growing middle classes. "People are beginning to demand to travel around these countries by something other than ferries," says Wager.

The water and wastewater markets also are experiencing something of a funding crunch. However, some firms say state economies are beginning to recover from the recession and spend again. "The good news is that states are moving forward to fund infrastructure," says Vincze. "Water and wastewater should not be a partisan issue. You are seeing increasing emphasis on local funding for infrastructure, regardless of whether it is a red state or a blue state."

"There's a very strong sense that some of our core



"With the growing strength of the dollar against the euro and other currencies, it is going to be a lot more expensive [for international designers] to acquire U.S. firms."

Chris Vincze, CEO, TRC Cos.

sectors, such as the U.S. municipal water business, are unlocking, with lower unemployment, higher GDP growth and an increased tax base for our utility clients [that] have been waiting to restart investment in aging infrastructure," says Alan J. Krause, CEO, MWH Global. "The state and local agency market is strongest for us," says Dan Batrack, CEO of Tetra Tech. He says Tetra Tech has seen a marked improvement in spending on water and wastewater throughout most of the Southeast and Southwest.

The drought in the West, particularly in California, has galvanized the water market. California overwhelmingly passed a \$7.5-billion bond issue in November to fund water conservation and water-related projects in the state. "About \$1.5 billion of that bond money will be expedited to study flood control and capture programs," says Batrack. He notes that water is a regional issue that requires a holistic approach. "We have the size and expertise to provide a broad analysis of the problems and solutions," he notes.

But Batrack cautions that most of this spending will not be on specific projects yet. "Next year, you may start seeing projects start to move to market. But if you are a small firm working for a local water and wastewater agency, you probably won't see much project work in the near term," he says.

a designer on the Target Field Light Rail Transit Station, next to the new

The Top 20 Design Firms by Sector

4		POWER
RA 2015	NK 2014	Top 20 Revenue: \$7.6 Billion Top 20 Market Share: 80.3%
1	1	CB&I
2	2	AECOM TECHNOLOGY CORP.
3	4	BURNS & MCDONNELL
4	3	BLACK & VEATCH
5	5	SARGENT & LUNDY LLC
6	10	AMEC FOSTER WHEELER
7	12	POWER ENGINEERS INC.
8	7	BECHTEL
9	13	ZACHRY GROUP
10	9	JACOBS
11	14	ENERCON SERVICES INC.
12	**	WSP I PARSONS BRINCKERHOFF
13	15	KIEWIT CORP.
14	6	TETRA TECH INC.
15	17	TRC COS. INC.
16	16	HDR
17	**	LEIDOS
18	18	WORLEYPARSONS GROUP INC.
19	19	THE BABCOCK & WILCOX CO.
20	20	KBR

5		HAZARDOUS WASTE
RA 2015	NK 2014	Top 20 Revenue: \$5.8 Billion Top 20 Market Share: 85.5%
1	4	AECOM TECHNOLOGY CORP.
2	2	ARCADIS U.S./RTKL/CALLISON
3	3	CH2M HILL
4	6	JACOBS
5	5	TETRA TECH INC.
6	**	GHD INC.
7	7	PARSONS
8	8	BECHTEL
9	9	AMEC FOSTER WHEELER
10	11	FLUOR CORP.
11	10	TRC COS. INC.
12	15	CDM SMITH
13	14	GEOSYNTEC CONSULTANTS
14	13	KLEINFELDER
15	17	BROWN AND CALDWELL
16	16	CB&I
17	20	HALEY & ALDRICH INC.
18	18	CARDNO
19	**	GZA GEOENVIRONMENTAL INC.
20	**	LOUIS BERGER

6		WATER
RA 2015	NK 2014	Top 20 Revenue: \$4.2 Billion Top 20 Market Share: 75.4%
1	1	TETRA TECH INC.
2	2	AECOM TECHNOLOGY CORP.
3	3	CH2M HILL
4	4	MWH GLOBAL
5	6	BLACK & VEATCH
6	8	HDR
7	9	ARCADIS U.S./RTKL/CALLISON
8	7	CDM SMITH
9	10	JACOBS
10	12	STANTEC INC.
11	11	MICHAEL BAKER INTERNATIONAL
12	17	LOUIS BERGER
13	15	BROWN AND CALDWELL
14	14	CAROLLO ENGINEERS INC.
15	13	AMEC FOSTER WHEELER
16	18	DEWBERRY
17	19	HAZEN AND SAWYER PC
18	**	KLEINFELDER
19	16	KBR
20	**	GANNETT FLEMING

Another solution to California's water woes may be desalination plants. "The Carlsbad desalination project is projected for 50-million [gallons per day] and is slated to be the biggest in the Western Hemisphere," Batrack says. There are two other desalination plants underway in the state and about 17 proposals on the boards. "There is a lot of environmental opposition to some of these proposals, so we will be spending a lot of time in the planning and permitting stages," he says. But Batrack believes at least a few of the proposed plants will be built.

Oil Prices Taking Toll on Some

The precipitous drop in oil prices starting at the end of 2014 has begun to have an impact on work in the oil and gas markets. While current projects are proceeding, a few jobs in the pipeline have been slowed or postponed. "The market is hurting on the upstream side, but downstream oil-and-gas work is continuing to be strong due to lower feedstock prices," says Vincze.

"In the past 12 months, there has been a complete change in the oil-and-gas market because of falling oil prices," says Graham Hill, executive vice president of global business development and strategy for KBR. He says that lower oil prices "look like a longer event than anyone anticipated."



"Arkansas, Georgia, Tennessee and Wyoming have delayed projects totaling an estimated \$779.7 million since the start of 2015."

Rob Slimp, CEO, HNTB Corp.

The lower oil prices have left many design firms trying to cope with the market shift. "We had completed our company reorganization to implement strategies to deal with changing markets by December of last year, just as the prices began to fall. Some firms now are scrambling to do what we already accomplished at the end of last year," says Hill.

Not all firms are seeing major problems so far. "We have seen very few project postponements, and those that we have seen are mostly smaller projects," says Graves of Burns & McDonnell.

Further, the downstream market is thriving. "Downstream is very good for us," says Hill. He says KBR has opportunities throughout North America in ammonia, petrochemical and chemical plants.

Despite the significant reduction in oil prices, the oil-and-gas pipeline market continues to be robust. "Although the supply may be abundant, it's still necessary to get the product to market," says Nick DeNichilo, CEO of Hatch Mott McDonald. Lower prices also are convincing many independent power producers to switch to natural gas, increasing the need for delivery systems, he says. "Given the age of many pipelines, we are also being called upon to assist our clients with asset rehabilitation and replacement."

Firms in the oil-and-gas sector are optimistic that

The Top 20 Design Firms by Sector

7		SEWER AND WASTE
RA 2015	NK 2014	Top 20 Revenue: \$3.2 Billion Top 20 Market Share: 66.7%
1	1	CH2M HILL
2	3	AECOM TECHNOLOGY CORP.
3	2	MWH GLOBAL
4	5	TETRA TECH INC.
5	4	CDM SMITH
6	7	BROWN AND CALDWELL
7	6	HDR
8	8	BLACK & VEATCH
9	11	HAZEN AND SAWYER PC
10	14	CAROLLO ENGINEERS INC.
11	13	SCS ENGINEERS
12	12	PARSONS
13	10	ARCADIS U.S./RTKL/CALLISON
14	17	STANTEC INC.
15	**	GHD INC.
16	16	GREELEY AND HANSEN LLC
17	15	JACOBS
18	18	HATCH MOTT MACDONALD
19	19	AMEC FOSTER WHEELER
20	**	AEGION CORP.

8		MANUFACTURING
RA 2015	NK 2014	Top 20 Revenue: \$1.4 Billion Top 20 Market Share: 75.5%
1	1	JACOBS
2	4	CH2M HILL
3	**	AECOM TECHNOLOGY CORP.
4	2	M+W U.S. INC.
5	8	AMEC FOSTER WHEELER
6	7	GHAFARI ASSOCIATES LLC
7	9	CDI CORP.
8	10	SSOE GROUP
9	11	BUREAU VERITAS
10	6	FLUOR CORP.
11	3	TETRA TECH INC.
12	**	WUNDERLICH-MALEC ENGINEERING INC.
13	13	CHA CONSULTING INC.
14	**	ATKINS NORTH AMERICA
15	**	LEIDOS
16	**	BRPH ARCHITECTS-ENGINEERS INC.
17	19	BURNS & MCDONNELL
18	14	RCM TECHNOLOGIES INC.
19	15	MIDDOUGH INC.
20	**	WOODARD & CURRAN

9		TELECOMMUNICATIONS
RA 2015	NK 2014	Top 20 Revenue: \$769.5 Million Top 20 Market Share: 76.1%
1	1	BLACK & VEATCH
2	2	BECHTEL
3	**	UNIVERSALPEGASUS INTERNATIONAL INC.
4	4	JACOBS
5	3	PARSONS
6	5	SYSKA HENNESSY GROUP
7	11	VANDERWEIL ENGINEERS
8	7	KCI TECHNOLOGIES INC.
9	8	GPD GROUP
10	9	MORRISON HERSHFIELD
11	6	EXP US SERVICES INC.
12	10	CORGAN
13	13	CH2M HILL
14	14	TECTONIC ENGINEERING & SURVEYING
15	**	TERRACON CONSULTANTS INC.
16	**	FULLERTON ENGINEERING CONSULTANTS
17	**	MISSION CRITICAL PARTNERS INC.
18	**	BAXTER & WOODMAN INC.
19	12	GENSLER
20	**	ADVANTAGE ENGINEERS LLC

the market will turn around. "This has always been a long-term market," says Naylor of Amec Foster Wheeler. He says the market up until the oil-price crash in December was almost like a gold rush. "The market for oil and gas will return, but, once it does, it will be more measured, rather than the previous rush to develop projects."

Seeking Regulatory Certainty

The market for new powerplants continues to be uncertain as utilities await final decisions on environmental regulations. However, the price of gas as a fuel for powerplants remains very low in the U.S., and regulations for coal-fired plants are becoming increasingly expensive, causing some utilities to rethink their plans. "We expect gas prices to remain low for the next 10 years," says Dean Oskvig, CEO of Black & Veatch's energy business. "We do consulting over utilities' distressed assets." He says utilities are beginning to consider switching fuels and refiring boilers.

Oskvig also notes there is little pressure to expand capacity. "The drive for energy efficiency and conservation is blunting the growth in demand. So, the need for new plants is not urgent." However, he points out that there still are some new powerplants being built. Black & Veatch recently won a contract to design and



"Big data in retail is extremely useful in identifying consumer spending patterns, but in our industry, we are just beginning to figure out how we can use it."

Todd Wager, President, Parsons Transportation build an 869-MW, combined-cycle plant in Oregon, Ohio, to supply power for the region's manufacturing resurgence, and two 1,000-MW, gas-fired combined-cycle plants in Texas.

One market in the power sector that continues to be strong is transmission and distribution. "T&D is our hottest market," says Graves. He expects Burns & McDonnell's work in T&D to grow by 10% to 15% this year.

Alternate energy also is providing T&D opportunities. "We are seeing a robust market, particularly in connecting renewable generating stations to the grid," says DeCosta of Commonwealth Associates. He says Commowealth now has a lot of new customers on the solar side.

The alternate-energy sector is heating up as investors rush to take advantage of federal wind-energy tax credits before they expire. However, Naylor believes the tax credit program will be extended through 2017, "although that is not definite."

Another potentially huge market for designers is from the so-called Disposal of Coal Combustion Residuals regulation, issued in December and published in the Federal Register on April 17. "This rule will provide a lot of work for our industry," says Graves. He says design firms working with electric utilities are

The Top 50 Designers in International Markets

RA 2015	NK 2014	
1	3	AECOM TECHNOLOGY CORP.
2	1	JACOBS
3	2	FLUOR CORP.
4	4	AMEC FOSTER WHEELER
5	6	CH2M HILL
6	5	BECHTEL
7	7	KBR
8	10	CB&I
9	12	WOOD GROUP MUSTANG INC.
10	11	TETRA TECH INC.
11	14	MWH GLOBAL
12	16	PARSONS
13	15	BLACK & VEATCH
14	22	ARCADIS U.SRTKL-CALLISON
15	17	LOUIS BERGER
16	13	WORLEYPARSONS GROUP INC.
17	**	EXP US SERVICES INC.

RA 2015	NK 2014	
18	**	GHD INC.
19	18	GENSLER
20	20	CDI CORP.
21	23	SKIDMORE OWINGS & MERRILL LLP
22	21	HATCH MOTT MACDONALD
23	27	KOHN PEDERSEN FOX ASSOCIATES PC
24	19	HDR
25	26	CDM SMITH
26	24	T.Y. LIN INTERNATIONAL
27	29	AEGION CORP.
28	25	нок
29	33	PERKINS + WILL
30	28	WOODS BAGOT
31	30	MORRISON HERSHFIELD
32	46	FUGRO
33	**	CARDNO
34	**	NORR

	NK 2014	
35	**	ADRIAN SMITH + GORDON GILL
36	35	SARGENT & LUNDY LLC
37	42	UNIVERSALPEGASUS INTERNATIONAL INC.
38	36	THE BABCOCK & WILCOX CO.
39	50	BURNS & MCDONNELL
40	37	WATG I WIMBERLY INTERIORS
41	34	AUSENCO
42	**	KLEINFELDER
43	39	NBBJ
44	44	GEOSYNTEC CONSULTANTS
45	**	POPULOUS
46	41	ECOLOGY & ENVIRONMENT INC.
47	**	RCM TECHNOLOGIES INC.
48	47	PERKINS EASTMAN
49	45	PAGE
50	48	THORNTON TOMASETTI INC.

getting flooded with requests for studies on coal-ash containment.

However, Graves says the utilities continue to face piecemeal regulations and are unable to make longterm plans without a clear signal from EPA on its plans. "The Federal Energy Regulatory Commission provided a clear regulatory path for interstate T&D, and now we are well on our way to creating a national grid. Until EPA can provide similar regulatory certainty, utilities will continue to wait before investing."

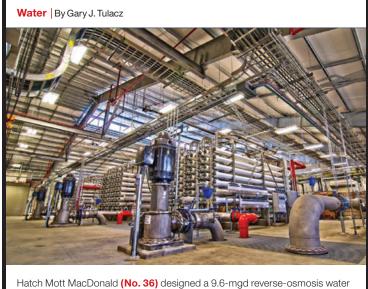
Big Data

Design firms are beginning to take notice of the growing collection of data available to their clients. The challenge is to translate this data into something usable. "People are collecting data now just to collect it. But there is no way that data will sit idle," says Wager of Parsons. "Big data in retail is extremely useful in identifying consumer spending patterns, but in our industry, we are just beginning to figure out how we can use it."

Some design firms already are beginning to work with big data. Under the federal Moving Ahead for Progress in the 21st Century (MAP-21) transportation program, the Federal Highway Administration has been collecting highway safety data through the Strategic Highway Research Program 2 (SHRP-2). Vanasse Hangen Brustlin, for example, now is working with the Florida Dept. of Transportation to make sense of the data.

"Groups have been collecting data on automobile accidents to identify dangerous intersections and roads for years," says Kimberly Eccles, VHB's safety practice

leader. But she says the wealth of data from SHRP-2 can help state and local agencies not just react to accidents, but also identify conditions that lead to accidents, such as traffic congestion, road design and even the weather. Further, real-time access to such data, collected by highway and first-responder agencies, can alert transportation agencies to adjust their signaling systems to change the flow of traffic to avoid or mitigate conditions that cause accidents.



treatment plant, coupled with EPA Class 1 deep-injection wells to dispose of uranium-contaminated brine, for the city of Sterling, Colo. ■

The Top 100 Pure Designers

RANK		FIRM TYPE
1	CH2M HILL	EAC
2	ARCADIS U.S./RTKL/CALLISON	EA
3	WORLEYPARSONS GROUP INC.	EC
4	WSP I PARSONS BRINCKERHOFF	EA
5	GENSLER	А
6	STANTEC INC.	EAL
7	HNTB COS.	EA
8	CARDNO	Е
9	EXP US SERVICES INC.	Е
10	LOUIS BERGER	EAP
11	CDI CORP.	EA
12	GHD INC.	ENV
13	FUGRO	GE
14	SARGENT & LUNDY LLC	Е
15	TRC COS. INC.	Е
16	BUREAU VERITAS	E
17	TERRACON CONSULTANTS INC.	E
18	HATCH MOTT MACDONALD	E
19	нок	AE
20	PERKINS+WILL	А
21	STV GROUP INC.	EA
22	DEWBERRY	EA
23	ATKINS NORTH AMERICA	EA
24	KLEINFELDER	EA
25	SKIDMORE OWINGS & MERRILL LLP	AE
26	BROWN AND CALDWELL	EC
27	GANNETT FLEMING	EA
28	T.Y. LIN INTERNATIONAL	EA
29	HKS INC.	Α
30	PROFESSIONAL SERVICE INDUS. (PSI)	Е
31	ARUP	Е
32	GULF INTERSTATE ENGINEERING CO.	EA
33	ENERCON SERVICES INC.	EA
34	GEOSYNTEC CONSULTANTS	Е
35	UNIVERSALPEGASUS INTERNATIONAL INC.	Е

RANK		FIRM TYPE
36	CHA CONSULTING INC.	EA
37	KOHN PEDERSEN FOX ASSOCIATES PC	А
38	GREENMAN-PEDERSEN INC.	Е
39	TRANSYSTEMS CORP.	EA
40	LANGAN ENG'G AND ENVIRONMENTAL	Е
41	SMITHGROUPJJR	AE
42	STANLEY CONSULTANTS INC.	EA
43	CANNON DESIGN	AE
44	PERKINS EASTMAN	А
45	CAROLLO ENGINEERS INC.	Е
46	RS&H INC.	EA
47	THORNTON TOMASETTI INC.	EA
48	VANASSE HANGEN BRUSTLIN INC. (VHB)	Е
49	RUMMEL KLEPPER & KAHL LLP	Е
50	WOODARD & CURRAN	Е
51	JOHNSON, MIRMIRAN & THOMPSON INC.	EA
52	HAZEN AND SAWYER PC	Е
53	KCI TECHNOLOGIES INC.	EC
54	NBBJ	А
55	WOODS BAGOT	А
56	LEO A DALY	AE
57	MORRISON HERSHFIELD	EA
58	EYP INC.	AE
59	SSOE GROUP	EP
60	ECS	Е
61	MOFFATT & NICHOL	Е
62	FOTH COS.	Е
63	S&ME INC.	Е
64	HARGROVE ENGINEERS + CONSTRUCTORS	Е
65	ZGF ARCHITECTS LLP	А
66	SURVEYING AND MAPPING LLC (SAM)	0
67	DLR GROUP	AE
68	PENNONI	Е
69	ECOLOGY & ENVIRONMENT INC.	ENV
70	GRESHAM, SMITH AND PARTNERS	AE

RANK		FIRM TYPE
71	VOLKERT INC.	Е
72	GHAFARI ASSOCIATES LLC	EA
73	HAMMEL GREEN AND ABRAHAMSON INC.	AE
74	KPFF CONSULTING ENGINEERS	Е
75	AMBITECH ENGINEERING CORP.	EC
76	KADRMAS LEE & JACKSON INC. (KLJ)	Е
77	POPULOUS	А
78	PAGE	AE
79	GEI CONSULTANTS INC.	Е
80	DAVID EVANS AND ASSOCIATES INC.	EA
81	GAI CONSULTANTS INC.	Ε
82	BRAUN INTERTEC CORP.	GE
83	WISS, JANNEY, ELSTNER ASSOCIATES INC.	EA
84	EN ENGINEERING LLC	Е
85	WHITMAN, REQUARDT & ASSOCIATES LLP	EA
86	OLSSON ASSOCIATES	Е
87	${\bf CIVIL~\&~ENVIRONMENTAL~CONSULTANTS~INC}.$	Е
88	NORR	AE
89	CORGAN	А
90	SIMPSON GUMPERTZ & HEGER INC.	Е
91	VANDERWEIL ENGINEERS	Е
92	CRB	EA
93	NV5 HOLDINGS INC.	Е
94	ALFRED BENESCH & CO.	Е
95	DLZ	EA
96	MIDDOUGH INC.	EA
97	AFFILIATED ENGINEERS INC.	Е
98	SHORT ELLIOTT HENDRICKSON INC. (SEH)	EA
99	HAKS	EA
100	SYSKA HENNESSY GROUP	Е

KEY TO TYPE OF FIRM

A=architect, E=engineer, EC=engineer-contractor
AE=architect-engineer, EA=engineer-architect
ENV=environmental, GE=geotechnical engineer
L=landscape architect, P=planner and 0=other.
Other combinations are possible. Firms classified themselves.

VHB is working with the state of Florida to identify conditions that can lead to traffic accidents and implement strategies to limit their impact on traffic safety. "States have limited resources to expand or fix highways, so using pavement sensors to identify risk factors like traffic congestion and having the ability to adjust traffic signals to ease the congestion would go a long way to improve highway safety without a major outlay," says Frank Gross, VHB traffic safety engineer.

Frank Mulholland, VHB principal, who is spear-heading the work with the Florida DOT, says Florida is "the perfect storm" for testing big data. "It combines urban and rural roads and highways, extreme weather

On the Web

For expanded content on the ENR Top Lists see enr.com/toplists.

and a wide mix of drivers," he observes. He points out that big data is just data unless you can find a way to use it productively. "What we need to build is a platform to identify and assess safety threats in real time. That is where you get the big data payoff."

Searching for the Next Generation

Staffing is once again a problem, causing many design firms to scramble to find talent. "One significant trend we see across the architecture industry is a shortage of manpower in the marketplace," says Katherine Peele, executive vice president of LS3P. She says this shortage is particularly noticeable at certain experience levels because, during the recession, so many young designers

is the result of a 2014 merger

designer Jacobs Associates.

left the profession and sought work in other industries.

"Baby boomers' retirement has an enormous impact on the industry. While we have foreseen this generational transition for some time, we are now in the midst of it and fully feeling its effect," says Glenn Bell, CEO of Simpson Gumpertz & Hager. "The best practices I have seen are by companies transitioning their baby-boomer leaders early while still finding roles for them post-transition."

For some firms, the ability to recruit experienced staff has not yet been much of a problem. "Given all the major mergers and acquisitions, there are experienced people leaving these megafirms to find a less bureaucratic, more entrepreneurial place to work," says Vincze. He says TRC, with a staff of 3,500, is relatively smaller and more able to provide designers an opportunity to grow.

"Prerecession, staffing was the industry's biggest problem," says Batrack of Tetra Tech. However, he says the recession pushed a lot of engineers out of the buildings market, with some moving to the infrastructure side. Further, federal sequestration caused layoffs in the federal sector, and the latest spurt of mergers and acquisitions have resulted in staff cuts. "So, we have not experienced severe shortages in the availability of experienced professional and technical staff yet," he says.

However, Bishop of AECOM says the fallout from the AECOM-URS merger was not big. "The rationalization between the two firms was quite small. The layoffs amounted to less than 2% on the professional side and even less among our technical staff." Bishop says AECOM now is looking to fill about 1,000 vacancies. "Most clients want people with at least five years' experience, so we are recruiting young people to prepare for future work five to 10 years down the road."

Burns & McDonnell also is looking to hire, but it is focusing on new graduates, rather than experienced engineers. "We have an extensive internship program [in which] young people in school can give us a test drive just as we give them a test drive before hiring them full time," says Graves. He says the firm hopes to hire 200 to 300 new grads a year.

However, hiring experienced engineers can be risky. "It is hard to determine whether they will be a good fit until after you hire them," Graves says. The expense of hiring them and disruptions to the organization can be great if a high-level engineer does not work out, he says.

Attracting young talent is causing some design firms to make changes. For example, Kleinfelder recently moved its headquarters from the suburbs to downtown San Diego. "Younger people want to live and work in an urban environment where there is more activity," says Bill Siegel, CEO. He also notes that public agenOil & Gas | By Gary J. Tulacz

Gas Stations of the Future?



The U.S. natural-gas boom has resulted in market disruptions, but it also has provided new opportunities. For GP Strategies (No. 331), lower gas prices have helped expand what had been a small niche market. Last year, it completed 13 liquefiednatural-gas fueling stations for carrier United Parcel Service trucks to "gas up" with LNG.

"We have been providing LNG and CNG [compressed natural gas] fueling stations since 1998," says Mike Mackey, senior vice president of GP Services' alternative fuels group. GP supplies the engineering, equipment, construction management and maintenance for LNG and CNG fueling stations.

Mackey says that, until the natural-gas boom took hold, the primary driver for alternative vehicle

fuels was local air-quality regulations. "With LNG now over \$1 a gallon less than diesel fuel, you are seeing much more commercial interest," he says.

But Mackey says everyday consumers won't be using LNG vehicles any time soon, There are fewer than 100 public LNG fueling stations in the U.S. "Heavy-duty trucks are the primary consumer," he notes. "You have to be using 50 gallons a day per truck for it to make sense to convert to LNG."

The alternative LNG fuels market is growing. TOTE Inc., a Princeton, N.J.,-based shipping firm, launched the first LNG-powered container ship on April 18.

GP is ready for a boom. Mackey says there may be only five other firms designing LNG stations. "Five competitors is plenty," he says. ■

cies want more of their dollars going to local entities. So, there are significant business reasons to move offices into the cities design firms serve.

Too Much Technology?

Technological advances continue to improve design firms' productivity. However, the process often becomes frustrating. "We are constantly bombarded with products that claim to enhance our sales or productivity, and it is a major effort to determine which will work for us," says Graves. "We need to focus on technologies that work in our space and not get drowned in dozens of different approaches and platforms."

Another issue that design firms have to deal with is the security of their own data. "Confidentiality agreements with increasingly more severe penalties have proliferated in all aspects of our practice," says Kevin Gordon, principal at tysdesign. "With the acceptance of cloud services for transmittal, storage and printing,

The Top 500 Dialogue

Do you see any trends facing the markets, the design profession or the industry as a whole?



DAN NOBLE, PRESIDENT & CEO

Dallas, Texas

A recent trend, stemming from the recession, is the lowering of architecture fees. As professionals, we cannot sustain this cost-cutting business model and continue to grow, thrive and educate within our profession.



Do you see new technologies or technological issues that are affecting the design process?



PHIL HARRISON, CEO PERKINS+WILL

Chicago, III.

The more exciting emerging technologies are extensions to basic BIM capabilities that allow data-driven design to become truly practical, [such as] simulation to drive efficiency and using parametric design to develop and test





PETER G. SMITH, CEO

St. Paul, Minn.

"Justifying" the value architects and engineers bring to the design and construction process seems more overt these days. The mandate has always been on us to identify the strategic value we bring to our clients.





ALAN J. KRAUSE, CHAIRMAN & CEO MWH GLOBAL

Broomfield, Colo.

Data management and the startling rate of data proliferation [is a major challenge]. We must learn to exploit cloud technology and develop analytical tools to discern the "signals" from the "noise" in the plethora of data in our fields.





KEVIN GORDON, PRINCIPAL TVSDESIGN

Atlanta

Mobility in an "always online" culture continues to shorten the decision-making cycle.

Designers have to strike a balance between the expectation of instantaneous responses and the time needed to consider competing issues.





DIANE HOSKINS, CO-CEO GENSLER

Washington, D.C.

Gensler has several teams of designers across the globe exploring different ways in which 3D printing can transform the design and construction industry. 3D printing technology could realize many efficiencies in construction.





SAM L. CLAASSEN, CEO SHORT ELLIOTT HENDRICKSON Saint Paul Minn

Top talent expects companies to communicate in a way and in the spaces where they are accustomed to communicating—in real time and on social media channels. [Firms that can] will separate themselves from their competition.





KATHERINE PEELE, EXEC. VP

Charleston, S.C.

We've recently purchased a 3D printer and are excited about the production capabilities. It is still an expensive technology, but if it helps us realize significant time savings for clients and project teams, it is an investment worth making.





JOHN C. ATZ, CEO KIMLEY-HORN AND ASSOCIATES Cary, N.C.

Diversity. In 2015, Kimley-Horn launched a new initiative we're calling LIFT—short for "Lasting Impact for Tomorrow." This initiative targets the recruitment, development and retention of talented women in engineering and planning.





KEN TOLIVER, VICE PRESIDENT M+W U.S. INC.

Watervliet, N.Y.

Portions of the model content, traditionally developed by the AE, are moving to the domain of the contractor. M+W Collaborative Delivery leverages lean techniques and integrates contractors very early in the design process.



information security may become a more pressing requirement in an industry that has a history of relative openness and an impatience for steps necessary to reduce downstream risk."

Wager cautions that there are other concerns regarding client data. He says security to protect against cyberattacks on infrastructure systems has been growing. Much of this effort has focused on attacks by terrorists or other hostile entities.

But Wager says there is another area that warrants concern: identity thieves. He notes that many public agencies now have electronic tolling that is tied directly to commuter credit cards. "Financial institutions and credit-card companies spend fortunes to protect customer information. Now, transit agencies will need to get up to speed, as well," Wager says.

AECOM employed technology in a novel fashion. "Working on Australia's offshore gas projects, we were required by environmental regulations to do counts of marine mammals to make sure our work did not affect their habitat," says Bishop. Working with planes and physically counting mammals was expensive and not as accurate as anyone would like. "AECOM's drone technology allowed us to hover over the mammal populations and do the count remotely. It was a lot cheaper and much more accurate," he says.

Siegel of Kleinfelder says societal changes and technology are changing the design market in subtle ways. "Low-flow water fixtures are saving water in buildings but are also forcing changes in the way we design wastewater treatment plants. More-efficient cars are saving fuel and improving air quality but are cutting receipts from the gas tax, forcing us to find new ways to finance transportation. A more efficient grid is eliminating waste but cutting down on the need for new powerplants." He says there are unforeseen consequences to every major development in the design world and that design firms must be prepared to adapt to both new technologies and their unforeseen impacts.

Companies | By Gary Tulacz

KBR Transforms Its Business



When companies announce reorganizations, they often just rearrange existing operations and hope for the best. But when KBR (No. 12) brought in Stuart Bradie as CEO in June 2014, he immediately focused on the bottom line. Within six months, he proclaimed the total transformation of the firm's business.

"We used to be in 16 business lines. We have narrowed it to three," says Graham Hill, executive vice president, who, like Bradie, previously worked for WorleyParsons. The three units will include technology and consulting, emphasizing KBR's proprietary technologies and expertise in the oil-and-gas and chemicals arenas, such as in floating LNG facilities (see above); engineering and construction, which focuses on KBR's engineering-procurementconstruction capabilities around the world; and government services.

KBR is leaving several markets. "We are exiting from the stand-alone, lump-sum construction market,"

says Hill. He says there is too much risk and little profit in such contracts.

Power is another market KBR will drop. "With the emphasis on gas-fired plants, the only ones making money in power these days are the equipment manufacturers," Hill says. KBR also is exiting the U.S. minerals market.

KBR also plans to sell its buildings group. "That is a very competitive market that is not in our core competency. The buildings group would be better off with a contractor specializing in buildings," Hill says. He says the firm's infrastructure practice is in the same position.

"We also plan to move our top regional people to the regions they manage, rather than try to run everything from Houston," Hill says.

Overall, the reorganization will become a more streamlined, agile and customer-focused business, allowing the firm to play to its core strengths, Hill says. For KBR, it means more emphasis on the bottom line.

How to Read the Tables

KEY TO TYPE OF FIRM

A architect, E engineer, EC engineer-contractor, AE architect-engineer, EA engineer-architect, ENV environmental, GE geotechnical engineer, L landscape architect, P planner and O other, Other combinations are possible. Firms classified themselves.

Companies are ranked according to revenue for design services performed in 2014 in \$ millions (*). Those with subsidiaries are indicated by (†). For information on subsidiaries and where each firm worked outside of the U.S., see www.enr.com.

**Firms not ranked last year. Some markets may not add up to 100% due to omission of "other" miscellaneous

market category and rounding. NA-Not available.

General Building as a category includes commercial buildings, offices, stores, educational facilities, government buildings, hospitals, medical facilities, hotels, apartments, housing, etc.

Hazardous Waste includes chemical and nuclear waste treatment, asbestos and lead abatement, etc.

Industrial Process comprises pulp and paper mills, steel mills, nonferrous metal refineries, pharmaceutical plants, chemical plants, food and other processing plants, etc.

Manufacturing includes auto, electronic assembly, textile plants, etc.

Petroleum includes refineries, petrochemical plants, offshore facilities, pipelines, etc.

Power comprises thermal and hydroelectric powerplants, waste-to-energy plants, transmission lines, substations, cogeneration plants, etc.

Sewerage / Solid Waste includes sanitary and storm sewers, treatment plants, pumping plants, incinerators, industrial waste facilities, etc.

Telecommunications comprises transmission lines and cabling, towers and antennae, data centers, etc.

Transportation includes airports, bridges, roads, canals, locks, dredging, marine facilities, piers, railroads, tunnels. etc.

Water Supply includes dams, reservoirs, transmission pipelines, distribution mains, irrigation canals, desalination and potability treatment plants, pumping stations, etc.



The Top 500 List

	114	500	FIRM	2014 REVEN		GENERAL D	MANUFACTURE	POWER	WATER SUPP	SEWER/WAS	MDUS / pr	TRANSPORT	HAZARDOUS III.	TELECOM
2			TYPE	TOTAL	INT'L									
	1	AECOM TECHNOLOGY CORP., Los Angeles, Calif.	EAC	10,311.2	4,991.7	18	1	13	9	4	12	32	11	0
3	2	JACOBS, Pasadena, Calif.	AEC	5,969.5	2,915.3	14	4	4	2	1	46	18	7	1
	4	FLUOR CORP., Irving, Texas	EC	3,999.1	2,674.0	0	2	2	0	0	91	0	6	0
	5	CH2M HILL, Englewood, Colo.†	EAC	3,539.5	1,517.2	3	4	0	15	16	15	31	16	1
	9	CB&I, The Woodlands, Texas [†]	EC	2,657.9	856.6	2	1	51	0	0	40	2	3	0
	6	AMEC FOSTER WHEELER, Tucker, Ga. T	EC	2,642.9	1,595.4	6	4	12	2	2	40	8	9	0
	7	TETRA TECH INC., Pasadena, Calif. T	Е	2,360.0	711.0	2	2	9	39	10	18	3	19	0
	8	BECHTEL, San Francisco, Calif.	EC	2,208.0	1,428.0	1	0	12	0	0	65	6	12	4
	11	HDR, Omaha, Neb.	EA	1,804.7	161.8	20	0	10	10	9	1	45	2	0
	13	PARSONS, Pasadena, Calif.†	EC	1,638.2	421.4	16	0	1	3	6	1	53	16	3
	17	WOOD GROUP MUSTANG INC., Houston, Texas [†]	EC	1,551.6	836.5	0	0	0	0	0	100	0	0	0
	10	KBR, Houston, Texas [†]	EC	1,527.0	1,112.0	0	0	8	3	0	83	6	0	0
	15	ARCADIS U.S./RTKL/CALLISON, Highlands Ranch, Colo.†	EA	1,490.0	330.0	27	0	0	10	6	0	4	53	1
14 1	14	WORLEYPARSONS GROUP INC., Bellaire, Texas [†]	EC	1,391.8	303.8	0	0	10	0	0	88	0	0	0
15 1	16	BLACK & VEATCH, Overland Park, Kan.†	EC	1,266.6	374.9	2	0	47	16	12	7	0	2	13
16 6	64	WSP I PARSONS BRINCKERHOFF, New York, N.Y. [†]	EA	1,143.6	19.0	15	0	20	1	1	1	61	0	0
17 1	18	BURNS & MCDONNELL, Kansas City, Mo.	EAC	1,103.1	62.2	6	2	56	2	3	18	7	5	0
18 2	20	GENSLER, Washington, D.C.	А	1,041.3	262.8	95	0	0	0	0	0	3	0	1
19 2	22	STANTEC INC., Irvine, Calif.†	EAL	971.8	0.0	23	0	7	11	8	15	30	4	0
20 2	21	HNTB COS., Kansas City, Mo.	EA	933.7	1.5	2	0	0	2	1	0	95	0	0
21 1	19	MWH GLOBAL, Broomfield, Colo.†	EC	891.7	541.9	3	0	13	40	39	0	4	0	0
22 2	23	CDM SMITH, Boston, Mass.†	EC	753.4	158.7	2	0	2	20	29	1	26	18	0
23 2	27	CARDNO, Lone Tree, Colo.†	Е	738.1	93.1	13	0	5	2	2	41	14	10	1
24 11	10	EXP US SERVICES INC., Chicago, III. [†]	Е	727.0	300.0	28	1	2	1	1	10	23	0	3
25 2-	24	LOUIS BERGER, Morristown, N.J. [†]	EAP	657.1	326.1	1	0	11	10	1	4	56	10	0
26 2	25	CDI CORP., Philadelphia, Pa. [†]	EA	651.4	258.1	9	11	10	0	0	56	11	0	1
27 *	**	GHD INC., San Francisco, Calif. [†]	E/ENV	649.3	269.5	14	0	1	4	11	7	5	55	1
28 3	32	S&B engineers and constructors Ltd. & affiliates, $Houston, Texas^{\dagger}$	EC	559.1	0.0	0	0	0	0	0	97	2	0	0
29 2	29	FUGRO, Houston, Texas [†]	GE	535.0	105.0	0	0	18	6	0	35	2	0	0
30 2	28	SARGENT & LUNDY LLC, Chicago, III.†	Е	524.7	68.7	0	0	100	0	0	0	0	0	0
31 3	33	KIMLEY-HORN AND ASSOCIATES INC., Cary, N.C.	Е	523.8	3.0	44	0	0	8	0	0	48	0	0
32 3	30	TRC COS. INC., Lowell, Mass.†	Е	512.8	3.3	6	0	37	0	0	10	14	33	0
33 2	26	MICHAEL BAKER INTERNATIONAL, Moon Township, Pa.†	EA	511.1	1.0	15	0	0	17	1	8	50	6	2
34 3	34	BUREAU VERITAS, Fort Lauderdale, Fla. [†]	Е	503.4	0.0	12	13	5	1	2	40	9	7	0
35 3	35	TERRACON CONSULTANTS INC., Olathe, Kan. †	Е	483.7	5.1	53	2	7	4	3	8	14	6	4
36 3	31	HATCH MOTT MACDONALD, Iselin, N.J. [†]	Е	473.4	171.8	2	0	0	7	11	27	50	3	0
37 3	36	HOK, St. Louis, Mo.	AE	416.0	138.0	90	0	0	0	0	0	10	0	0
38 3	38	PERKINS+WILL, Chicago, III.†	А	413.1	137.4	94	0	0	0	0	0	6	0	0
39 4	42	STV GROUP INC., New York, N.Y. [†]	EA	411.9	5.3	16	0	0	0	0	0	84	0	0
40 4	40	LEIDOS, Reston, Va.†	EAC	397.8	7.2	8	7	41	0	0	9	2	8	1
41 4	45	DEWBERRY, Fairfax, Va.†	EA	380.1	1.7	37	0	4	15	6	0	35	1	3
-	37	ATKINS NORTH AMERICA, Tampa, Fla.†	EA	379.9	25.3	16	8	5	12	0	9	50	0	0
	39	KLEINFELDER, San Diego, Calif. [†]	EA	379.7	52.1	12	1	2	13	10	9	19	34	1
	41	SKIDMORE OWINGS & MERRILL LLP, New York, N.Y.	AE	356.1	212.2	95	0	0	0	0	0	5	0	0
	43	POWER ENGINEERS INC., Meridian, Idaho	EA	343.0	23.4	1	0	87	0	0	10	0	0	3
	46	BROWN AND CALDWELL, Walnut Creek, Calif.†	EC	335.0	0.0	0	0	0	19	52	0	0	28	0
	47	AEGION CORP., Chesterfield, Mo.†	EC	329.5	144.9	3	0	1	0	14	78	4	0	0
	50	ZACHRY GROUP, San Antonio, Texas [†]	EC	308.7	0.0	0	0	84	0	0	16	1	0	0
	49	GANNETT FLEMING, Harrisburg, Pa.†	EA	289.4	15.5	6	0	4	16	4	0	63	7	0
		T.Y. LIN INTERNATIONAL, San Francisco, Calif.†	EA	289.0	152.3	14	0	0	1	1	0	83	0	0

RA			FIRM	2014 REVE		GENERAL D	MANUFACTION	POWER	WATER SUPPLY	SEWER / W.	PUS / PE	TRANSPORT.	HAZARDOJIC	TELECON
2015	2014	FIRM	TYPE	TOTAL	INT'L	199	/ %	/ 2	/ 🖄	/ 🐇	/ 💥	/ Æ	/ ¥	<u>Ψ</u>
51	58	KIEWIT CORP., Omaha, Neb.†	EC	283.7	34.6	0	0	77	4	0	15	0	5	0
52	54	HKS INC., Dallas, Texas	Α	280.5	38.5	94	0	0	0	0	1	5	0	0
53	51	PROFESSIONAL SERVICE INDUS. (PSI), Oakbrook Terrace, III.	Е	276.9	0.0	46	2	3	0	2	28	15	2	2
54	52	ARUP, New York, N.Y.†	Е	273.6	29.3	48	0	0	1	0	12	37	0	2
55	56	GULF INTERSTATE ENGINEERING CO., Houston, Texas [†]	EA	254.0	22.8	0	0	0	0	0	100	0	0	0
56	59	ENERCON SERVICES INC., Kennesaw, Ga.†	EA	251.1	7.1	0	1	92	1	0	6	0	0	0
57	60	GEOSYNTEC CONSULTANTS, Atlanta, Ga. [†]	Е	250.2	51.6	0	0	8	9	16	11	3	52	0
58	55	GOLDER ASSOCIATES INC., Atlanta, Ga.†	EC	236.6	8.4	0	8	10	3	12	23	6	1	0
59	61	UNIVERSALPEGASUS INTERNATIONAL INC., Houston, Texas [†]	Е	236.1	67.8	0	0	0	0	0	71	0	0	29
60	57	CHA CONSULTING INC., Albany, N.Y.	EA	227.4	12.8	31	17	14	1	4	5	26	2	0
61	67	KOHN PEDERSEN FOX ASSOCIATES PC, New York, N.Y.	Α	223.2	170.2	71	0	0	0	0	0	29	0	0
62	66	GREENMAN-PEDERSEN INC., Babylon, N.Y.†	Е	222.0	0.7	9	0	5	1	1	1	80	0	0
63	63	TRANSYSTEMS CORP., Kansas City, Mo.	EA	202.1	0.1	0	0	0	0	0	0	100	0	0
64	70	LANGAN ENG'G AND ENVIRONMENTAL SERVICES INC., Elmwood Park, N.J.†	Е	201.5	12.5	39	2	0	8	8	12	5	24	1
65	71	SMITHGROUPJJR, Detroit, Mich.	AE	197.2	1.8	100	0	0	0	0	0	0	0	0
66	75	STANLEY CONSULTANTS INC., Muscatine, Iowa [†]	EA	184.0	41.8	6	0	45	3	11	0	35	0	0
67	62	CANNON DESIGN, Grand Island, N.Y.	AE	183.7	35.3	100	0	0	0	0	0	0	0	0
68	77	PERKINS EASTMAN, New York, N.Y. [†]	А	182.9	43.9	100	0	0	0	0	0	0	0	0
69	79	CAROLLO ENGINEERS INC., Walnut Creek, Calif. †	Е	173.1	0.0	0	0	0	36	64	0	0	0	0
70	69	RS&H INC., Jacksonville, Fla. [†]	EA	172.0	0.0	7	10	0	0	0	0	83	0	0
71	85	THORNTON TOMASETTI INC., New York, N.Y.	EA	166.4	42.3	95	0	0	0	0	0	4	0	1
72	76	VANASSE HANGEN BRUSTLIN INC. (VHB), Watertown, Mass.	Е	166.3	0.0	28	0	7	3	0	0	61	0	1
73	87	RUMMEL KLEPPER & KAHL LLP, Baltimore, Md.	Е	166.2	0.0	1	0	0	5	7	3	84	0	0
74	84	WOODARD & CURRAN, Portland, Maine [†]	Е	166.1	0.0	2	14	4	17	28	4	1	27	0
75	94	JOHNSON, MIRMIRAN & THOMPSON INC., Sparks, Md. [†]	EA	164.9	0.0	3	0	0	0	10	0	87	0	0
76	72	HAZEN AND SAWYER PC, New York, N.Y.	Е	164.5	4.8	0	0	0	29	71	0	0	0	0
77	74	KCI TECHNOLOGIES INC., Sparks, Md. †	EC	163.0	0.0	16	0	4	7	7	0	42	1	21
78	65	NBBJ, Seattle, Wash. [†]	А	163.0	52.0	100	0	0	0	0	0	0	0	0
79	82	WOODS BAGOT, New York, N.Y. [†]	А	157.0	132.0	92	0	0	0	0	0	8	0	0
80	80	THE BABCOCK & WILCOX CO., Charlotte, N.C. [†]	EC	142.2	66.2	0	0	98	0	0	2	0	0	0
81	81	LEO A DALY, Omaha, Neb.†	AE	140.0	7.6	45	0	0	16	7	0	32	0	0
82	88	MORRISON HERSHFIELD, Atlanta, Ga. [†]	EA	140.0	112.8	36	0	1	1	3	2	33	0	21
83	86	SCS ENGINEERS, Long Beach, Calif.†	ENV	139.1	4.3	0	0	0	0	74	0	0	26	0
84	152	EYP INC., Albany, N.Y. [†]	AE	138.2	2.1	100	0	0	0	0	0	0	0	0
85	93	SSOE GROUP, Toledo, Ohio [†]	EP	137.4	11.1	8	51	4	0	0	37	0	0	0
86	103	ECS, Chantilly, Va. †	Е	136.7	0.5	29	7	4	2	2	2	10	18	2
87	92	MOFFATT & NICHOL, Long Beach, Calif. †	Е	135.5	26.1	0	0	0	0	0	0	100	0	0
88	98	FOTH COS., De Pere, Wis. [†]	Е	133.2	8.0	0	0	0	8	6	70	9	6	0
89	101	S&ME INC., Charlotte, N.C.	Е	132.8	0.0	29	7	9	6	10	15	12	10	1
90	115	HARGROVE ENGINEERS + CONSTRUCTORS, Mobile, Ala.†	Е	132.1	0.0	2	1	15	0	0	81	0	0	0
91	95	ZGF ARCHITECTS LLP, Portland, Ore.	Α	131.7	21.7	93	0	0	0	0	0	3	0	0
92	**	TUTOR PERINI CORP., Sylmar, Calif.	EC	131.4	0.0	0	0	0	0	0	0	100	0	0
93	97	SURVEYING AND MAPPING LLC (SAM), Austin, Texas [†]	0	131.1	0.0	1	0	12	1	1	71	15	0	0
94	111	DLR GROUP, Overland Park, Kan.	AE	130.0	4.0	100	0	0	0	0	0	0	0	0
95	96	PENNONI, Philadelphia, Pa.	Е	129.4	0.9	30	0	2	2	4	9	40	6	2
96	91	ECOLOGY & ENVIRONMENT INC., Lancaster, N.Y.	ENV	128.2	46.4	1	1	30	4	5	30	5	16	2
97	109	GRESHAM, SMITH AND PARTNERS, Nashville, Tenn.	AE	126.9	2.6	40	6	0	3	14	2	36	0	0
98	106	VOLKERT INC., Mobile, Ala.†	Е	124.6	0.0	5	0	0	1	3	0	91	0	0
99	99	GHAFARI ASSOCIATES LLC, Dearborn, Mich.†	EA	124.4	29.5	3	73	0	0	0	5	19	0	0
100	90	O'BRIEN & GERE, Syracuse, N.Y.	EC	124.1	0.8	0	9	0	9	23	23	0	37	0

RA 2015	NK 2014	FIRM	FIRM TYPE	2014 REVENTOTAL	NUE \$ MIL. INT'L	GENERAL	MANUFACTURE	POWER	WATER SUD.	SEWER/W.	MDUS. / pr-	TRANSPORT	HAZARDOUS	TELECOM
101	104	HAMMEL GREEN AND ABRAHAMSON INC. (HGA), Minneapolis, Minn.	AE	123.9	3.1	100	0	0	0	0	0	0	0	0
102	107	KPFF CONSULTING ENGINEERS, Seattle, Wash.	Е	123.6	4.7	68	0	0	0	14	0	18	0	0
103	121	AMBITECH ENGINEERING CORP., Downers Grove, III.	EC	123.6	13.3	0	0	0	0	0	100	0	0	0
104	102	KADRMAS LEE & JACKSON INC. (KLJ), Bismarck, N.D.	Е	122.3	0.0	1	0	6	6	8	18	37	0	7
105	108	POPULOUS, Kansas City, Mo. [†]	А	122.0	48.0	100	0	0	0	0	0	0	0	0
106	128	PAGE, Washington, D.C.	AE	122.0	43.8	79	11	0	0	0	0	0	0	10
107	122	GEI CONSULTANTS INC., Woburn, Mass.†	Е	121.7	0.7	14	0	3	34	4	1	6	33	0
108	105	DAVID EVANS AND ASSOCIATES INC., Portland, Ore.	EA	121.1	0.0	18	0	3	3	3	0	49	0	0
109	126	HALEY & ALDRICH INC., Burlington, Mass.†	Е	118.6	1.4	22	0	5	0	0	0	5	67	0
110	117	GAI CONSULTANTS INC., Homestead, Pa.	Е	117.2	0.0	7	0	22	3	2	24	32	8	0
111	136	BRAUN INTERTEC CORP., Minneapolis, Minn.	GE	115.3	0.0	27	9	13	2	1	21	22	4	0
112	114	WISS, JANNEY, ELSTNER ASSOCIATES INC., Northbrook, III.	EA	114.7	3.0	63	4	1	1	1	0	7	0	1
113	145	EN ENGINEERING LLC, Warrenville, III.	E	114.6	0.9	0	0	2	0	0	98	0	0	0
114	118	WHITMAN, REQUARDT & ASSOCIATES LLP, Baltimore, Md.	EA	114.5	0.0	22	0	0	11	13	0	50	0	0
115	139	OLSSON ASSOCIATES, Lincoln, Neb.	E	114.0	0.0	37	0	2	10	4	6	22	1	2
116	133	APEX COS. LLC, Rockville, Md. [†]	ENV	112.9	0.0	12	13	4	3	38	12	5	5	8
117	119	CIVIL & ENVIRONMENTAL CONSULTANTS INC., Pittsburgh, PA. †	Е	112.5	0.0	16	0	6	0	26	36	2	10	0
118	**	NORR, Chicago, III.†	AE	112.1	90.6	94	0	0	0	0	0	6	0	0
119	89	TRANSCORE, Nashville, Tenn.	EC	112.1	6.7	0	0	0	0	0	0	100	0	0
120	132	CORGAN, Dallas, Texas	A	111.3	3.2	47	0	0	0	0	0	32	0	21
121	124	SIMPSON GUMPERTZ & HEGER INC., Waltham, Mass.	E	110.0	11.4	69	5	13	3	0	1	8	0	0
122	141	VANDERWEIL ENGINEERS, Boston, Mass.	E	109.9	6.2	45	0	21	0	0	0	1	0	34
123	131	CRB, St. Louis, Mo.	EA	109.1	6.3	4	0	0	0	0	95	0	0	0
124	231	NV5 HOLDINGS INC., Hollywood, Fla. †	E	109.1	0.2	36	0	33	4	2	0	25	0	0
125	78	M+W U.S. INC., Watervliet, N.Y.	EC	108.0	1.0	0	100	0	0	0	0	0	0	0
126	116	GZA GEOENVIRONMENTAL INC., Norwood, Mass.†	EC	106.9	0.6	10	0	1	9	2	0	12	64	0
127	130	ALFRED BENESCH & CO., Chicago, III.	E	104.0	0.0	1	0	0	2	2	0	93	2	0
128	120	DLZ, Columbus, Ohio [†]	EA	103.0	11.0	8	0	11	4	25	7	45	0	0
129	125	MIDDOUGH INC., Cleveland, Ohio	EA	103.0	10.0	11	23	17	0	0	49	0	0	0
130	123	AFFILIATED ENGINEERS INC., Madison, Wis.†	E	101.7	3.7	81	7	5	0	0	6	0	0	2
131	143	SHORT ELLIOTT HENDRICKSON INC. (SEH), St. Paul, Minn.†	EA	101.3	0.3	14	0	1	4	15	3	60	2	1
132	135	HAKS, New York, N.Y.	EA	100.7	1.4	27	0	0	13	7	0	49	0	0
133	134	SYSKA HENNESSY GROUP, New York, N.Y.†	E	100.4	8.2	57	0	1	0	0	0	2	0	39
134	142	<u> </u>	EA	99.9	46.0	7	27	66	0	0	0	0	0	0
135	112	WOOLPERT INC., Dayton, Ohio [†]	AEP	97.0	0.0	20	0	0	0	11	0	17	0	0
136	140	H.W. LOCHNER INC., Chicago, III.	E	96.9	0.0	0	0	0	0	0	0	100	0	0
137	137	EA ENGINEERING SCIENCE AND TECH. INC., PBC, Hunt Valley, Md.	ENV	96.1	0.0	2	0	9	4	22	15	10	37	0
138	113	MERRICK & CO., Greenwood Village, Colo.	EA	94.3	18.0	27	0	26	1	0	4	0	5	0
139	129	FREESE AND NICHOLS INC., Fort Worth, Texas	EA	92.9	0.0	2	1	2	44	18	10	19	0	0
140	175	PSOMAS, Los Angeles, Calif.	E	92.6	0.0	26	0	21	11	9	0	33	1	0
141	149	HUITT-ZOLLARS INC., Dallas, Texas	EA	91.8	0.8	33	0	0	9	14	0	44	0	0
142	158	GPD GROUP, Akron, Ohio	EA	91.7	0.0	29	0	6	0	0	5	26	0	34
143	**	IBI GROUP INC., Westerville, Ohio†	AE	91.3	10.3	55	10	2	2	0	0	13	0	0
144	164	ANVIL CORP., Bellingham, Wash.†	E	91.0	1.0	0	0	0	0	0	100	0	0	0
145	187	LJA ENGINEERING INC., Houston, Texas [†]	E	88.9	0.1	5	0	0	19	21	8	40	0	0
146	253	IPS - INTEGRATED PROJECT SERVICES INC., Blue Bell, Pa.†	EA	83.5	23.4	0	1	0	0	0	99	0	0	0
147	148	MEAD & HUNT INC., Middleton, Wis.†	EA	83.1	0.0	9	0	1	7	1	2	73	0	3
148	144	CLARK NEXSEN, Virginia Beach, Va.	AE	82.7	1.4	63	0	4	0	1	5	16	0	4
149	166	HALFF ASSOCIATES INC., Richardson, Texas†	EA	82.4	0.0	8	0	2	22	22	10	29	2	0
150	146	C&S COMPANIES, Syracuse, N.Y.	EA	82.0	0.0	24	11	4	1	4	5	49	1	1
130	1-10	OUD COMM ARTIEU, Cyracuscy, N. I.	LA	02.0	0.0	24	- 11	7	- 1	7	J	40		

RA	NK		FIRM	2014 REVE	NUE S MIL.	GENERAL B	MANUFACTUR	POWER	WATER Since	SEWER/WAS	MDUS / PE	TRANSPOLE .	HAZARDOJE	TELECOM
	2014	FIRM	TYPE	TOTAL	INT'L	/ I30	MA	104	\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	/ 🥞	/ Æ	/ ¥	/ IF
151	138	DAY & ZIMMERMANN, Philadelphia, Pa. [†]	EC	81.9	0.1	12	0	0	0	0	85	3	0	0
152	151	MCCORMICK TAYLOR INC., Philadelphia, Pa.	Е	81.4	0.0	0	0	5	0	0	0	95	0	0
153	342	ADRIAN SMITH + GORDON GILL ARCHITECTURE, Chicago, III.	А	81.2	77.2	100	0	0	0	0	0	0	0	0
154	161	BROWN & GAY ENGINEERS INC., Houston, Texas	Е	81.0	0.0	0	0	0	34	29	0	38	0	0
155	160	SWCA ENVIRONMENTAL CONSULTANTS, Phoenix, Ariz.	ENV	80.8	0.2	9	0	15	4	0	47	14	0	1
156	147	BOWMAN CONSULTING, Chantilly, Va.	Е	80.8	0.0	60	0	0	0	6	6	6	19	0
157	155	KENNEDY/JENKS CONSULTANTS, San Francisco, Calif.	EA	79.0	0.0	0	0	0	43	30	5	5	16	0
158	174	HENDERSON ENGINEERS INC., Lenexa, Kan.†	Е	77.5	0.8	95	0	0	0	0	0	0	0	5
159	157	BURGESS & NIPLE INC., Columbus, Ohio	EA	77.1	0.0	15	0	1	10	22	0	41	4	1
160	183	PAPE-DAWSON ENGINEERS INC., San Antonio, Texas	Е	76.9	0.0	76	0	0	8	1	0	12	0	0
161	193	MASER CONSULTING PA, Red Bank, N.J	Е	74.1	0.0	34	0	2	5	6	2	15	5	9
162	156	TECTONIC ENGINEERING & SURVEYING CONSULTANTS, Mountainville, N.Y.	Е	73.9	0.0	32	0	3	1	2	0	35	0	27
163	150	FLAD ARCHITECTS, Madison, Wis. [†]	AE	73.3	1.9	100	0	0	0	0	0	0	0	0
164	153	GREELEY AND HANSEN LLC, Chicago, III.†	Е	73.2	0.0	0	0	0	4	96	0	0	0	0
165	188	WALTER P MOORE, Houston, Texas	Е	72.7	4.3	77	0	2	1	3	0	18	0	0
166	213	FARNSWORTH GROUP INC., Peoria, III.	EA	71.7	0.2	49	3	2	4	6	28	8	0	0
167	172	WALDEMAR S. NELSON AND CO. INC., New Orleans, La.	EA	71.4	34.9	1	0	0	0	1	76	1	1	0
168	248	ATWELL, Southfield, Mich. [†]	EC	70.8	5.4	26	5	38	0	0	30	1	0	0
169	176	BARTLETT & WEST INC., Topeka, Kan.	Е	70.6	0.0	29	0	0	26	7	2	36	0	0
170	201	VOA ASSOCIATES INC., Chicago, III. [†]	А	70.0	4.0	100	0	0	0	0	0	0	0	0
171	191	THE BURKE GROUP, Rosemont, III.†	Е	69.7	0.0	36	6	1	3	7	3	22	0	1
172	169	WATG I WIMBERLY INTERIORS, Honolulu, Hawaii†	А	69.7	61.0	100	0	0	0	0	0	0	0	0
173	**	BURROW GLOBAL LLC, HOUSTON, Texas [†]	EA	69.5	3.0	0	0	0	0	5	95	0	0	0
174	127	AUSENCO, Concord, Calif.	Е	69.3	55.8	0	0	0	0	0	100	0	0	0
175	184	AMERICAN STRUCTUREPOINT INC., Indianapolis, Ind.	EA	68.6	0.0	21	5	0	8	12	0	50	0	3
176	185	MESA ASSOCIATES INC., Knoxville, Tenn.	EA	68.4	0.0	0	0	87	0	0	10	0	0	3
177	163	HANSON PROFESSIONAL SERVICES INC., Springfield, III.	EA	68.1	0.2	8	0	9	3	1	1	74	1	3
178	198	WESTON & SAMPSON, Peabody, Mass.†	Е	67.0	0.0	0	0	1	25	38	0	7	10	0
179	170	SMITH SECKMAN REID INC., Nashville, Tenn.	Е	67.0	1.3	73	1	0	10	1	1	13	0	2
180	179	WILSON & CO. INC., ENGINEERS & ARCHITECTS, Albuquerque, N.M.	EA	65.5	0.0	8	0	1	5	2	12	66	0	0
181	173	AKF GROUP LLC, New York, N.Y.	Е	65.5	5.5	96	1	0	0	0	0	3	0	0
182	273	NELSON WORLDWIDE INC., Philadelphia, Pa.†	AE	65.1	1.4	99	0	0	0	0	0	0	0	0
183	171	BARGE WAGGONER SUMNER & CANNON INC., Nashville, Tenn.	EA	65.1	0.5	30	21	1	11	9	1	12	6	1
184	180		E	65.0	0.0	1	0	0	6	40	5	38	0	0
185	182	DOWL, Anchorage, Alaska	Е	65.0	0.0	0	0	0	0	0	0	0	0	0
186	83	ENGLOBAL U.S. INC., Houston, Texas	EC	65.0	10.0	0	0	80	0	0	20	0	0	0
187	199	NEEL-SCHAFFER INC., Jackson, Miss.†	Е	64.4	0.0	0	0	0	1	13	0	46	7	5
188	221	JONES AND CARTER INC., Houston, Texas	Е	63.2	0.0	66	0	0	13	8	0	5	0	0
189	217	A. MORTON THOMAS AND ASSOCIATES INC., Rockville, Md.	E	63.1	0.0	20	0	0	5	7	0	68	0	0
190	190	ROBERT A.M. STERN ARCHITECTS LLP (RAMSA), New York, N.Y.†	A	62.9	14.9	100	0	0	0	0	0	0	0	0
191	162	HMC ARCHITECTS, Los Angeles, Calif.	A	62.4	1.1	100	0	0	0	0	0	0	0	0
192	181	GARVER, North Little Rock, Ark.	E	62.1	0.0	8	0	1	10	15	0	65	0	0
193	195	SHANNON & WILSON INC., Seattle, Wash.	GE	61.7	0.7	15	0	5	10	14	0	41	11	0
194	203	PARKHILL, SMITH & COOPER INC., Lubbock, Texas [†]	EA .	61.6	1.1	64	0	0	16	9	0	10	0	0
195	197	GEOENGINEERS INC., Seattle, Wash.	GE/E	61.6	0.2	31	0	2	11	2	16	8	19	0
196	**	KTGY GROUP INC., Irvine, Calif.†	A	61.2	1.1	100	0	0	0	0	0	0	0	0
197	209	T&M ASSOCIATES, Middletown, N.J. [†]	E	60.2	0.0	10	2	5	7	21	0	45	11	0
198	205	EMH&T, Columbus, Ohio	E	59.8	0.0	57	0	0	7	12	0	24	0	0
199	196	BERGMANN ASSOCIATES INC., Rochester, N.Y.	AEP	59.7	8.0	38	8	3	4	1	3	37	0	0
200	224	WADE TRIM, Detroit, Mich.†	E	59.6	0.0	0	0	2	15	51	5	17	0	0

	ınk		FIRM	2014 REVE	NUE \$ MIL.	GENERAL S.	MANUFACTURE	POWER.	WATER SILES	SEWER/W.	MDUS / pr	TRANSPORT.	HAZARDONIO	TELECOM
2015	2014	FIRM	TYPE	TOTAL	INT'L	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	/ 2	<u> </u>	/ 35	/ 🐉	/ Æ	/ ₹	<u> </u>
201	186	WEIDLINGER ASSOCIATES INC., New York, N.Y.	E	59.3	6.6	33	0	0	0	0	0	36	0	0
202	168	THE LAUREN CORP., Irving, Texas [†]	EC	59.0	40.0	0	0	0	0	0	100	0	0	0
203	222	BOLTON & MENK INC., Mankato, Minn.	E	58.7	0.0	0	0	0	8	16	0	34	0	0
204	210	KJWW ENGINEERING CONSULTANTS, Rock Island, III.	E	57.4	1.8	100	0	0	0	0	0	0	0	0
205	154	MG2 (FORMERLY MULVANNYG2), Seattle, Wash.	A	57.2	15.9	100	0	0	0	0	0	0	0	0
206	249	HARLEY ELLIS DEVEREAUX, Los Angeles, Calif.	AE	56.9	0.0	91	9	0	0	0	0	0	0	0
207	189	AMMANN & WHITNEY, New York, N.Y.	EA	56.9	0.7	12	0	0	0	0	0	88	0	0
208	206	RETTEW ASSOCIATES INC., Lancaster, Pa. †	E	56.8	0.0	6	7	1	0	0	60	4	0	7
209	204	SOLOMON CORDWELL BUENZ, Chicago, III.	A	56.6	0.3	99	0	0	0	0	0	0	0	0
210	306	BRPH ARCHITECTS-ENGINEERS INC., Melbourne, Fla.	AE	56.3	3.1	37	50	0	0	0	0	0	0	0
211	159	COWI NORTH AMERICA, Seattle, Wash.	E	56.3	19.5	0	0	2	1	5	4	88	0	0
212	292	MCMILLEN JACOBS ASSOCIATES, San Francisco, Calif.	EC	56.0	4.0	4	0	18	29	13	0	38	0	0
213	218	NINYO & MOORE, San Diego, Calif.	GE	56.0	1.0	18	4	6	12	10	5	18	17	4
214	167		AE	55.8	0.0	78	0	0	0	0	22	0	0	0
215	192	CUNINGHAM GROUP ARCHITECTURE INC., Minneapolis, Minn.	A	55.1	2.2	100	0	0	0	0	0	0	0	0
216	219	ALTRAN, Bordentown, N.J.	EC	55.0	4.0	0	15	63	0	0	10	0	1	0
217	216	BKF ENGINEERS, Redwood City, Calif.	E	54.8	0.0	68	0	0	0	6	3	23	0	0
218	211	SHIVE-HATTERY INC., Cedar Rapids, Iowa [†]	EA	54.6	0.0	63	15	0	2	1	0	8	0	5
219	207	<u> </u>	GE	54.1	0.0	31	0	2	28	4	0	26	2	0
220	236	BARD RAO+ATHANAS CONSULTING ENGINEERS LLC, Boston, Mass.	EC	54.0	2.8	100	0	0	0	0	0	0	0	0
221	200	HARDESTY & HANOVER LLC, New York, N.Y.	E	53.6	0.0	0	0	0	0	0	0	100	0	0
222	276	BURY, Austin, Texas	E	53.5	0.0	88	0	0	2	1	1	4	0	0
223	208	PARAMETRIX, Puyallup, Wash.	E	53.4	0.0	6	0	0	12	11	0	51	9	0
224	226	LS3P, Charleston, S.C.	A	53.3	0.0	100	0	0	0	0	0	0	0	0
225	296	COLLINS ENGINEERS INC., Chicago, III. T	E	53.3	1.3	3	0	0	0	1	2	94	0	0
226	165 230	HEERY INTERNATIONAL INC., Atlanta, Ga.	AE	52.5	1.7	82	0	0	0	0	0	18	0	0
227 228	261	ENNEAD ARCHITECTS LLP, New York, N.Y. RABA KISTNER INC., San Antonio, Texas†	A E	52.3 52.3	1.2	100 53	0	1	2	1	1	40	0	0
229	255	PBK, Houston, Texas	AE	52.0	1.5	100	0	0	0	0	0	0	0	0
230	321	STUDIOS ARCHITECTURE, Washington, D.C.	AL	52.0	10.5	98	0	0	0	0	0	2	0	0
231	223	FISHBECK THOMPSON CARR & HUBER, Grand Rapids, Mich.	EA	51.9	0.1	37	10	0	6	14	0	21	9	0
232	**	M-E ENGINEERS INC., Wheat Ridge, Colo.	E	51.6	8.5	100	0	0	0	0	0	0	0	0
233	214	CRAWFORD, MURPHY & TILLY INC., Springfield, III.	E	51.3	0.0	0	0	0	8	14	0	75	0	0
234		<u> </u>	E	51.2	1.9	83	0	4	3	1	0	7	0	3
235	239	AKRF INC., New York, N.Y.	ENV/E	50.7	0.0	43	0	10	7	0	0	26	15	0
236	212		Е	50.3	0.0	10	2	13	17	22	5	21	0	0
237	215	* *	EA	50.1	12.2	29	0	5	0	0	66	0	0	0
238	250	FUSS & O'NEILL INC., Manchester, Conn.†	Е	49.7	1.6	16	7	2	11	9	11	17	13	0
239	242	PGAL, Houston, Texas	AE	49.6	0.7	40	0	0	0	0	0	60	0	0
240	245	ENSAFE INC., Memphis, Tenn.†	ENV	49.4	0.4	0	0	0	0	0	0	0	100	0
241	266	THOMPSON ENGINEERING, Mobile, Ala.†	EA	49.4	0.0	12	10	8	4	6	16	34	3	1
242	265	HGA (HUNT, GUILLOT, & ASSOCIATES), Ruston, La.	E	49.3	1.2	0	0	0	0	0	95	5	0	0
243	**	KIRKSEY ARCHITECTURE, Houston, Texas	А	49.3	0.0	96	2	0	0	0	2	0	0	0
244	297	COOPER CARRY INC., Atlanta, Ga.	А	48.7	0.1	100	0	0	0	0	0	0	0	0
245	287	WUNDERLICH-MALEC ENGINEERING INC., Minnetonka, Minn.	Е	48.3	0.9	4	80	3	0	4	8	0	0	0
246	258	WARE MALCOMB, Irvine, Calif.	А	48.3	6.6	95	5	0	0	0	0	0	0	0
247	237	FAY SPOFFORD & THORNDIKE, Burlington, Mass. †	E	48.0	0.0	13	0	0	14	15	0	55	3	0
248	235	CTA ARCHITECTS ENGINEERS, Billings, Mont.	AE	47.8	2.1	100	0	0	0	0	0	0	0	0
249	277	COBB, FENDLEY & ASSOCIATES INC., Houston, Texas	E	47.6	0.0	9	0	1	9	5	5	42	0	11
250	252	COFFMAN ENGINEERS INC., Seattle, Wash.	Е	47.6	0.0	63	6	0	1	0	29	0	0	0

RAI	ΝK		FIRM	2014 REVEI	NUE \$ MIL.	GENERAL D.	MANUFACTURE	POWER	WATER SILDER	SEWER/WAS	WS / PE	TRANSPORT	HAZARDOILE	$^{-OOS}$ WASTE 7ELECOM
2015	2014	FIRM	TYPE	TOTAL	INT'L	/ ¹⁹ / ₉	\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \	00	<u> </u>	/ 55	/ 🕷	/ Æ	/ ½	
251	228	LPA INC., Irvine, Calif.	А	47.5	0.0	100	0	0	0	0	0	0	0	0
252	220	ORBITAL ENGINEERING INC., Pittsburgh, Pa.	E	47.2	1.0	2	0	14	0	0	84	0	0	0
253	302	TKDA, St. Paul, Minn.†	AE	47.1	0.1	13	9	0	1	3	5	63	0	0
254	279	HR GREEN INC., Cedar Rapids, Iowa [†]	EA	47.0	0.0	12	0	3	16	16	1	47	0	0
255	233	MS CONSULTANTS INC., Youngstown, Ohio	EA	46.8	0.0	11	0	0	9	6	0	69	0	0
256	251	SRF CONSULTING GROUP INC., Plymouth, Minn.	Е	46.7	0.0	0	0	0	0	0	0	100	0	0
257	260	BALLINGER, Philadelphia, Pa.	AE	46.6	0.0	98	2	0	0	0	0	0	0	0
258	269	HUMPHREYS & PARTNERS ARCHITECTS LP, Dallas, Texas [†]	А	46.5	1.2	100	0	0	0	0	0	0	0	0
259	232	MAGNUSSON KLEMENCIC ASSOCIATES INC., Seattle, Wash.†	Е	46.2	7.6	90	5	0	0	0	0	5	0	0
260	310	MODJESKI AND MASTERS INC., Mechanicsburg, Pa.	E	46.2	0.0	0	0	0	0	0	0	100	0	0
261	247	WD PARTNERS, Dublin, Ohio [†]	AE	46.0	14.1	100	0	0	0	0	0	0	0	0
262	254	TIGHE & BOND INC., Westfield, Mass.	E	45.9	0.0	14	0	6	19	30	0	12	19	0
263	227	ULTEIG ENGINEERS INC., Fargo, N.D.	E	45.9	0.1	2	0	66	1	1	0	17	0	5
264	**	FENTRESS ARCHITECTS, Denver, Colo.	А	45.7	0.7	40	0	0	0	0	0	42	0	0
265	280	SPEC SERVICES INC., Fountain Valley, Calif.	E	45.7	0.0	0	0	0	0	0	100	0	0	0
266	**	THE DENNIS ENGINEERING GROUP LLC, Springfield, Mass.	EAC	45.7	0.2	0	0	0	0	0	100	0	0	0
267	270	TIMMONS GROUP, Richmond, Va.	E	45.6	0.0	86	0	0	5	0	0	9	0	0
268	256	DANNENBAUM ENGINEERING CORP., Houston, Texas	E	45.2	0.0	0	0	0	35	6	0	46	0	0
269	225	EFI GLOBAL INC., Humble, Texas [†]	EC	45.2	0.2	78	0	0	0	0	0	0	21	0
270	243	GOODWYN MILLS AND CAWOOD INC., Montgomery, Ala.	AE	45.1	0.0	0	0	0	0	0	0	0	0	0
271	257	PARTNER ENGINEERING AND SCIENCE INC., Torrance, Calif.	E	45.1	0.1	94	0	0	0	0	0	0	5	1
272	**	PATRICK ENGINEERING INC., Lisle, III. †	E	45.1	0.0	4	0	25	4	0	4	51	0	2
273	263	WALKER PARKING CONSULTANTS, Elgin, III.	EA	44.7	3.8	100	0	0	0	0	0	0	0	0
274	311	POND & CO., Norcross, Ga.	EA	44.1	4.0	40	0	0	0	0	42	18	0	0
275	422	STEELMAN PARTNERS, Las Vegas, Nev. [†]	А	44.0	17.2	100	0	0	0	0	0	0	0	0
276	246	UNIVERSAL ENGINEERING SCIENCES INC., Orlando, Fla.	GE	44.0	0.0	54	0	2	3	1	1	18	3	0
277	241	H2M ARCHITECTS + ENGINEERS, Melville, N.Y.	EA	43.5	0.0	25	0	0	27	10	0	12	22	0
278	298	T.J. CROSS ENGINEERS INC., Bakersfield, Calif.	Е	43.3	0.0	0	0	1	1	0	98	0	0	0
279	365	AYERS SAINT GROSS, Baltimore, Md.	А	43.2	0.3	100	0	0	0	0	0	0	0	0
280	294	BEYER BLINDER BELLE ARCHITECTS & PLANNERS LLP, New York, N.Y.	А	43.1	3.0	78	0	0	0	0	0	5	0	0
281	290	MOSELEY ARCHITECTS, Richmond, Va.	AE	43.1	0.0	100	0	0	0	0	0	0	0	0
282	293	MATRIX TECHNOLOGIES INC., Maumee, Ohio	E	43.0	0.2	0	37	0	0	0	48	0	0	0
283	285	BL COS. INC., Meriden, Conn.	EAL	42.9	0.0	46	1	14	0	0	19	14	1	1
284	**	TWINING INC., Sacramento, Calif. [†]	GE	42.5	0.0	50	0	1	1	0	1	46	0	0
285	267	CENTURY ENGINEERING INC., Hunt Valley, Md.	E	42.4	0.0	18	0	0	0	0	0	68	0	0
286	301	C.H. FENSTERMAKER & ASSOCIATES, Lafayette, La.	Е	42.1	0.0	0	0	0	0	0	68	32	0	0
287	451	HORD COPLAN MACHT INC., Baltimore, Md.	А	42.0	0.0	100	0	0	0	0	0	0	0	0
288	378	WSB & ASSOCIATES INC., Minneapolis, Minn.	E	41.8	0.0	5	0	0	15	15	1	64	0	0
289	300	PAYETTE, Boston, Mass.	А	41.7	7.0	100	0	0	0	0	0	0	0	0
290	272	REMINGTON & VERNICK ENGINEERS INC., Haddonfield, N.J.	E	41.5	0.0	11	0	0	21	29	0	39	0	0
291	351	THE BECK GROUP, Dallas, Texas	AC	40.9	0.0	100	0	0	0	0	0	0	0	0
292	325	CP&Y INC., Dallas, Texas [†]	E	40.5	0.0	3	0	0	20	14	0	43	0	0
293	316	INTEGRAL GROUP, Oakland, Calif.	E	40.5	24.4	100	0	0	0	0	0	0	0	0
294	304	LITTLE, Charlotte, N.C.	AE	40.4	0.2	100	0	0	0	0	0	0	0	0
295	393	AON FIRE PROTECTION ENGINEERING CORP., Lincolnshire, III.	E	40.3	8.4	62	18	0	0	0	14	1	0	5
296	291	PS&S, Warren, N.J. [†]	EA	40.3	0.3	47	0	22	2	5	23	0	0	0
297	318	DESIMONE CONSULTING ENGINEERS, New York, N.Y.	Е	40.2	4.5	100	0	0	0	0	0	0	0	0
298	347	LABELLA ASSOCIATES DPC, Rochester, N.Y. [†]	EA	40.0	1.0	24	1	18	8	3	0	20	16	0
299	289	T. BAKER SMITH LLC, Houma, La.	Е	39.8	0.0	3	0	2	2	10	71	10	0	2
300	274	J-U-B ENGINEERS INC., Boise, Idaho	Е	39.7	0.0	0	0	0	20	24	0	50	0	0

DA	NIZ		LEIDM	0044 PEVE	WIS A MI	GENERAL RIII.	MANUFACTIBE	9,000	WATERSUP	SEWER / WAS	INDUS. / PET.	TRANSPORT.	HAZARDOJE	TELECON
RA 2015		FIRM	FIRM TYPE	2014 REVEN TOTAL	INT'L	GEM,	MAM	POWER	WAT	SEW	/ m	TRAIL	14/2	/ FILE
301	312	GREENBERGFARROW, Atlanta, Ga.	AE	39.4	1.9	100	0	0	0	0	0	0	0	0
302	238	ESD (ENVIRONMENTAL SYSTEMS DESIGN INC.), Chicago, III.	E	39.3	1.9	74	2	0	0	0	0	1	0	24
303	283	BOSWELL ENGINEERING INC., South Hackensack, N.J.	E	38.9	0.0	2	0	0	4	15	0	70	2	6
304	**	TVSDESIGN, Atlanta, Ga.	А	38.9	20.1	100	0	0	0	0	0	0	0	0
305	334	DRMP INC., Orlando, Fla.	E	38.8	0.0	9	0	0	0	0	0	62	0	0
306	377	THE S/L/A/M COLLABORATIVE INC., Glastonbury, Conn.†	AE	38.7	0.0	100	0	0	0	0	0	0	0	0
307	295	D&B ENGINEERS AND ARCHITECTS PC, Woodbury, N.Y.	Е	38.3	0.0	0	0	0	7	64	0	6	23	0
308	307	RMA GROUP INC., Rancho Cucamonga, Calif.	GE	38.3	0.0	16	0	5	10	0	0	69	0	0
309	317	TLC ENGINEERING FOR ARCHITECTURE INC., Orlando, Fla.	Е	38.1	0.7	87	0	0	0	0	0	13	0	0
310	275	AYRES ASSOCIATES, Eau Claire, Wis.	EA	38.0	0.0	7	0	0	16	8	0	46	0	0
311	**	TPG ARCHITECTURE, New York, N.Y. [†]	А	38.0	3.0	100	0	0	0	0	0	0	0	0
312	278	URBAN ENGINEERS INC., Philadelphia, Pa.†	E	37.8	0.0	2	0	0	0	0	5	89	4	0
313	341	THE RBA GROUP, Parsippany, N.J.†	EA	37.6	0.0	3	0	0	0	0	0	82	0	0
314	373	WENCK ASSOCIATES INC., Maple Plain, Minn.†	E	37.5	1.0	0	8	0	0	21	3	19	5	0
315	268	ATCS PLC, Herndon, Va. [†]	E	37.3	0.0	0	0	0	3	8	0	80	0	0
316	288	FROEHLING & ROBERTSON INC., Richmond, Va.	GE	37.1	4.4	50	3	2	2	6	15	16	3	3
317	305	BWBR, St. Paul, Minn.	A	37.0	0.0	88	12	0	0	0	0	0	0	0
318	350	HORROCKS ENGINEERS, Pleasant Grove, Utah	E	37.0	0.0	5	0	0	2	4	0	85	0	2
319	303	THE THRASHER GROUP INC., Bridgeport, W.Va.	EA	37.0	0.0	10	0	0	15	20	30	3	0	0
320	244	SHAFER, KLINE & WARREN INC., Lenexa, Kan.†	E	36.6	0.0	12	0	11	3	6	59	8	0	0
321	281	FXFOWLE ARCHITECTS, New York, N.Y.	A	36.5	2.2	97	0	0	0	0	0	3	0	0
322	322	HLW INTERNATIONAL LLP, New York, N.Y. [†]	AE	36.0	7.2	100	0	0	0	0	0	0	0	0
323	339	ON-BOARD ENGINEERING CORP., East Windsor, N.J.†	E	35.9	6.0	7	6	6	0	0	78	3	0	0
324	343	LARSON DESIGN GROUP, Williamsport, Pa.	EA	35.9	0.0	22	0	0	2	6	27	32	0	0
325	**	ROBERT DERECTOR ASSOCIATES, New York, N.Y.	E	35.7	2.5	75	0	0	0	0	0	0	0	25
326	**	KAPUR & ASSOCIATES INC., Milwaukee, Wis.	E	35.7	0.0	5	0	3	1	4	0	86	1	1
327	376	TOLUNAY-WONG ENGINEERS INC., Houston, Texas	GE	35.7	0.5	11	3	1	0	3	47	22	3	3
328	323	LHB INC., Duluth, Minn. [†]	EA	35.3	0.0	31	6	3	0	0	41	20	0	0
329	299	PND ENGINEERS INC., Anchorage, Alaska	E	35.3	4.4	29	0	0	0	0	0	71	0	0
330	355	WOOD RODGERS INC., Sacramento, Calif.	E	35.2	0.0	14	0	0	44	14	0	28	0	0
331	**	GP STRATEGIES, Columbia, Md.†	EC	35.0	0.0	0	0	0	0	0	100	0	0	0
332	320	MSA PROFESSIONAL SERVICES INC., Baraboo, Wis.	EA	35.0	0.0	5	0	0	9	20	0	20	0	0
333	352	WENDEL LLC, Williamsville, N.Y.	AE	35.0	0.3	62	0	0	0	11	0	0	0	0
334	384	ALPHA TESTING INC., Dallas, Texas	GE	34.8	0.0	76	6	0	7	6	6	0	0	0
335	349	COMMONWEALTH ASSOCIATES INC., Jackson, Mich.	E	34.8	0.0	0	0	96	0	0	0	0	0	0
336	259	ECC, Burlingame, Calif.†	EC _	34.4	11.4	94	0	2	0	3	0	1	0	0
337	432	JBA CONSULTING ENGINEERS, Las Vegas, Nev.†	E	34.4	10.0	98	0	0	0	0	0	0	1	1
338	**	WANTMAN GROUP, West Palm Beach, Fla. †	E	34.2	0.0	15	0	0	0	0	3	64	0	0
339	336	C&I ENGINEERING, Louisville, Ky.	E	34.2	0.0	0	0	1	0	0	99	0	0	0
340	407	OHM ADVISORS, Livonia, Mich.†	EA	34.1	0.0	15	0	1	17	11	2	47	0	0
341	282	SHEPLEY BULFINCH RICHARDSON & ABBOTT, Boston, Mass.	A	34.0	1.7	100	0	0	0	0	0	0	0	0
342	**	FRCH DESIGN WORLDWIDE, Cincinnati, Ohio	A	33.5	2.3	100	0	0	0	0	0	0	0	0
343	353	SME, Plymouth, Mich.	E	33.3	0.0	25	10	8	2	2	3	21	28	1
344	335	ERDMAN ANTHONY, Rochester, N.Y.	E	33.3	0.0	24	0	0	2	0	1	73	0	0
345	328	GUERNSEY, Oklahoma City, Okla.	EAC	33.2	0.0	36	0	48	4	1	1	6	0	0
346	**	SLCE ARCHITECTS LLP, New York, N.Y.	A	33.2	0.2	100	0	0	0	0	0	0	0	0
347	324	MORRISON-MAIERLE INC., Helena, Mont.†	E	33.1	0.0	16	1	0	1	31	0	35	0	0
348	329	RMF ENGINEERING INC., Baltimore, Md.	E	33.1	0.0	47	1	17	0	0	0	1	0	1
349	337	BUCHART HORN INC./BASCO ASSOCIATES, York, Pa.†	EA	33.0	5.6	21	0	1	9	27	2	35	3	1
350	340	CLARK PATTERSON LEE, Rochester, N.Y.	EA	33.0	0.0	49	2	0	14	14	2	20	0	0

RA	NK		FIRM	2014 REVEI	NUE \$ MIL.	GENERAL	MANUFACTION	POWER	WATER SUPPLY	SEWER/WAS	WS. / FE	TRANSPORT	HAZARDONIL	TELECOM
2015	2014	FIRM	TYPE	TOTAL	INT'L	\	/ X	/ 0	/ <u>Z</u>	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	/ 🕷	/ Æ	/ ¥	
351	314	RDK ENGINEERS, Andover, Mass.	E	33.0	0.0	98	0	0	0	0	0	2	0	0
352	456	DAWOOD ENGINEERING INC., Enola, Pa. [†]	E	32.6	0.0	6	0	0	0	0	55	25	0	0
353	326	HARRIS GROUP INC., Seattle, Wash.	Е	32.6	0.0	2	41	6	0	1	46	4	0	0
354	465	FKP ARCHITECTS INC., Houston, Texas	А	32.6	0.0	100	0	0	0	0	0	0	0	0
355	369	WRIGHT-PIERCE, Topsham, Maine	Е	32.5	0.0	0	0	0	19	75	4	2	0	0
356	409	WESTLAKE REED LESKOSKY, Cleveland, Ohio	AE	32.3	0.6	100	0	0	0	0	0	0	0	0
357	346	O'NEAL INC., Greenville, S.C.	EC	32.2	0.0	0	21	0	0	0	79	0	0	0
358	345	CTL ENGINEERING INC., Columbus, Ohio [†]	Е	32.2	0.0	26	4	2	7	1	16	21	2	18
359	387	GBA, Lenexa, Kan. [†]	EA	32.0	0.0	3	0	0	0	16	16	51	3	6
360	421	HUCKABEE, Fort Worth, Texas	AE	32.0	0.0	100	0	0	0	0	0	0	0	0
361	356	OTAK INC., Portland, Ore.†	EA	31.9	5.5	21	0	0	0	24	2	25	0	0
362	391	GRW, Lexington, Ky. [†]	EA	31.9	0.0	12	0	0	23	38	0	27	0	0
363	358	KISINGER CAMPO & ASSOCIATES CORP., Tampa, Fla.†	Е	31.6	0.0	0	0	0	0	0	0	100	0	0
364	348	RIZZO ASSOCIATES INC., Pittsburgh, Pa. [†]	Е	31.4	16.8	0	0	67	33	0	0	0	0	0
365	424	LANDRUM & BROWN INC., Cincinnati, Ohio	AP	31.3	18.1	2	0	0	0	0	0	98	0	0
366	338	ALFA TECH CONSULTING ENTERPRISES INC., San Jose, Calif.	Е	31.2	5.3	65	20	0	0	0	0	0	0	15
367	344	GRAEF, Milwaukee, Wis.	EA	31.0	0.0	36	4	1	5	7	3	39	0	0
368	**	HAROLD O'SHEA BUILDERS INC., Springfield, III.	EC	31.0	0.0	100	0	0	0	0	0	0	0	0
369	313	PROFESSIONAL ENGINEERING CONSULTANTS PA, Wichita, Kan.	Е	30.6	0.0	17	18	0	9	5	3	25	0	2
370	433	P+R ARCHITECTS, Long Beach, Calif. [†]	А	30.5	2.5	100	0	0	0	0	0	0	0	0
371	366	BARTON & LOGUIDICE DPC, Syracuse, N.Y.	E	30.4	0.0	3	2	0	14	28	0	26	0	0
372	367	CPH INC., Sanford, Fla.	EA	30.3	2.6	24	0	0	15	15	0	8	0	0
373	401	MUESER RUTLEDGE CONSULTING ENGINEERS, New York, N.Y.	E	30.2	1.2	24	10	4	18	9	9	21	0	6
374	383	THE MANNIK & SMITH GROUP INC., Maumee, Ohio	E	30.2	0.0	25	2	2	2	26	12	29	1	0
375	308	MOODY NOLAN INC., Columbus, Ohio	А	30.0	0.0	100	0	0	0	0	0	0	0	0
376	382	BAXTER & WOODMAN INC., Crystal Lake, III.†	Е	30.0	0.0	0	0	0	20	13	0	19	0	49
377	425	GOOD FULTON & FARRELL, Dallas, Texas [†]	A	30.0	0.0	96	0	0	0	0	0	0	0	0
378	**	AZTEC ENGINEERING GROUP INC., Phoenix, Ariz.	E	30.0	0.0	0	0	1	0	0	0	98	0	0
379	395	GEOCON, San Diego, Calif.†	GE	29.9	0.0	60	0	7	3	3	0	23	0	3
380	488	GOETTSCH PARTNERS INC., Chicago, III.	А	29.6	17.5	100	0	0	0	0	0	0	0	0
381	463	KENDALL/HEATON ASSOCIATES INC., Houston, Texas†	А	29.6	0.4	100	0	0	0	0	0	0	0	0
382	319	CRAFTON TULL, Rogers, Ark.	EA	29.4	0.0	23	0	1	2	7	40	24	0	0
383	430	BURNS ENGINEERING INC., Philadelphia, Pa.	E	29.4	0.0	7	0	5	0	10	0	78	0	0
384	368	SEBESTA INC., St. Paul, Minn.	Е	29.3	3.1	69	15	12	0	0	0	2	0	2
385	390	V3 COS. LTD., Woodridge, III.	E/ENV	29.2	0.3	40	0	1	6	0	0	42	0	0
386	**	JLG ARCHITECTS, Grand Forks, N.D.	А	29.2	0.0	100	0	0	0	0	0	0	0	0
387	330	HIGHLAND ASSOCIATES LTD., Clarks Summit, Pa.†	AE	29.2	0.9	55	4	0	0	0	0	0	0	31
388	385	ROSS & BARUZZINI INC., St. Louis, Mo.	EA	29.2	4.2	41	0	0	2	0	0	34	0	23
389	370	ZIEGLER COOPER ARCHITECTS, Houston, Texas†	А	29.0	0.0	100	0	0	0	0	0	0	0	0
390	392	RIVER CONSULTING, Columbus, Ohio	Е	29.0	3.2	0	0	9	0	0	84	5	0	0
391	372	NILES BOLTON ASSOCIATES INC., Atlanta, Ga.	А	28.7	0.0	100	0	0	0	0	0	0	0	0
392	404	MARTIN/MARTIN INC., Lakewood, Colo. †	Е	28.6	0.8	67	16	1	3	1	1	7	0	1
393	333	MCLAREN ENGINEERING GROUP, West Nyack, N.Y. [†]	E	28.5	1.0	54	0	4	0	0	0	40	0	1
394	416	SAI CONSULTING ENGINEERS INC., Pittsburgh, Pa.	E	28.5	0.0	0	0	0	0	0	0	100	0	0
395	460	ARCHITECTS HAWAII LTD., Honolulu, Hawaii	A	28.4	0.1	100	0	0	0	0	0	0	0	0
396	440	SMMA I SYMMES MAINI & MCKEE ASSOCIATES, Cambridge, Mass.	AE	28.4	0.0	95	4	0	0	0	0	0	0	1
397	452	ESP ASSOCIATES PA, Charlotte, N.C.	EP	28.2	0.0	61	0	6	0	0	1	5	0	0
398	420	RDG PLANNING & DESIGN, Des Moines, Iowa [†]	A	28.2	0.0	87	0	0	0	0	0	0	0	0
399	396	DAVIS & FLOYD INC., Greenwood, S.C.	EA	28.1	0.0	6	24	0	6	19	2	30	3	0
400	402	RJN GROUP INC., Wheaton, III.	E	27.8	0.0	0	0	0	4	96	0	0	0	0
100	102			27.0	0.0	U	U	0		50		U	U	0

	NIV		LEIDM			GENERAL D	MANUFACTILE	DNING.	WATER SUB.	SEWER / WAS	INDUS. / PETE	TRANSPORTA	HAZARDOULE	TELECOM
	NK 2014	FIRM	FIRM TYPE	2014 REVEN TOTAL	INT'L	(SEM)	MAM	POWER	WAT	SEW	/ MON	THAT ,	/ ## J	/FILE
401	429	DCI ENGINEERS, Seattle, Wash.	EA	27.8	0.4	73	5	0	0	0	0	1	0	0
402	363	CO ARCHITECTS, Los Angeles, Calif.	А	27.8	0.3	100	0	0	0	0	0	0	0	0
403	386	TESTENGEER INC., Port Lavaca, Texas	EC	27.7	0.0	0	0	0	0	0	100	0	0	0
404	380	BHDP ARCHITECTURE, Cincinnati, Ohio	А	27.6	3.5	99	1	0	0	0	0	0	0	0
405	397	CHESTER ENGINEERS, Moon Township, Pa.	L	27.5	1.2	0	0	0	36	53	12	0	0	0
406	375	SHALOM BARANES ASSOCIATES PC, Washington, D.C.	А	27.5	0.0	100	0	0	0	0	0	0	0	0
407	470	WHITNEY, BAILEY, COX & MAGNANI LLC, Baltimore, Md. †	EA	27.3	0.0	21	0	0	3	1	23	43	0	0
408	400	HULL & ASSOCIATES INC., Dublin, Ohio	ENV	27.2	0.0	0	0	10	0	20	30	0	15	0
409	454	PEI COBB FREED & PARTNERS ARCHITECTS LLP, New York, N.Y.	А	27.1	6.8	100	0	0	0	0	0	0	0	0
410	405	LEIGHTON GROUP INC., Irvine, Calif. [†]	GE	27.0	0.0	26	0	0	7	4	15	19	0	4
411	**	EBA ENGINEERING INC., Baltimore, Md. [†]	E	26.9	0.0	22	0	0	24	22	0	30	2	0
412	446	MANHARD CONSULTING LTD., Vernon Hills, III.	E	26.9	0.0	97	0	0	1	0	0	1	0	0
413	418	BOHANNAN HUSTON INC., Albuquerque, N.M.	E	26.9	0.0	15	0	0	16	8	0	17	0	0
414	394	LOCHMUELLER GROUP INC., Evansville, Ind.	E	26.9	0.0	22	0	0	4	13	0	62	0	0
415	**	HART HOWERTON, San Francisco, Calif.†	А	26.8	6.0	100	0	0	0	0	0	0	0	0
416	411	MAZZETTI, San Francisco, Calif.	Е	26.7	0.1	9	0	0	0	0	0	3	0	1
417	**	HILLIS-CARNES ENGINEERING ASSOCIATES INC., Annapolis Junction, Md.	Е	26.5	0.0	81	0	0	0	8	0	11	0	0
418	327	PCI SKANSKA, Evansville, Ind.	EA	26.5	0.0	6	2	44	1	0	46	1	0	0
419	364	JONES EDMUNDS, Gainesville, Fla. [†]	E	26.5	0.0	8	0	0	26	34	0	31	0	0
420	417	I.C. THOMASSON ASSOCIATES INC., Nashville, Tenn.	E	26.4	0.0	78	4	10	0	0	5	0	0	4
421	**	NACIARCHITECTURE, Los Angeles, Calif.	А	26.3	0.0	100	0	0	0	0	0	0	0	0
422	271	HANKINS AND ANDERSON INC., Glen Allen, Va.	EA	26.2	16.0	97	0	2	0	0	1	0	0	1
423	**	ANKROM MOISAN ARCHITECTS INC., Portland, Ore.	А	26.0	0.0	100	0	0	0	0	0	0	0	0
424	475	PRIMERA ENGINEERS LTD., Chicago, III.	E	26.0	0.2	19	0	41	0	6	0	30	0	0
425	389	RMC WATER AND ENVIRONMENT, Walnut Creek, Calif.	Е	26.0	0.0	0	0	0	62	38	0	0	0	00
426	474	KLOTZ ASSOCIATES INC., Houston, Texas	Е	25.8	0.0	4	0	0	27	15	0	54	0	0
427	426	ARRAY ARCHITECTS INC., Conshohocken, Pa.	А	25.5	0.0	100	0	0	0	0	0	0	0	0
428	467	ENGLAND - THIMS & MILLER INC., Jacksonville, Fla. †	Е	25.5	0.0	55	0	0	0	16	0	29	0	0
429	412	SEGA INC., Overland Park, Kan.	EC .	25.4	0.3	0	0	100	0	0	0	0	0	0
430	**	BOKA POWELL, Dallas, Texas	A	25.3	0.0	100	0	0	0	0	0	0	0	0
431	408	DAVIS PARTNERSHIP ARCHITECTS, Denver, Colo.	A	25.3	0.0	100	0	0	0	0	0	0	0	0
432	459	DEKKER/PERICH/SABATINI LTD., Albuquerque, N.M.	AE	25.2	0.0	100	0	0	0	0	0	0	0	0
433	415	LORD AECK SARGENT, Atlanta, Ga.	A	25.2	0.5	100	0	0	0	0	0	0	0	0
434	1 400	AI ENGINEERS INC., Middletown, Conn.	E	25.1	0.0	20	0	8	4	7	0	61	0	0
435	406	HERBERT, ROWLAND & GRUBIC INC., Harrisburg, Pa.	E	25.0	0.0	23	0	0	3	36	7	31	0	0
436 437	388 442	KSA ENGINEERS INC., Longview, Texas†	EA E	25.0 25.0	0.0	94	0	0	20	9	13	0	0	6
438	473	MG ENGINEERING DPC, New York, N.Y. FRANCIS CAUFFMAN, New York, N.Y.†	A	24.9	0.0	100	0	0	0	0	0	0	0	0
439	**	CAMBRIDGE SEVEN ASSOCIATES INC., Cambridge, Mass.†	A	24.7	3.4	100	0	0	0	0	0	0	0	0
440	431	EPPSTEIN UHEN ARCHITECTS INC. (EUA), Milwaukee, Wis.	A	24.6	0.0	89	1	0	0	0	0	0	0	0
441	410	GRIMM + PARKER ARCHITECTS, Calverton, Md.	A	24.5	0.0	100	0	0	0	0	0	0	0	0
442	476	WILSON ARCHITECTS INC., Boston, Mass.	A	24.5	0.0	100	0	0	0	0	0	0	0	0
443	**	SALAS O'BRIEN, San Jose, Calif. [†]	EA	24.3	0.0	65	0	3	0	0	0	0	0	31
444	419	THE GATEWAY ENGINEERS INC., Pittsburgh, Pa.†	E	24.3	0.0	26	2	4	0	16	39	12	0	2
445	371	DAVIS BRODY BOND, New York, N.Y.	A	24.3	0.0	100	0	0	0	0	0	0	0	0
446	438	BINKLEY & BARFIELD INC., Houston, Texas†	E	24.1	0.0	0	0	15	6	2	10	36	0	3
447	461	JCJ ARCHITECTURE, Hartford, Conn.	A	24.0	0.0	100	0	0	0	0	0	0	0	0
448	**	MITHUN, Seattle, Wash.	A	24.0	0.0	100	0	0	0	0	0	0	0	0
449	448	OPN ARCHITECTS, Cedar Rapids, Iowa	A	24.0	0.0	100	0	0	0	0	0	0	0	0
450	441	OZ ARCHITECTURE, Denver, Colo.	A	23.6	0.5	100	0	0	0	0	0	0	0	0
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DA	NIZ		FIDM			GENERAL D.	MANUFACTURING	0 / E	WATER SUPPLY	SEWER / WAS	MDUS, PET	TRANSPORT.	HAZARDOIR	TELECOM
	NK 2014	FIRM	FIRM TYPE	2014 REVE TOTAL	NUE \$ MIL. INT'L	GENTE	MAM,	POWER	WATE	SEWM /		TRAM	/ # /	TELE
451	**	NOVA ENGINEERING AND ENVIRONMENTAL LLC, Kennesaw, Ga.	Е	23.3	0.0	79	1	1	1	5	1	8	4	1
452	**	DRAPER ADEN ASSOCIATES INC., Blacksburg, Va.	E	23.2	0.0	2	0	0	1	6	0	0	0	0
453	443	HEAPY ENGINEERING, Dayton, Ohio [†]	E	23.1	0.0	95	0	0	0	0	0	0	0	5
454	457	HIXSON ARCHITECTURE, ENGINEERING, INTERIORS, Cincinnati, Ohio	EA	23.1	1.1	13	0	0	0	0	87	0	0	0
455	**	MACKAY & SOMPS CIVIL ENGINEERS INC., Pleasanton, Calif.	Е	23.1	0.0	0	0	0	0	0	0	0	0	0
456	462	LMN ARCHITECTS, Seattle, Wash.	А	23.1	0.2	95	0	0	0	0	0	5	0	0
457	453	H.F. LENZ CO., Johnstown, Pa.	Е	23.0	0.0	58	2	0	0	0	7	0	0	17
458	480	MCMILLAN PAZDAN SMITH LLC, Greenville, S.C.	А	23.0	0.0	100	0	0	0	0	0	0	0	0
459	458	LAWRENCE GROUP, St. Louis, Mo.†	А	22.9	0.0	100	0	0	0	0	0	0	0	0
460	468	MCMAHON, Neenah, Wis.	EA	22.8	0.0	14	2	4	10	47	6	14	0	2
461	496	WIGHT & CO., Darien, III.	AE	22.8	0.1	68	0	0	0	0	0	28	1	0
462	414	SUPERIOR ENGINEERING LLC, Hammond, Ind.	E,	22.8	0.6	4	0	5	0	0	91	0	0	0
463	471	SMALLWOOD REYNOLDS STEWART STEWART & ASSOCS. INC., $Atlanta$, $Ga.^{\dagger}$	А	22.7	8.4	100	0	0	0	0	0	0	0	0
464	472	BRIDGEFARMER & ASSOCIATES INC., Dallas, Texas	E,	22.7	0.0	0	0	0	0	0	0	100	0	0
465	450	BETA GROUP INC., Lincoln, R.I.	Е	22.6	0.0	0	0	0	4	37	0	59	0	0
466	498	NEWCOMB & BOYD, Atlanta, Ga.	Е	22.6	0.1	83	0	0	0	0	0	1	0	15
467	485	BORTON-LAWSON, Wilkes-Barre, Pa. †	EA	22.5	0.0	30	0	8	0	2	25	35	0	0
468	**	EXCEL ENGINEERING INC., Fond du Lac, Wis.	AE	22.5	0.0	50	50	0	0	0	0	0	0	0
469	491	HUBBELL, ROTH & CLARK INC., Bloomfield Hills, Mich.	EA	22.4	0.0	11	5	0	8	16	0	57	0	0
470	455	ALBERT KAHN FAMILY OF COS. (KAHN), Detroit, Mich. †	AE	22.2	3.0	77	23	0	0	0	0	0	0	0
471	354	WDG ARCHITECTURE, Washington, D.C. [†]	А	22.2	0.0	100	0	0	0	0	0	0	0	0
472	435	VALDES ENGINEERING CO., Lombard, III.	Е	22.1	0.0	0	0	18	0	0	82	0	0	0
473	**	CDR/MAGUIRE, Doral, Fla.	EA	22.1	0.0	5	0	0	7	2	0	86	0	0
474	**	INTEGRUS ARCHITECTURE, Spokane, Wash.	AE	22.0	0.0	68	5	0	0	0	0	0	0	0
475	379	MBH ARCHITECTS, Alameda, Calif.	А	22.0	5.0	100	0	0	0	0	0	0	0	0
476	466	ROBINS & MORTON, Birmingham, Ala.	EC	22.0	0.0	0	0	6	0	0	94	0	0	0
477	331	EPSTEIN, Chicago, III. [†]	AE	22.0	3.1	57	32	0	0	0	0	11	0	0
478	428	R&M CONSULTANTS INC., Anchorage, Alaska	Е	21.9	0.0	8	1	2	5	1	8	72	0	0
479	**	WALLACE MONTGOMERY, Hunt Valley, Md.	Е	21.8	0.0	0	0	0	7	6	0	88	0	0
480	**	RULE JOY TRAMMELL + RUBIO LLC, Atlanta, Ga.	А	21.7	0.0	100	0	0	0	0	0	0	0	0
481	**	THE MILLER HULL PARTNERSHIP, Seattle, Wash.	А	21.5	0.6	77	1	0	0	2	0	2	0	0
482	**	SUNRISE ENGINEERING INC., Salt Lake City, Utah	Е	21.5	0.0	12	0	6	36	20	16	10	0	0
483	**	CTL/THOMPSON INC., Denver, Colo. †	Е	21.4	0.0	46	0	0	1	1	0	2	2	5
484	487	SHELADIA ASSOCIATES INC., Rockville, Md.	EA	21.4	18.1	9	0	1	17	0	0	74	0	0
485	439	FGM ARCHITECTS INC., Oak Brook, III.	А	21.4	0.0	100	0	0	0	0	0	0	0	0
486	**	KAHLER SLATER, Milwaukee, Wis. †	А	21.4	3.4	100	0	0	0	0	0	0	0	0
487	479	DOKKEN ENGINEERING, Folsom, Calif.	Е	21.3	0.0	0	0	0	0	0	0	100	0	0
488	**	I+S GROUP INC, Mankato, Minn.	EA	21.3	0.0	63	0	1	5	1	13	6	0	0
489	477	EARTH SYSTEMS INC., San Luis Obispo, Calif.†	GE	21.0	0.2	64	0	15	3	2	5	8	0	1
490	497	KRAZAN & ASSOCIATES INC., Clovis, Calif.	E	21.0	0.0	41	5	9	6	1	12	14	10	2
491	499	BEAM, LONGEST AND NEFF LLC, Indianapolis, Ind.	E	21.0	0.0	0	0	0	0	0	0	100	0	0
492	399	G.E.C. INC., Baton Rouge, La.	E	21.0	0.0	0	0	10	14	5	0	38	0	10
493	**	JOSEPH R. LORING & ASSOCIATES INC., New York, N.Y.	E	21.0	0.0	90	0	0	0	0	0	5	0	5
494		ALAN PLUMMER ASSOCIATES INC., Dallas, Texas	E	21.0	0.0	0	0	0	48	51	0	0	0	1
495	**	THE PRESTON PARTNERSHIP, Atlanta, Ga.	A	20.9	0.0	100	0	0	0	0	0	0	0	0
496	**	HART CROWSER INC., Seattle, Wash.	E	20.8	0.2	39	1	1	2	0	12	19	24	0
497	**	LANIER & ASSOCIATES CONSULTING ENGINEERS INC., New Orleans, La.	E	20.8	0.1	0	0	0	0	0	0	100	0	0
498	434	HUSSEY GAY BELL, Savannah, Ga.	EA	20.6	7.0	20	4	0	5	48	0	5	3	0
499	**	CESO INC., Dayton, Ohio	E	20.6	0.0	44 74	0	0	0	0	53	3	0	0
500		DATTNER ARCHITECTS, New York, N.Y.	А	20.6	0.0	74	U	U	0	0	0	26	U	0



Where To Find the Top 500

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
Α		Burrow Global LLC	173	EBA Engineering Inc.	411	Gulf Interstate Engineering Co.	55
		Bury	222	ECC	336	GZA GeoEnvironmental Inc.	126
AECOM Technology Corp.	1 47	BWBR	317	Ecology & Environment Inc. ECS	96 86	H	
Aegion Corp. Affiliated Engineers Inc.	130	C		FFI Global Inc.	269	11	
Al Engineers Inc.	434			EMH&T	198	Hankins and Anderson Inc.	422
AKF Group LLC	181	C&I Engineering	339	EN Engineering LLC	113	H2M architects + engineers	277
AKRF Inc.	235	C&S Companies	150	Enercon Services Inc.	56	HAKS	132
Alpha Teeting Inc.	366 334	Cambridge Seven Associates Inc. Cannon Design	439 67	England - Thims & Miller Inc. ENGlobal U.S. Inc.	428 186	Haley & Aldrich Inc. Halff Associates Inc.	109 149
Alpha Testing Inc. Altran	216	Cardno	23	Englobal C.S. Inc. Ennead Architects LLP	227	Hammel Green and Abrahamson Inc. (HGA)	101
Ambitech Engineering Corp.	103	Carollo Engineers Inc.	69	EnSafe Inc.	240	Hanson Professional Services Inc.	177
Amec Foster Wheeler	6	Francis Cauffman	438	Eppstein Uhen Architects Inc. (eua)	440	Hardesty & Hanover LLC	221
American Structurepoint Inc.	175	CB&I	5	Epstein	477	Hargrove Engineers + Constructors	90
Ammann & Whitney	207	CDI Corp.	26	Erdman Anthony	344	Harley Ellis Devereaux	206
Ankrom Moisan Architects Inc.	423	CDM Smith	22	ESD (Environmental Systems Design Inc.)	302	Harris Group Inc.	353
Anvil Corp. Aon Fire Protection Engineering Corp.	144 295	CDR/Maguire Century Engineering Inc.	473 285	ESP Associates PA David Evans and Associates Inc.	397 108	Hart Crowser Inc. Hart Howerton	496 415
Apex Cos. LLC	116	CESO Inc.	499	EwingCole	214	Hatch Mott MacDonald	36
Arcadis U.S./RTKL/Callison	13	CH2M HILL	4	Excel Engineering Inc.	468	Hazen and Sawyer PC	76
Architects Hawaii Ltd.	395	CHA Consulting Inc.	60	exp US Services Inc.	24	HDR	9
Array Architects Inc.	427	Chester Engineers	405	EYP Inc.	84	Heapy Engineering	453
Arup	54	Civil & Environmental Consultants Inc.	117	E		Heery International Inc.	226
ATCS PLC	315	Clark Nexsen	148	F		Henderson Engineers Inc.	158
Atkins North America Atwell	42 168	Clark Patterson Lee CO Architects	350 402	Farnsworth Group Inc.	166	Herbert, Rowland & Grubic Inc. Highland Associates Ltd.	435 387
Ausenco	174	Cobb, Fendley & Associates Inc.	249	Fay Spofford & Thorndike	247	Hillis-Carnes Engineering Associates Inc.	417
Ayers Saint Gross	279	Coffman Engineers Inc.	250	C.H. Fenstermaker & Associates	286	Hixson Architecture, Engineering, Interiors	454
Ayres Associates	310	Collins Engineers Inc.	225	Fentress Architects	264	HKS Inc.	52
AZTEC Engineering Group Inc.	378	Commonwealth Associates Inc.	335	FGM Architects Inc.	485	HLW International LLP	322
В		Cooper Carry Inc.	244	Fishbeck Thompson Carr & Huber	231	HMC Architects	191
<u>D</u>		Corgan	120	FKP Architects Inc.	354	HNTB Cos.	20
The Babcock & Wilcox Co.	80	COWI North America CP&Y Inc.	211 292	Flad Architects Fluor Corp.	163 3	HOK Hord Coplan Macht Inc.	37 287
Michael Baker International	33	CPH Inc.	372	Foth Cos.	88	Horrocks Engineers	318
Ballinger	257	Crafton Tull	382	FRCH Design Worldwide	342	Hubbell, Roth & Clark Inc.	469
Shalom Baranes Associates PC	406	Crawford, Murphy & Tilly Inc.	233	Freese and Nichols Inc.	139	Huckabee	360
Bard Rao+Athanas Consulting Engineers LLC	220	CRB	123	Froehling & Robertson Inc.	316	Huitt-Zollars Inc.	141
Barge Waggoner Sumner & Cannon Inc.	183	T.J. Cross Engineers Inc.	278	Fugro	29	Hull & Associates Inc.	408
Bartlett & West Inc. Barton & Loguidice DPC	169 371	CTA Architects Engineers	248 358	Fuss & O'Neill Inc. FXFOWLE Architects	238 321	Humphreys & Partners Architects LP HGA (Hunt, Guillot, & Associates)	258 242
Baxter & Woodman Inc.	376	CTL/Thompson Inc.	483	FAFOWLE AIGHREGIS	321	Hussey Gay Bell	498
Beam, Longest and Neff LLC	491	Cuningham Group Architecture Inc.	215	G			430
Bechtel	8						
The Beck Group	291	D		G.E.C. Inc.	492		
Alfred Benesch & Co.	127			GAI Consultants Inc.	110	IBI Group Inc.	143
Louis Berger	25	D&B Engineers and Architects PC	307	Gannett Fleming	49	Integral Group	293
Bergmann Associates Inc. BETA Group Inc.	199 465	Leo A Daly Dannenbaum Engineering Corp.	81 268	Garver The Gateway Engineers Inc.	192 444	Integrus Architecture IPS - Integrated Project Services Inc.	474 146
Beyer Blinder Belle Architects & Planners LLP	280	Dattner Architects	500	GBA	359	I+S Group Inc	488
BHDP Architecture	404	Davis & Floyd Inc.	399	GEI Consultants Inc.	107		
Binkley & Barfield Inc.	446	Davis Brody Bond	445	Gensler	18	J	
BKF Engineers	217	Davis Partnership Architects	431	Geocon	379		
BL Cos. Inc.	283	Dawood Engineering Inc.	352	GeoEngineers Inc.	195	Jacobs	2
Black & Veatch Bohannan Huston Inc.	15 413	Day & Zimmermann DCI Engineers	151 401	Geosyntec Consultants Ghafari Associates LLC	57 99	JBA Consulting Engineers JCJ Architecture	337 447
BOKA Powell	430	Dekker/Perich/Sabatini Ltd.	432	GHD Inc.	27	JLG Architects	386
Bolton & Menk Inc.	203	The Dennis Engineering Group LLC	266	Goettsch Partners Inc.	380	Johnson, Mirmiran & Thompson Inc.	75
Borton-Lawson	467	Robert Derector Associates	325	Golder Associates Inc.	58	Jones and Carter Inc.	188
Boswell Engineering Inc.	303	DeSimone Consulting Engineers	297	Good Fulton & Farrell	377	Jones Edmunds	419
Bowman Consulting	156	Dewberry	41	Goodwyn Mills and Cawood Inc.	270	J-U-B Engineers Inc.	300
Braun Intertec Corp.	111	DLR Group	94	GP Strategies	331	K	
Bridgefarmer & Associates Inc. Brown & Gay Engineers Inc.	464 154	DLZ Dokken Engineering	128 487	GPD Group GRAEF	142 367	IX.	
Brown and Caldwell	46	DOWL	185	Greeley and Hansen LLC	164	Kadrmas Lee & Jackson Inc. (KLJ)	104
BRPH Architects-Engineers Inc.	210	Draper Aden Associates Inc.	452	HR Green Inc.	254	Kahler Slater	486
Buchart Horn Inc./BASCO Associates	349	DRMP Inc.	305	GreenbergFarrow	301	Albert Kahn Family of Cos. (Kahn)	470
Bureau Veritas	34	_		Greenman-Pedersen Inc.	62	Kapur & Associates Inc.	326
Burgess & Niple Inc.	159	E		Gresham, Smith and Partners	97	KBR	12
The Burke Group	171	EA Engineering Colon-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1	107	Grimm + Parker Architects	441	KCI Technologies Inc.	77
Burns & McDonnell Burns Engineering Inc.	17 383	EA Engineering Science and Tech. Inc., PBC Earth Systems Inc.	137 489	GRW Guernsey	362 345	Kendall/Heaton Associates Inc. Kennedy/Jenks Consultants	381 157
Lauria I Hullicelliu III.	505	Larui Oyotoilio IIIG.	409	audition	343	Nonneuy/Jenka Consultanta	107



Where To Find the Top 500

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
Kiewit Corp.	51	Mueser Rutledge Consulting Engineers	373	RJN Group Inc.	400	TKDA	253
Kimley-Horn and Associates Inc.	31	MWH Global	21	RMA Group Inc.	308	TLC Engineering for Architecture Inc.	309
Kirksey Architecture	243			RMC Water and Environment	425	Tolunay-Wong Engineers Inc.	327
Kisinger Campo & Associates Corp.	363	N		RMF Engineering Inc.	348	TPG Architecture	311
KJWW Engineering Consultants	204			Robins & Morton	476	TransCore	119
Kleinfelder	43	NACIArchitecture	421	Ross & Baruzzini Inc.	388	TranSystems Corp.	63
Klotz Associates Inc.	426	NBBJ	78	RS&H Inc.	70	TRC Cos. Inc.	32
Kohn Pedersen Fox Associates PC	61	Neel-Schaffer Inc.	187	Rule Joy Trammell + Rubio LLC	480	TTG	234
KPFF Consulting Engineers	102	Nelson Worldwide Inc.	182	Rummel Klepper & Kahl LLP	73	Tutor Perini Corp.	92
Krazan & Associates Inc.	490	Waldemar S. Nelson and Co. Inc.	167		70	tvsdesign	304
KSA Engineers Inc.	436	Newcomb & Boyd	466	S		Twining Inc.	284
KTGY Group Inc.	196	Niles Bolton Associates Inc.	391			-	201
Krar aroup inc.	130	Ninyo & Moore	213	S&B Engineers and Constructors Ltd.		U	
		NORR	118	and Affiliates	28	<u> </u>	
		NOVA Engineering and Environmental LLC	451	S&ME Inc.	89	Ulteig Engineers Inc.	263
LaBella Associates DPC	298	NV5 Holdings Inc.	124	The S/L/A/M Collaborative Inc.	306	Universal Engineering Sciences Inc.	276
Landrum & Brown Inc.	365	IVVO HOIGINGS INC.	124	SAI Consulting Engineers Inc.	394	Universal Pegasus International Inc.	59
		0					
Langan Eng'g and Environmental Services Inc.	64	<u> </u>		Salas OBrien	443	Urban Engineers Inc.	312
Lanier & Associates Consulting Engineers Inc.	497	OID: 0.0	400	Sargent & Lundy LLC	30	V	
Larson Design Group	324	O'Brien & Gere	100	Schnabel Engineering Inc.	219	<u>V</u>	
The Lauren Corp.	202	OHM Advisors	340	SCS Engineers	83	100 111	
Lawrence Group	459	Olsson Associates	115	Sebesta Inc.	384	V3 Cos. Ltd.	385
Leidos	40	On-Board Engineering Corp.	323	Sega Inc.	429	Valdes Engineering Co.	472
Leighton Group Inc.	410	O'Neal Inc.	357	Shafer, Kline & Warren Inc.	320	Vanasse Hangen Brustlin Inc. (VHB)	72
H.F. Lenz Co.	457	OPN Architects	449	Shannon & Wilson Inc.	193	Vanderweil Engineers	122
LHB Inc.	328	Orbital Engineering Inc.	252	Sheladia Associates Inc.	484	VOA Associates Inc.	170
T.Y. Lin International	50	Harold O'Shea Builders Inc.	368	Shepley Bulfinch Richardson & Abbott	341	Volkert Inc.	98
Little	294	Otak Inc.	361	Shive-Hattery Inc.	218	3.4.7	
LJA Engineering Inc.	145	OZ Architecture	450	Short Elliott Hendrickson Inc. (SEH)	131	W	
LMN Architects	456			Simpson Gumpertz & Heger Inc.	121		
Lochmueller Group Inc.	414	Р		Skidmore Owings & Merrill LLP	44	Wade Trim	200
H.W. Lochner Inc.	136	<u>-</u>		SLCE Architects LLP	346	Walker Parking Consultants	273
Lord Aeck Sargent	433	P+R Architects	370	Smallwood Reynolds Stewart	070	Wallace Montgomery	479
Joseph R. Loring & Associates Inc.	493	Page	106	Stewart & Associates Inc.	463	Walter P Moore	165
				Smith Seckman Reid Inc.			
LPA Inc.	251	Pape-Dawson Engineers Inc.	160		179	Wantman Group	338
LS3P	224	Parametrix	223	Adrian Smith + Gordon Gill Architecture	153	Ware Malcomb	246
M		Parkhill, Smith & Cooper Inc.	194	T. Baker Smith LLC	299	WATG Wimberly Interiors	172
IVI		Parsons	10	SmithGroupJJR	65	WD Partners	261
		Partner Engineering and Science Inc.	271	SMMA Symmes Maini & McKee Associates	396	WDG Architecture	471
M+W U.S. Inc.	125	Patrick Engineering Inc.	272	SME	343	Weidlinger Associates Inc.	201
MacKay & Somps Civil Engineers Inc.	455	PS&S	296	Solomon Cordwell Buenz	209	Wenck Associates Inc.	314
Magnusson Klemencic Associates Inc.	259	Payette	289	SPEC Services Inc.	265	WENDEL LLC	333
Manhard Consulting Ltd.	412	PBK	229	SRF Consulting Group Inc.	256	Westlake Reed Leskosky	356
The Mannik & Smith Group Inc.	374	PCI Skanska	418	SSOE Group	85	Weston & Sampson	178
Martin/Martin Inc.	392	Pei Cobb Freed & Partners Architects LLP	409	Stanley Consultants Inc.	66	Whitman, Requardt & Associates LLP	114
Maser Consulting PA	161	Pennoni	95	Stantec Inc.	19	Whitney, Bailey, Cox & Magnani LLC	407
Matrix Technologies Inc.	282	Perkins+Will	38	Steelman Partners	275	Wight & Co.	461
Mazzetti	416	Perkins Eastman	68	Stellar	237	Wilson & Co. Inc., Engineers & Architects	180
MBH Architects	475	PGAL	239	Robert A.M. Stern Architects LLP (RAMSA)	190	Wilson Architects Inc.	442
McCormick Taylor Inc.	152	Alan Plummer Associates Inc.	494	Strand Associates Inc.	184	Wiss, Janney, Elstner Associates Inc.	112
McKim & Creed Inc.	236	PND Engineers Inc.	329	Studios Architecture	230	Wood Group Mustang Inc.	11
McLaren Engineering Group	393	Pond & Co.	274	STV Group Inc.	39	Wood Rodgers Inc.	330
	460		105	Surrise Engineering Inc.	482		330 74
McMahon McMillan Pazdan Smith LLC		Populous POWER Engineers Inc.				Woodard & Curran	
McMillan Pazdan Smith LLC	458	POWER Engineers Inc.	45	Superior Engineering LLC	462	Woods Bagot	79
McMillen Jacobs Associates	212	The Preston Partnership	495	Surveying And Mapping LLC (SAM)	93	Woolpert Inc.	135
M-E Engineers Inc.	232	Primera Engineers Ltd.	424	SWCA Environmental Consultants	155	WorleyParsons Group Inc.	14
Mead & Hunt Inc.	147	Professional Engineering Consultants PA	369	Syska Hennessy Group	133	Wright-Pierce	355
Merrick & Co.	138	Professional Service Industries (PSI)	53	T		WSB & Associates Inc.	288
Mesa Associates Inc.	176	Psomas	140			WSP Parsons Brinckerhoff	16
MG Engineering DPC	437	Б				Wunderlich-Malec Engineering Inc.	245
MG2 (formerly MulvannyG2)	205	R		T&M Associates	197	_	
Middough Inc.	129	·		Tectonic Engineering & Surveying Consultants PC	162	Z	
The Miller Hull Partnership	481	R&M Consultants Inc.	478	Terracon Consultants Inc.	35		
Mithun	448	Raba Kistner Inc.	228	Testengeer Inc.	403	Zachry Group	48
Modjeski and Masters Inc.	260	The RBA Group	313	Tetra Tech Inc.	7	ZGF Architects LLP	91
Moffatt & Nichol	87	RCM Technologies Inc.	134	A. Morton Thomas and Associates Inc.	189	Ziegler Cooper Architects	389
	375	=		I.C. Thomasson Associates Inc.	420	Ziogidi Guupai Arcilitacta	309
Moody Nolan Inc.		RDG Planning & Design	398				
Morrison Hershfield	82	RDK Engineers	351	Thompson Engineering	241		
Morrison-Maierle Inc.	347	Remington & Vernick Engineers Inc.	290	Thornton Tomasetti Inc.	71		
Moseley Architects	281	RETTEW Associates Inc.	208	The Thrasher Group Inc.	319		
ms consultants Inc.	255	River Consulting	390	Tighe & Bond Inc.	262		
MOAD (' 10 ' 1	332	RIZZO Associates Inc.	364	Timmono Croun	267	İ	
MSA Professional Services Inc.	332	MIZZU ASSUCIALES IIIC.	304	Timmons Group	207		

Rank Company Subsidiary

Rank Company Subsidiary

3 Fluor Corp.

Fluor Constructors International Inc. Fluor Enterprises Inc.

4 CH2M HILL

CH2M HILL Alaska Inc. CH2M HILL Canada Ltd.

CH2M HILL Constructors Inc.

CH2M HILL Engineers Inc.

CH2M HILL Inc.

Halcrow Group Ltd.

Halcrow Holdings Ltd.

LG Constructors Inc.

Operations Management International Inc.

VECO Services Inc.

5 CB&I

Arabian CBI Ltd.

CB&I Inc

CB&I Lummus BV

CB&I UK Ltd.

CBI Co. Ltd.

CBI Constructors Pty. Ltd.

CBI Constructors SA (Pty) Ltd.

CBI Eastern Anstalt

CBI Overseas LLC

CBI Services Inc.

CBI Venezolana SA

Horton CBI Ltd.

Lummus Technology

6 Amec Foster Wheeler

Environmental & Infrastructure Americas

Mining & Metals Americas

Oil & Gas Americas

Oil & Gas Canada

Power & Process Americas

7 Tetra Tech Inc.

AEG

ARD

Ardaman & Associates

BPR

Cosentini Associates

EBA

Fransen Engineering

Metalica Consultores

Parkland Pipeline

Protelligent

Proteus

Rooney

Western Utilities

8 Bechtel

Bantrel Co.

Bechtel Communications

Bechtel Construction Operations Inc.

Bechtel Corp.

Bechtel Ltd

Bechtel Oil, Gas & Chemicals

Bechtel Power Corp.

Bechtel Systems and Infrastructure Inc.

9 HDR

HDR Architecture Associates

HDR Architecture Inc.

HDR Constructors

HDR Engineering Inc.

 $HDR\ Environmental,\ Operations\ \&\ Construction$

Inc.

Hennigson, Durham & Richardson

10 Parsons

Parsons Environment & Infrastructure

Parsons Government Services

Parsons Transportation Group

11 Wood Group Mustang Inc.

Energeticos

Global Performance

ISI Mustang

12 KBR

Energo

Granherne

GVA

13 Arcadis U.S./RTKL/Callison

Callison

RTKL

14 WorleyParsons Group Inc.

INTECSEA Inc.

WorleyParsons International Inc.

WorleyParsons Services Inc.

15 Black & Veatch

Black & Veatch Contracting

Black & Veatch Energy

Black & Veatch Management Consulting

Black & Veatch Special Projects

Black & Veatch Telecom

Black & Veatch Water

16 WSP | Parsons Brinckerhoff

Parsons Brinckerhoff Inc.

WSP USA

19 Stantec Inc.

Stantec Architecture Inc.

Stantec Consulting Michigan Inc.

Stantec Consulting Services Inc.

Rank Company Subsidiary

Rank Company Subsidiary

21 MWH Global

MWH Americas Inc.

MWH Asia Ltd.

MWH Constructors Inc.

MWH Enterprises

MWH Europe Ltd.

MWH Holdings Ltd.

MWH Treatment

22 CDM Smith

CDM Constructors

CDM Federal Programs Corp.

CDM International Inc.

23 Cardno

Cardno ATC

Cardno Caminosca

Cardno ChemRisk

Cardno EM-Assist

Cardno ENTRIX

Cardno ERI

Cardno Haynes Whaley

Cardno JFNew

Cardno MM&A

Cardno PPI

Cardno TBE

Cardno TEC

Cardno WRG

24 exp US Services Inc.

EXP Federal Inc.

EXP Global Inc.

Exp Service Inc.

EXP US Energy Inc.

25 Louis Berger

APIA

Berger Group Holdings Inc.

Berger/Amman & Whitney Inc.

Chelbi Engineering Consultants Inc.

Greyhawk North America

Hawthorne Services Inc.

Klohn Crippen Berger Ltd.

Klohn Crippen Berger SA

Louis Berger & Associates PC

Louis Berger & Associates PC (D.C.)

Louis Berger & Associates PC (Mass.)

Louis Berger (Canada) Ltd.

Louis Berger (UK) Ltd.

Louis Berger Algerie SARL

Louis Berger Consulting Services

Louis Berger Holdings Inc.

Louis Berger Inc., Nigeria

Louis Berger Nevada Inc.

Louis Berger Private Consulting Inc.

Louis Berger Romania

Louis Berger SAS

Louis Berger Services Inc.

Northern Fidelity Insurance Co. Ltd.

The Louis Berger Group Inc.

The Louis Berger Group Philppines Inc.

26 CDI Corp.

CDI Anders Ltd.

Kimball Infrastructure

27 GHD Inc.

CRA Group

GHD LLC

28 S&B Engineers and Constructors Ltd. and Affiliates

Ford, Bacon and Davis LLC

S & B Brazosport Ltd.

S & B Engineers and Constructors Ltd.

S & B Group International Ltd.

S & B Infrastructure Ltd.

S & B Midstream Modularized Solutions Ltd.

S & B Modular Services Ltd.

S & B Plant Services Ltd.

29 Fugro

Fugro Chance Inc.

Fugro Consultants Inc.

Fugro Earth Data Inc.

Fugro GeoConsulting Inc.

Fugro GeoServices Inc.

Fugro Geospatial Inc.

Fugro Global Environmental and Metocean

Fugro ImpROV Inc.

Fugro McClelland Marine

Fugro Multi-Client Services

Fugro Pelagos Inc.

Fugro Roadware

Fugro Satellite Positioning

John Chance Land Survey

30 Sargent & Lundy LLC

Sargent & Lundy Canada Co.

Sargent & Lundy do Brasil Ltda.

Sargent & Lundy Engineers Ltd.

Sargent & Lundy Enterprises LLC

Sargent & Lundy Illinois Inc.

Sargent & Lundy International Inc.

Sargent & Lundy Texas LLC

32 TRC Cos. Inc.

TRC Companies Inc.

TRC Earthworks LLC

TRC Engineers Michigan Inc. TRC Engineers Inc.

TRC Engineers LLC

Rank Company Subsidiary

Rank Company Subsidiary

TRC Environmental Corp. TRC Solutions Inc.

33 Michael Baker International

JMA Architects
KSI (Kaseman SAllyport, PMSI)
Michael Baker Engineering Inc.
Michael Baker Jr. Inc.
RBF Consulting Inc.
Strategic Intelligence Group Holdings LLC

34 Bureau Veritas

National Elevator Inspection Services Inc. OneCIS Insurance Co. TH Hill

35 Terracon Consultants Inc.

Dunkelberger Engineering & Testing IHI Environmental Liesch Associates Neil O. Anderson & Associates RGA Environmental Stafford Consulting Engineers

36 Hatch Mott MacDonald

Hatch Mott MacDonald Alabama LLC
Hatch Mott MacDonald Florida LLC
Hatch Mott MacDonald I&E LLC
Hatch Mott MacDonald Ltd.
Hatch Mott MacDonald New York Inc.
Hatch Mott MacDonald Operating Services LLC
Hatch Mott MacDonald LLC

38 Perkins+Will

Pierre Yves Rochon

39 STV Group Inc.

STV Architects STV Construction Inc. STV Energy Services STV Environmental STV Inc.

40 Leidos

Leidos Constructors LLC Leidos Engineering LLC

41 Dewberry

Dewberry Architects Inc. Dewberry Consultants LLC Dewberry Engineers Inc.

42 Atkins North America

Atkins North America Faithful+Gould WS Atkins (Aerospace) WS Atkins (Energy)

43 Kleinfelder

Kleinfelder Australia Inc. Kleinfelder Central Inc. Kleinfelder East Inc. Kleinfelder Hood Kleinfelder Southeast Inc. Kleinfelder West Inc. SEA Consultants Inc.

44 Skidmore Owings & Merrill LLP

SOM Architectural Consultants SOM Inc.

46 Brown and Caldwell

BC Constructors
BC Consultants Canada

47 Aegion Corp.

Brinderson LP Corrpro Insituform Technologies The Bayou Cos. United Pipeline Systems

48 Zachry Group

JVIC
Zachry Engineering Corp.
Zachry Nuclear Inc.

49 Gannett Fleming

L.G. Hetager

50 T.Y. Lin International

T. Y. Lin International Engineering Consulting (China) Co. Ltd.

T. Y. Lin International Pte. Ltd.

T. Y. Lin International Sdn. Bhd.

T. Y. Lin Taiwan Consulting Engineers Inc.

51 Kiewit Corp.

Ganotec Inc.

Kiewit Building Group Inc.

Kiewit Constructors Inc.

Kiewit Energy Canada Corp.

Kiewit Energy Co.

Kiewit Infrastructure Co.

Kiewit Infrastructure South Co.

Kiewit Infrastructure West Co.

Kiewit Mining Group Inc.

Kiewit Offshore Services

Kiewit Power Constructors Co.

Kiewit Power Engineers Co.

Kiewit Texas Construction LP

Mass. Electric Construction Co.

Rank Company Subsidiary

Rank Company Subsidiary

Peter Kiewit Infrastructure Co. TIC - The Industrial Co.

54 Arup

Arup Canada Inc. Arup Latin America SA Arup North America Ltd. Arup Texas Inc. Arup USA Inc. Ove Arup & Partners PC

55 Gulf Interstate Engineering Co.

Gulf Interstate Engineering Gulf Interstate Field Services L&T Gulf Private Ltd.

56 Enercon Services Inc.

ENERCON Federal Services Talisman International

57 Geosyntec Consultants

Geosyntec Consultants, Delp, U.K. Geosyntec Consultants, Malaysia Geosyntec Consultants, Ontario Geosyntec Consultants Pty. Ltd. Green Harbor Energy Inc. MMI Engineering Inc.

58 Golder Associates Inc.

Golder Associates International Corp. Golder Associates Michigan Inc. Golder Associates North Carolina Inc. Golder Construction Services Inc.

59 UniversalPegasus International Inc.

Pegasus International Universal Ensco UP International

61 Kohn Pedersen Fox Associates PC

Kohn Pedersen Fox (International) Abu Dhabi Branch

Kohn Pedersen Fox Associates (International) PA

KPF (Hong Kong) Ltd.

KPF Architecture and Design Consulting (Shanghai) Co. Ltd.

KPF Korea LLC

KPF Turkey Design + Consulting LLC

62 Greenman-Pedersen Inc.

Corrosion Control Consultants Keller & Kirpatrick

64 Langan Eng'g and Environmental Services Inc.

Langan Guaranteed Remediation LLC Langan International LLC

66 Stanley Consultants Inc.

Stanley Consultants (Engineers) PSC Stanley Consultants India Prvt Ltd.

68 Perkins Eastman

BFJ Planning EE&K a Perkins Eastman Co. RGR Landscape Russell Design S9 Architects a Perkins Eastman Co. Urbanomics

69 Carollo Engineers Inc.

Carollo Design-Build Group Carollo Systems LLC

70 RS&H Inc.

RS& Commercial Realty Inc. RS&H Architects-Engineers-Planners Inc.

74 Woodard & Curran

Cummings Riter TREC Inc.

75 Johnson, Mirmiran & Thompson Inc.

Kupper LLC

77 KCI Technologies Inc.

ESPA Corp. KCI Communications Infrastructure

78 NBBJ

NBBJ Beijing
NBBJ Boston
NBBJ Columbus
NBBJ London
NBBJ Los Angeles
NBBJ New York
NBBJ Pune
NBBJ San Francisco
NBBJ Seattle
NBBJ Shanghai

79 Woods Bagot

Woods Bagot Europe Ltd. Woods Bagot Pty. Ltd.

80 The Babcock & Wilcox Co.

Babcock & Wilcox Canada Ltd.
Babcock & Wilcox Power Generation Group Inc.
Babcock & Wilcox Vølund A/S

Rank Company Subsidiary

Rank Company Subsidiary

81 Leo A Daly

Lockwood, Andrews and Newman

82 Morrison Hershfield

Mitchell, Pound and Braddock Morrison Hershfield Corp. Morrison Hershfield Geomatics Morrison Hershfield International Inc. Morrison Hershfield Ltd. Morrison Hershfield Managers Inc. Structural Design Inc.

83 SCS Engineers

SCS Energy SCS Engineers SCS Field Services SCS Tracer

WHR Design PC

84 EYP Inc.

EYP Architecture & Engineering of NJ Inc.
EYP Architecture & Engineering PC
EYP Inc.
EYP/AE Inc.
EYP/BJAC PA
EYP/Design Services Inc.
EYP/Program Management Inc.
The Weidt Group Inc.
WHR Architects Inc.
WHR Architecture PC

85 SSOE Group

SSOE China Co. Ltd. SSOE Group de Mexico S de RL de CV SSOE Systems Inc.

86 ECS

ECS Capitol Services PLLC ECS Carolinas LLP ECS Florida LLC ECS Mid-Atlantic LLC ECS Midwest LLC ECS Southeast LLC ECS Texas LLC

87 Moffatt & Nichol

Moffatt & Nichol, Brazil Moffatt & Nichol, Chile Moffatt & Nichol, Colombia Moffatt & Nichol, London Moffatt & Nichol, Panama

88 Foth Cos.

Foth Canada Corp.
Foth Infrastructure & Environment LLC
Foth Production Solutions LLC

90 Hargrove Engineers + Constructors

Hargrove & Associates (DBA Hargrove Engineers + Constructors) Hargrove Controls + Automation LLC Hargrove Life Sciences LLC

93 Surveying And Mapping LLC (SAM)

SAM-Construction Services LLC (SAM-CS)

96 Ecology & Environment Inc.

E.E.I.S. (SARL)

Ecology & Environment Engineering Inc. ecology and environment do brasil Ltda. Ecology and Environment International Services Inc. (EEIS)

ECSI LLC
Gestión Ambiental Consultores SA
Gustavson Associates LLC
Lowham-Walsh Engineering & Environment
Services LLC
Servicios Ambientales Walsh SA
Walsh Environmental Scientist & Engineers LLC
Walsh Peru SA

98 Volkert Inc.

Allied Engineering & Testing Inc. (Merged into Volkert on 12/31/14)

99 Ghafari Associates LLC

Ghafari do Brasil Ghafari-Purohit LLC G-TECH Services Inc.

105 Populous

Populous Design Ltd.
Populous Design PTY Ltd.

107 GEI Consultants Inc.

GEI Consultants of Michigan PC GEI Consultants of North Carolina PC GEI Consultants Inc. GEI Consultants Inc. PC

109 Haley & Aldrich Inc.

Emerging Compounds Treatment Technologies Inc. H&A of New York LLP Haley & Aldrich Construction Services Haley & Aldrich of Michigan Inc.

116 Apex Cos. LLC

Apex TITAN Inc.

118 NORR

Archial NORR (Ingenium Archial Ltd.)

Rank Company Subsidiary

Rank Company Subsidiary

NORR Architects & Engineers (Pvt.) Ltd.

NORR Architects Engineers Planners

NORR Architects Planners Inc.

NORR Asia

NORR Associates

NORR Group Consultants International Ltd.

NORR Illinois Inc.

NORR Ltd.

NORR LLC

124 NV5 Holdings Inc.

AK Environmental LLC

Joslin Lesser & Associates Inc.

NV5 Global Inc.

NV5 Northeast Inc.

NV5 West Inc.

NV5 Inc.

126 GZA GeoEnvironmental Inc.

Goldberg-Zoino Associates PC dba GZA GeoEnvironmental of New York

GZA GeoEnvironmental Inc.

Huff & Huff Inc.

128 DLZ

DLZ American Drilling

DLZ Illinois Inc.

DLZ Indiana LLC

DLZ Industrial LLC

 $DLZ\ Kentucky\ Inc.$

DLZ Michigan Inc.

DLZ National Inc. DLZ Ohio Inc.

DLZ Pennsylvania

DLZ Wisconsin Inc.

131 Short Elliott Hendrickson Inc. (SEH)

SEH Design/Build Inc.

SEH of Indiana LLC

133 Syska Hennessy Group

Syska Hennessy Group

Syska Hennessy Group China

135 Woolpert Inc.

Woolpert International

CRJA Landscape Architects

DOWA-IBI Architects

144 Anvil Corp.

Doyon Anvil LLC

145 LJA Engineering Inc.

Northwest Technical Solutions LLC SeaTech Offshore LLC

146 IPS - Integrated Project Services Inc.

Integrated Project Services International Pvt.

I.td.

IPS BioPharmaceutical Technical Consulting (Tianjin) Ltd. Liability Co.

IPS Mehtalia Pvt. Ltd.

IPS Professional Engineers and Architects PC

IPS Servicos de Projetos Integrados Ltda.

IPS-Integrated Project Services Ltd.

IPS-Integrated Project Services Private Ltd.

IPS-Integrated Project Services Corp.

149 Halff Associates Inc.

Halff/Tritex LLC

151 Day & Zimmermann

Atlantic Union Resources Inc. - dba DZNPS

Day & Zimmermann International Inc.

Day & Zimmermann Management Services Inc.

Day & Zimmermann NPS Inc.

The Atlantic Group Inc. - dba DZ Atlantic

158 Henderson Engineers Inc.

Outcome Construction Services

162 Tectonic Engineering & Surveying Consultants

Tectonic Engineering & Surveying Consultants, Albuquerque, NM

Tectonic Engineering & Surveying Consultants, Forest Hills, NY

Tectonic Engineering & Surveying Consultants, Irvine, CA

Tectonic Engineering & Surveying Consultants, Las Vegas, NV

Tectonic Engineering & Surveying Consultants, Latham, NY

Tectonic Engineering & Surveying Consultants, L.I.C., NY

Tectonic Engineering & Surveying Consultants, Newburgh, NY

Tectonic Engineering & Surveying Consultants, Richmond, VA

Tectonic Engineering & Surveying Consultants, Short Hills. CT

Tectonic Engineering & Surveying Consultants, Tampa, FL

Tectonic Engineering & Surveying Consultants, Tempe, AZ

Tectonic Engineering & Surveying Consultants, Walnut Creek, CA

163 Flad Architects

Flad Architects, Atlanta

Flad Architects, New York

Flad Architects, Raleigh

Rank Company Subsidiary

Flad Architects, San Francisco Flad Architects, Seattle Flad Architects, Tampa

164 Greeley and Hansen LLC

Greeley and Hansen Architects Greeley and Hansen Colombia SAS Greeley and Hansen of Michigan

168 Atwell

Atwell Consulting Canada ULC Strategic Construction Solutions Inc.

170 VOA Associates Inc.

VOA Architecture PLLC VOA Brazil VOA International LLC

171 The Burke Group

Burke LLC
Christopher B. Burke Engineering LLC
Christopher B. Burke Engineering Ltd.
Emerald Site Services
KLOA
LAWR
Mackie Consultants Ltd.
SPACECO Inc.
WBK

172 WATG | Wimberly Interiors

WATG, Irvine
WATG | Wimberly Interiors, Dubai
WATG | Wimberly Interiors, Honolulu
WATG | Wimberly Interiors, Istanbul
WATG | Wimberly Interiors, London
WATG | Wimberly Interiors, New York
WATG | Wimberly Interiors, Singapore
Wimberly Interiors, Los Angeles
Wimberly Interiors, Miami
Wimberly Interiors, New York

173 Burrow Global LLC

Burrow Global Construction Burrow Global Services

177 Hanson Professional Services Inc.

Hanson Alaska LLC Hanson Alaska Professional Services Inc.

178 Weston & Sampson

Weston & Sampson CMR Inc. Weston & Sampson Engineers Inc. Weston & Sampson Services Inc.

181 AKF Group LLC

Inposse

182 Nelson Worldwide Inc.

Rank Company Subsidiary

Brinjac Engineering

183 Barge Waggoner Sumner & Cannon Inc.

ResourceTek

187 Neel-Schaffer Inc.

Maptech Inc.
SoilTech Consultants Inc.
True North Emergency Management

190 Robert A.M. Stern Architects LLP (RAMSA)

Robert A.M. Stern Interiors LLC

194 Parkhill, Smith & Cooper Inc.

PSC Services LLC

196 KTGY Group Inc.

KTGY Denver KTGY Irvine KTGY Los Angeles KTGY Oakland KTGY Pune KTGY Tysons

197 T&M Associates

East Coast Drilling Inc.

200 Wade Trim

Wade Trim Associates Inc. Wade Trim Operations Services Inc. Wade Trim Inc. (Florida) Wade Trim Inc. (Michigan) Wade Trim Inc. (Ohio)

201 Weidlinger Associates Inc.

Weidlinger Associates Ltd.

202 The Lauren Corp.

Lauren Bharat Engineering Pvt. Ltd. Lauren Engineers & Constructors Inc.

205 MG2

MG2, Irvine MG2, Seattle MG2, Shanghai MG2, Washington, D.C.

208 RETTEW Associates Inc.

Rettew Engineering & Surveying PC

211 COWI North America

Buckland & Taylor Inc.

2015 Top 500 Design Firms – Subsidiaries by Rank

Rank Company Subsidiary

Rank Company Subsidiary

Buckland & Taylor Ltd.

COWI Marine North America (formerly Ben C.
Gerwick)

COWI Marine North America (formerly Ocean
and Coastal Consultants)

Jenny Engineering Corp.

219 Schnabel Engineering Inc.

Geo/Environmental Associates Inc.
Lachel & Associates Inc.
Schnabel Dam Engineering Inc.
Schnabel Engineering Consultants Inc.
Schnabel Operations LLC dba Schnabel
Engineering LLC
Schnabel Services Inc.

225 Collins Engineers Inc.

Hoan Construction Partners JV Wisconsin Construction Partners - Zoo

228 Raba Kistner Inc.

PC Sports LLC
Project Control of Texas Inc.
Raba Ingenieros
Raba Kistner Consultants Inc.
Raba Kistner Environmental Inc.
Raba Kistner Infrastructure Inc.
Raba Kistner Program Managment Inc.

234 TTG

TTG Engineers Arizona TTG Engineers Texas TTG Inc. Colorado

238 Fuss & O'Neill Inc.

Fuss & O'Neill Design/Build LLC Fuss & O'Neill EnviroScience LLC

238 Fuss & O'Neill Inc.

Fuss & O'Neill Manufacturing Solutions LLC

240 EnSafe Inc.

GR2 LLC

241 Thompson Engineering

Thompson Engineering Watermark Design Group

247 Fay Spofford & Thorndike

FST Engineers

254 HR Green Inc.

HR Green California Inc.

258 Humphreys & Partners Architects LP

HP Civil Engineering HPA Design Group (Interior Design) HPLA (Landscape Architecture)

261 WD Partners

WD Partners, Halifax WD Partners, Mumbai WD Partners, Toronto

269 EFI Global Inc.

EFI Global Engineering of New York EFI Global of Illinois Soloman Investigations

275 Steelman Partners

Inviro Studios shop12 Design Steelman Architecture Asia Steelman Architecture Australia Steelman Architecture Europe Steelman Architecture Vietnam

277 H2M architects + engineers

H2M Architects & Engineers Inc. H2M Associates Inc.

292 CP&Y Inc.

CPA Group International The Wallace Group

296 PS&S

PS&S Engineering Inc.

298 LaBella Associates DPC

CECO Associates Inc. LaBella Engineering SLU LaBella Environmental LLC Pease Engineering and Architecture

303 Boswell Engineering Inc.

Boswell Underwater Engineering

306 The S/L/A/M Collaborative Inc.

Construction Services of Somerset (CSS)

311 TPG Architecture

TPG Architecture LLP TPG International Ltd.

312 Urban Engineers Inc.

Urban Engineers of New York DPC

314 Wenck Associates Inc.

1802 Wooddale LLC Wenck Emergency Response

2015 Top 500 Design Firms – Subsidiaries by Rank

Rank Company Subsidiary

Rank Company Subsidiary

315 ATCS PLC

ATCS Services LLC

320 Shafer, Kline & Warren Inc.

SKW Enterprise Solutions Inc.

322 HLW International LLP

HLW International Ltd. HLW Shanghai Ltd.

323 On-Board Engineering Corp.

On-Board Engineering Corp., New Castle, DE On-Board Engineering Corp., East Windsor, NJ

328 LHB Inc.

LHB LLC

333 WENDEL LLC

Alexandria Architecture, Engineering, Land Surveying & Landscape Architecture PC Smiley Glotter Nybery Architects Inc/Wendel WD Manaagement LLC Wendel Construction Inc. Wendel Energy Services LLC

336 ECC

dck-ecc LLC ECC MEZZ LLC ECCI-C Metag LLC JV ECC-RMA LLC Nordlys ENvironmental Watermark-ECC LLC

337 JBA Consulting Engineers

JBA Consulting Engineers, Irvine, CA JBA Consulting Engineers, New Orleans, LA JBA Consulting Engineers, Phoenix, AZ

347 Morrison-Maierle Inc.

Morrison-Maierle Arizona

349 Buchart Horn Inc./BASCO Associates

Buchart-Horn GmbH

352 Dawood Engineering Inc.

Broadhead Energy Services

358 CTL Engineering Inc.

Industrial Communication and Sound (ICS) Microwave Leasing Services (MLS)

359 GBA

GBA Builders LLC
GBA Systems Integrators LLC

ViroCon

361 Otak Inc.

Otak Architects Inc. Otak International

362 GRW

Chapman Technical Group GRW Aerial Surveys Inc.

363 Kisinger Campo & Associates Corp.

Campo & Associates LLC KCCS Inc.

364 RIZZO Associates Inc.

Fall Line Testing & Inspection LLC
Paul C. Rizzo Associates Inc. - Abu Dhabi
Paul C. Rizzo Engineering - New York PLLC
Rizzo Associates Chile SA
Rizzo Associates Czech as
Rizzo Associates Perú SA
Rizzo Italia S.c.r.l.
Rizzo UK Ltd.

370 P+R Architects

P+R (Shanghai) Architectural Design and Consulting Co. Ltd.

376 Baxter & Woodman Inc.

Baxter & Woodman Control Systems Integration LLC

Local Government Strategies LLC

377 Good Fulton & Farrell

Good Fulton & Farrell Inc.

379 Geocon

Geocon Consultants Inc. Geocon Inc. Geocon West Inc.

381 Kendall/Heaton Associates Inc.

KHA Architecture LLC KHA Architecture Inc.

385 V3 Cos. Ltd.

V3 Cos. of Illinois Ltd.

387 Highland Associates Ltd.

Highland Associates PC, Architecture Engineering Design

389 Ziegler Cooper Architects

ZC Residential LLC Ziegler Cooper Inc

2015 Top 500 Design Firms – Subsidiaries by Rank

Rank Company Subsidiary

Rank Company Subsidiary

392 Martin/Martin Inc.

Martin/Martin Wyoming Inc.

393 McLaren Engineering Group

LandMetrics Surveying and Engineering M G. McLaren PC Consulting Engineers McLaren Technical Services

398 RDG Planning & Design

RDG IA Inc. RDG Schutte Wilscam Birge

410 Leighton Group Inc.

Leighton and Associates Inc. Leighton Consulting Inc.

415 Hart Howerton

Hart Howerton Partners Ltd. Hart Howerton Ltd.

419 Jones Edmunds

JEAces Inc.

428 England - Thims & Miller Inc.

Robert M Angas Associates Inc.

436 KSA Engineers Inc.

KSA Alliance Inc.

443 Salas OBrien

KDW Salas O'Brien LLC KME Salas O'Brien LLC Luckman Salas O'Brien LLC Salas O'Brien Engineers Inc.

444 The Gateway Engineers Inc.

The Gateway Engineers Inc.

446 Binkley & Barfield Inc.

Baseline Corp. Binkley & Barfield/C&P Inc. Joe Orr Inc. Landev Engineers Inc.

453 Heapy Engineering

Heapy Consultants Heapy Engineering Indiana LLC Heapy Solutions

459 Lawrence Group

Lawrence Group Architects Lawrence Group Projects

463 Smallwood Reynolds Stewart Stewart & Associates Inc.

Small, Reynolds, Stewart, Stewart & Associates
Inc

Small, Reynolds, Stewart, Stewart & Associates
Ltd.

Small, Reynolds, Stewart, Stewart & Associates
Pte Ltd.

Small, Reynolds, Stewart, Stewart, Middle East Ltd.

Small, Reynolds, Stewart, Stewart, Shanghai Ltd. SRSS Ltd. SRSSA Ltd.

467 Borton-Lawson

Borton-Lawson Engineering Inc.

470 Albert Kahn Family of Cos. (Kahn)

Kahn do Brasil Ltda. Kahn Global Services Inc. Kahn South Inc.

471 WDG Architecture

WDG Architecture Dallas WDG Interior Architecture

477 Epstein

Epstein Architecture & Engineering SRL Epstein Sp. z.o.o.

483 CTL/Thompson Inc.

CTL/Thompson Materials Engineering Inc.

486 Kahler Slater

Kahler Slater Pte. Ltd.

489 Earth Systems Inc.

CCGC - dba: Earth Systems Pacific Earth Systems Global SCG - dba: Earth Systems Southern California SWG - dba: Earth Systems Southwest

Region Country Company

Region Country Company

A. NORTH AMERICA

Canada

Adrian Smith + Gordon Gill Architecture

AECOM Technology Corp.

Aegion Corporation

Affiliated Engineers Inc.

Alfa Tech Consulting Enterprises, Inc.

Altran

Amec Foster Wheeler

Ammann & Whitney

Anvil Corp.

Aon Fire Protection Engineering Corp.

Arcadis U.S./RTKL/Callison

Arup

Atkins North America

Atwell

Ausenco

Bartlett & West Inc.

Bechtel

Bergmann Associates Inc.

BHDP Architecture

Black & Veatch

BRPH Architects-Engineers Inc.

Burns & McDonnell

Burrow Global LLC

Cambridge Seven Associates Inc.

Cannon Design

CB&I

CDI Corporation

CDM Smith

CH2M HILL

CHA Consulting, Inc.

Clark Nexsen

Coffman Engineers Inc.

Collins Engineers, Inc.

Corgan

COWI North America

CTA Architects Engineers

Day & Zimmermann

DCI Engineers

Dewberry

DOWL

Ecology & Environment Inc.

EFI Global Inc.

EN Engineering LLC

EnSafe Inc.

Epstein

ESD (Environmental Systems Design, Inc.)

Excel Engineering Inc.

exp US Services Inc.

EYP Inc.

Farnsworth Group Inc.

Fentress Architects

Flad Architects

Fluor Corp.

Foth Companies

FRCH Design Worldwide

Fugro

Fuss & O'Neill Inc.

Gannett Fleming

GEI Consultants Inc.

Gensler

GeoEngineers Inc.

Geosyntec Consultants

Ghafari Associates LLC

GHD Inc.

Golder Associates Inc.

GP Strategies

GreenbergFarrow

Gulf Interstate Engineering Co.

GZA GeoEnvironmental, Inc.

Hammel Green and Abrahamson Inc. (HGA)

Hankins and Anderson, Inc.

Hanson Professional Services Inc.

Hart Howerton

Hatch Mott MacDonald

Hazen and Sawyer PC

HDR

Heery International Inc.

Henderson Engineers Inc.

Highland Associates Ltd.

Hixson Architecture, Engineering, Interiors

HKS, Inc.

HNTB Cos.

HOK

Humphreys & Partners Architects, LP

IBI Group Inc.

Integral Group

IPS - Integrated Project Services Inc.

Jacobs

JBA Consulting Engineers

Kahler Slater

KBR

Kendall/Heaton Associates Inc.

Kiewit Corporation

Kimley-Horn and Associates Inc.

Kleinfelder

KPFF Consulting Engineers

Landrum & Brown Inc.

Leidos

Little

LMN Architects

Louis Berger

Magnusson Klemencic Associates Inc.

Martin/Martin, Inc.

Matrix Technologies Inc.

MBH Architects

McMillen Jacobs Associates

M-E Engineers Inc.

Merrick & Co.

MG2 (formerly MulvannyG2)

Region Country Company

Michael Baker International

Middough Inc.

Moffatt & Nichol

Morrison Hershfield

Mueser Rutledge Consulting Engineers

MWH Global

NBBJ

Nelson Worldwide, Inc.

NORR

O'Brien & Gere

On-Board Engineering Corp.

Partner Engineering and Science, Inc.

Payette

Pei Cobb Freed & Partners Architects LLP

Pennoni

Perkins Eastman

Perkins+Will

PGAL

PND Engineers Inc.

Populous

POWER Engineers Inc.

Raba Kistner Inc.

RCM Technologies Inc.

River Consulting

RIZZO Associates Inc.

Robert A.M. Stern Architects LLP (RAMSA)

Robert Derector Associates

Ross & Baruzzini Inc.

Sargent & Lundy LLC

SCS Engineers

Shannon & Wilson Inc.

Shepley Bulfinch Richardson & Abbott

Short Elliott Hendrickson Inc. (SEH)

Simpson Gumpertz & Heger Inc.

Skidmore Owings & Merrill LLP

SmithGroupJJR

SSOE Group

Steelman Partners

Stellar

Studios Architecture

STV Group Inc.

Superior Engineering, LLC

Syska Hennessy Group

T.Y. Lin International

Terracon Consultants, Inc.

Tetra Tech Inc.

The Babcock & Wilcox Company

The Dennis Engineering Group LLC

The Lauren Corp.

The Miller Hull Partnership

Thornton Tomasetti, Inc.

TKDA

TPG Architecture

TranSystems Corp.

TRC Cos. Inc.

Region Country Company

tvsdesign

Ulteig Engineers Inc.

UniversalPegasus International Inc.

V3 Companies Ltd

Vanderweil Engineers

Waldemar S. Nelson and Co. Inc.

Walker Parking Consultants

Walter P Moore

Ware Malcomb

WATG / Wimberly Interiors

WD Partners

Weidlinger Associates, Inc.

Wenck Associates Inc.

Wiss, Janney, Elstner Associates Inc.

Wood Group Mustang, Inc.

Woods Bagot

WorleyParsons Group Inc.

Wright-Pierce

WSP / PARSONS BRINCKERHOFF

ZGF Architects LLP

B. LATIN AMERICA

Argentina

AECOM Technology Corp.

Amec Foster Wheeler

Aon Fire Protection Engineering Corp.

Arcadis U.S./RTKL/Callison

Ausenco

CB&I

CH2M HILL

Fluor Corp.

FXFOWLE Architects

Gensler

Geosyntec Consultants

Hatch Mott MacDonald

HKS. Inc.

Jacobs

Langan Eng'g and Environmental Services Inc.

MWH Global

Nelson Worldwide, Inc.

Perkins+Will

Sargent & Lundy LLC

Simpson Gumpertz & Heger Inc.

SmithGroupJJR

The Babcock & Wilcox Company

Thornton Tomasetti, Inc.

TRC Cos. Inc.

WD Partners

Wood Group Mustang, Inc.

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Bolivia

AECOM Technology Corp. Amec Foster Wheeler

DCI Engineers

Region Country Company

Fluor Corp.

Gensler

Golder Associates Inc.

Langan Eng'g and Environmental Services Inc.

Louis Berger

OZ Architecture

Sargent & Lundy LLC

The Babcock & Wilcox Company

VOA Associates Inc.

WD Partners

Wiss, Janney, Elstner Associates Inc.

Rrazil

AECOM Technology Corp.

Albert Kahn Family of Cos. (Kahn)

Amec Foster Wheeler

Aon Fire Protection Engineering Corp.

Arcadis U.S./RTKL/Callison

Arup

Atkins North America

Ausenco

Bechtel

Beyer Blinder Belle Architects & Planners LLP

BHDP Architecture

Black & Veatch

Cannon Design

CB&I

CDM Smith

CH2M HILL

Chester Engineers

CTA Architects Engineers

Davis Brody Bond

Day & Zimmermann

Ecology & Environment Inc.

EFI Global Inc.

Fluor Corp.

FRCH Design Worldwide

Fugro

Gensler

Geosyntec Consultants

Ghafari Associates LLC

Golder Associates Inc.

Hammel Green and Abrahamson Inc. (HGA)

Hatch Mott MacDonald

HDR

HKS, Inc.

HOK

IPS - Integrated Project Services Inc.

Jacobs

KBR

Kohn Pedersen Fox Associates PC

Langan Eng'g and Environmental Services Inc.

Louis Berger

M+W U.S. Inc.

MBH Architects

M-E Engineers Inc.

Region Country Company

Moffatt & Nichol

Morrison Hershfield

Mueser Rutledge Consulting Engineers

MWH Global

Nelson Worldwide, Inc.

Parsons

Perkins Eastman

Perkins+Will

Populous

PS&S

River Consulting

Sargent & Lundy LLC

SCS Engineers

Sebesta Inc.

Simpson Gumpertz & Heger Inc.

Skidmore Owings & Merrill LLP

SmithGroupJJR

SSOE Group

T.Y. Lin International

Tetra Tech Inc.

The Babcock & Wilcox Company

Thornton Tomasetti, Inc.

TPG Architecture

TRC Cos. Inc.

VOA Associates Inc.

Waldemar S. Nelson and Co. Inc.

Walker Parking Consultants

Walter P Moore

Ware Malcomb

WD Partners

Weidlinger Associates, Inc.

Wiss, Janney, Elstner Associates Inc.

Wood Group Mustang, Inc.

Woods Bagot

WorleyParsons Group Inc.

Chile

AECOM Technology Corp.

Aegion Corporation

Amec Foster Wheeler

Ammann & Whitney

Aon Fire Protection Engineering Corp.

Arcadis U.S./RTKL/Callison

Ausenco

Bechtel

Black & Veatch

CB&I

CH2M HILL

COWI North America

CTA Architects Engineers

Ecology & Environment Inc.

EFI Global Inc.

Fluor Corp.

Fugro

Gensler

Geosyntec Consultants

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Golder Associates Inc.

Hankins and Anderson, Inc.

HDR

HOK

Jacobs

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Leidos

Louis Berger

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Moffatt & Nichol

MWH Global

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TLC Engineering for Architecture, Inc.

tvsdesign

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Colombia

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Aegion Corporation

Amec Foster Wheeler

Arcadis U.S./RTKL/Callison

Arup

Bard Rao+Athanas Consulting Engineers LLC

Black & Veatch

CB&I

CDM Smith

CH2M HILL

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Fugro

Gensler

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Goettsch Partners Inc.

Golder Associates Inc.

Greeley and Hansen LLC

Hazen and Sawyer PC

Henderson Engineers Inc.

HKS, Inc.

HOK

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Leidos

Louis Berger

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Moffatt & Nichol

Morrison Hershfield

MWH Global

Perkins Eastman

Perkins+Will

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Skidmore Owings & Merrill LLP

Smith Seckman Reid Inc.

SmithGroupJJR

Syska Hennessy Group

T.Y. Lin International

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Tetra Tech Inc.

The Babcock & Wilcox Company

tvsdesign

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Walker Parking Consultants

WATG / Wimberly Interiors

WD Partners

Wood Group Mustang, Inc.

WorleyParsons Group Inc.

WSP / PARSONS BRINCKERHOFF

Costa Rica

AECOM Technology Corp.

Arcadis U.S./RTKL/Callison

CH2M HILL

DLR Group

DLZ

Foth Companies

FRCH Design Worldwide

Gensler

Hart Howerton

Hatch Mott MacDonald

HKS, Inc.

KPFF Consulting Engineers

Landrum & Brown Inc.

Langan Eng'g and Environmental Services Inc.

Louis Berger

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Moffatt & Nichol

Mueser Rutledge Consulting Engineers

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Syska Hennessy Group

T.Y. Lin International

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Thornton Tomasetti. Inc.

Vanderweil Engineers

Walter P Moore

WATG / Wimberly Interiors

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Amec Foster Wheeler

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Cardno

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Hankins and Anderson, Inc.

Hazen and Sawyer PC

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Landrum & Brown Inc.

Louis Berger

Moffatt & Nichol

Mueser Rutledge Consulting Engineers

NORR

Perkins Eastman

Ross & Baruzzini Inc.

The Babcock & Wilcox Company

Ware Malcomb

WorleyParsons Group Inc.

El Salvador

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CB&I

CDM Smith

Gensler

HDR

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Moffatt & Nichol

Perkins+Will

Sargent & Lundy LLC

Walker Parking Consultants

WD Partners

Guatemala

AECOM Technology Corp.

Amec Foster Wheeler

Arcadis U.S./RTKL/Callison

Beyer Blinder Belle Architects & Planners LLP

Black & Veatch

EFI Global Inc.

FRCH Design Worldwide

Gensler

Humphreys & Partners Architects, LP

Jacobs

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Leidos

Louis Berger

Magnusson Klemencic Associates Inc.

Moffatt & Nichol

MWH Global

Simpson Gumpertz & Heger Inc.

Steelman Partners

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The Babcock & Wilcox Company

The Miller Hull Partnership

Walker Parking Consultants

WD Partners

Guyana

AECOM Technology Corp.

CH2M HILL

Dewberry

Hankins and Anderson, Inc.

Jacobs

Honduras

Amec Foster Wheeler

Arcadis U.S./RTKL/Callison

Black & Veatch

CB&I

CDM Smith

CH2M HILL

Gensler

HOK

Jacobs

Kimley-Horn and Associates Inc.

Louis Berger

Moffatt & Nichol

MWH Global

Simpson Gumpertz & Heger Inc.

Wiss, Janney, Elstner Associates Inc.

Mexico

AECOM Technology Corp.

Aegion Corporation

Affiliated Engineers Inc.

AKF Group LLC

Amec Foster Wheeler

Aon Fire Protection Engineering Corp.

Arcadis U.S./RTKL/Callison

Atkins North America

Ausenco

BHDP Architecture

Black & Veatch

BRPH Architects-Engineers Inc.

CB&I

CDI Corporation

CH2M HILL

CRB

Davis Brody Bond

 $DCI\ Engineers$

Earth Systems Inc.

Ecology & Environment Inc.

EFI Global Inc.

EnSafe Inc.

Epstein

Fentress Architects

Flad Architects

Fluor Corp.

Region Country Company

Foth Companies

FRCH Design Worldwide

Fugro

Gensler

Geosyntec Consultants

Ghafari Associates LLC

Golder Associates Inc.

GreenbergFarrow

Gresham, Smith and Partners

Gulf Interstate Engineering Co.

GZA GeoEnvironmental, Inc.

Hammel Green and Abrahamson Inc. (HGA)

Hankins and Anderson, Inc.

Hart Howerton

Hatch Mott MacDonald

HDR

Henderson Engineers Inc.

HKS, Inc.

HOK

Humphreys & Partners Architects, LP

IPS - Integrated Project Services Inc.

Jacobs

KBR

KPFF Consulting Engineers

KTGY Group Inc.

Langan Eng'g and Environmental Services Inc.

Lanier & Associates Consulting Engineers Inc.

Leidos

Little

Louis Berger

M+W U.S. Inc.

MBH Architects

Merrick & Co.

MG2 (formerly MulvannyG2)

Michael Baker International

Moffatt & Nichol

Mueser Rutledge Consulting Engineers

MWH Global

Nelson Worldwide, Inc.

Ninyo & Moore

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Parsons

Partner Engineering and Science, Inc.

Pei Cobb Freed & Partners Architects LLP

Perkins Eastman

Perkins+Will

PGAL

Populous

POWER Engineers Inc.

Primera Engineers Ltd.

Raba Kistner Inc.

RIZZO Associates Inc.

Sargent & Lundy LLC

 $SCS\ Engineers$

Sebesta Inc.

Simpson Gumpertz & Heger Inc.

Region Country Company

Skidmore Owings & Merrill LLP

Smith Seckman Reid Inc.

SSOE Group

Stellar

SWCA Environmental Consultants

Syska Hennessy Group

Terracon Consultants, Inc.

Tetra Tech Inc.

The Babcock & Wilcox Company

The Dennis Engineering Group LLC

Thornton Tomasetti, Inc.

Tolunay-Wong Engineers, Inc.

TPG Architecture

TranSystems Corp.

TRC Cos. Inc.

VOA Associates Inc.

Waldemar S. Nelson and Co. Inc.

Walker Parking Consultants

Ware Malcomb

WATG / Wimberly Interiors

WD Partners

Weidlinger Associates, Inc.

Wiss, Janney, Elstner Associates Inc.

Wood Group Mustang, Inc.

WorleyParsons Group Inc.

WSP | PARSONS BRINCKERHOFF

Nicaragua

AECOM Technology Corp.

Amec Foster Wheeler

Arcadis U.S./RTKL/Callison

Gensler

Ghafari Associates LLC

Jacobs

Langan Eng'g and Environmental Services Inc.

Louis Berger

POWER Engineers Inc.

The Babcock & Wilcox Company

Panama

AECOM Technology Corp.

Affiliated Engineers Inc.

Amec Foster Wheeler

Arcadis U.S./RTKL/Callison

Atkins North America

BHDP Architecture

Black & Veatch

CDI Corporation

CH2M HILL

CTA Architects Engineers

DeSimone Consulting Engineers

Flad Architects

Foth Companies

Fugro

Gannett Fleming

Gensler

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Geosyntec Consultants

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Hart Howerton

Hatch Mott MacDonald

Hazen and Sawyer PC

HDR

Langan Eng'g and Environmental Services Inc.

Leidos

Louis Berger

Magnusson Klemencic Associates Inc.

MBH Architects

Moffatt & Nichol

Mueser Rutledge Consulting Engineers

MWH Global

Perkins Eastman

POWER Engineers Inc.

River Consulting

RIZZO Associates Inc.

Ross & Baruzzini Inc.

Sargent & Lundy LLC

Shannon & Wilson Inc.

Simpson Gumpertz & Heger Inc.

Steelman Partners

Syska Hennessy Group

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Walter P Moore

Ware Malcomb

WATG / Wimberly Interiors

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Paraguay

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Gensler

KPFF Consulting Engineers

Louis Berger

Sebesta Inc.

Steelman Partners

ZGF Architects LLP

Peru

AECOM Technology Corp.

Aegion Corporation

Amec Foster Wheeler

Arcadis U.S./RTKL/Callison

Ausenco

Bard Rao+Athanas Consulting Engineers LLC

Bechtel

Black & Veatch

Cardno

Region Country Company

CB&I

CH2M HILL

DCI Engineers

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EFI Global Inc.

Fluor Corp.

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Golder Associates Inc.

Hazen and Sawyer PC

IPS - Integrated Project Services Inc.

Jacobs

Langan Eng'g and Environmental Services Inc.

Louis Berger

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Moffatt & Nichol

MWH Global

Nelson Worldwide, Inc.

Ninyo & Moore

Perkins+Will

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Robert A.M. Stern Architects LLP (RAMSA)

Sargent & Lundy LLC

Simpson Gumpertz & Heger Inc.

T.Y. Lin International

The Babcock & Wilcox Company

The Lauren Corp.

Thornton Tomasetti, Inc.

TRC Cos. Inc.

UniversalPegasus International Inc.

Ware Malcomb

WD Partners

Wiss, Janney, Elstner Associates Inc.

Wood Group Mustang, Inc.

WorleyParsons Group Inc.

Uruguay

AECOM Technology Corp.

Amec Foster Wheeler

Ausenco

CH2M HILL

Fluor Corp.

Gensler

Humphreys & Partners Architects, LP

Langan Eng'g and Environmental Services Inc.

MWH Global

Sebesta Inc.

SmithGroupJJR

The Babcock & Wilcox Company

The Dennis Engineering Group LLC

WD Partners

Venezuela

AECOM Technology Corp.

BHDP Architecture

CB&I

Region Country Company

CH2M HILL

Fluor Corp.

Gensler

Golder Associates Inc.

Hankins and Anderson, Inc.

Langan Eng'g and Environmental Services Inc.

Perkins+Will

POWER Engineers Inc.

T.Y. Lin International

The Babcock & Wilcox Company

Thornton Tomasetti, Inc.

TRC Cos. Inc.

WD Partners

Wood Group Mustang, Inc.

WorleyParsons Group Inc.

Suriname

CB&I

Fluor Corp.

Hankins and Anderson, Inc.

KPFF Consulting Engineers

The Babcock & Wilcox Company

ZGF Architects LLP

C. CARIBBEAN ISLANDS

Greater Antilles

AECOM Technology Corp.

Affiliated Engineers Inc.

Arcadis U.S./RTKL/Callison

Atkins North America

Black & Veatch

BRPH Architects-Engineers Inc.

CB&I

CDM Smith

Clark Nexsen

Corgan

CTA Architects Engineers

DCI Engineers

ENGlobal U.S., Inc.

Fishbeck Thompson Carr & Huber

Fluor Corp.

Gensler

Golder Associates Inc.

Hart Howerton

Hatch Mott MacDonald

Hazen and Sawyer PC

HDR

HOK

IBI Group Inc.

KPFF Consulting Engineers

Langan Eng'g and Environmental Services Inc.

Leidos

Louis Berger

 $MWH\ Global$

Nelson Worldwide, Inc.

Region Country Company

OZ Architecture

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Perkins+Will

Sargent & Lundy LLC

SCS Engineers

Sebesta Inc.

Shepley Bulfinch Richardson & Abbott

Simpson Gumpertz & Heger Inc.

Stanley Consultants Inc.

Steelman Partners

Terracon Consultants, Inc.

Tetra Tech Inc.

The Babcock & Wilcox Company

The Beck Group

Thornton Tomasetti, Inc.

TLC Engineering for Architecture, Inc.

TRC Cos. Inc.

V3 Companies Ltd

Wiss, Janney, Elstner Associates Inc.

Puerto Rico

AECOM Technology Corp.

Arcadis U.S./RTKL/Callison

Atkins North America

Beyer Blinder Belle Architects & Planners LLP

Black & Veatch

BRPH Architects-Engineers Inc.

CDM Smith

CH2M HILL

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CP&Y Inc.

CPH, Inc.

CRB

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Excel Engineering Inc.

Fluor Corp.

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Gensler

Geosyntec Consultants

Golder Associates Inc.

Hart Howerton

Heery International Inc.

Henderson Engineers Inc.

HKS, Inc.

НОК

IBI Group Inc.

IPS - Integrated Project Services Inc.

Kimley-Horn and Associates Inc.

Langan Eng'g and Environmental Services Inc.

Leidos

Leo A Daly

Lord Aeck Sargent

Louis Berger

MBH Architects

MG2 (formerly MulvannyG2)

Region Country Company

Michael Baker International

Moffatt & Nichol

Morrison Hershfield

Mueser Rutledge Consulting Engineers

MWH Global

O'Brien & Gere

Partner Engineering and Science, Inc.

Perkins+Will

Pond & Company

POWER Engineers Inc.

SCS Engineers

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Simpson Gumpertz & Heger Inc.

SmithGroupJJR

SSOE Group

Stanley Consultants Inc.

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Tetra Tech Inc.

The Babcock & Wilcox Company

Thornton Tomasetti, Inc.

TransCore

TRC Cos. Inc.

Walker Parking Consultants

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Cuba

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Amec Foster Wheeler

CH2M HILL

Hatch Mott MacDonald

Moffatt & Nichol

Pond & Company

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TLC Engineering for Architecture, Inc.

ZGF Architects LLP

Lesser Antilles

AECOM Technology Corp.

Arcadis U.S./RTKL/Callison

Atkins North America

Bechtel

Black & Veatch

Burrow Global LLC

CB&I

CDM Smith

Chester Engineers

Collins Engineers, Inc.

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Arcadis U.S./RTKL/Callison

Bechtel

Black & Veatch

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exp US Services Inc.

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HDR

HKS, Inc.

HOK

Jacobs

Langan Eng'g and Environmental Services Inc.

Louis Berger

MBH Architects

NBBJ

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Sargent & Lundy LLC

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Skidmore Owings & Merrill LLP

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Inc.

Stanley Consultants Inc.

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T.Y. Lin International

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Wunderlich-Malec Engineering Inc.

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Ausenco

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McLaren Engineering Group

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TLC Engineering for Architecture, Inc.

TRC Cos. Inc.

tvsdesign

Vanderweil Engineers

Walker Parking Consultants

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Ecology & Environment Inc.

Hankins and Anderson, Inc.

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Parsons

Wood Group Mustang, Inc.

Morocco

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The Miller Hull Partnership

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Sudan

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 $Perkins\!+\!Will$

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Clark Nexsen

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Sebesta Inc.

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Angola

Bechtel

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Congo Republic

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Gabon

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Bechtel
Epstein
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The Babcock & Wilcox Company
UniversalPegasus International Inc.
WD Partners
Wood Group Mustang, Inc.

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Ghana

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ZGF Architects LLP

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Guinea

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Black & Veatch

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Gulf Interstate Engineering Co.

Hankins and Anderson, Inc.

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Louis Berger

Mazzetti

MWH Global

Sheladia Associates Inc.

Tetra Tech Inc.

D.R.Congo (Zaire)

AECOM Technology Corp.

HDR

Louis Berger

MWH Global

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Zambia

AECOM Technology Corp.

Amec Foster Wheeler

Black & Veatch

Fluor Corp.

Louis Berger

MBH Architects

Zimbabwe

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Ecology & Environment Inc.

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Tetra Tech Inc.

I. . ANTARCTIC/ARCTIC

CB&I

Merrick & Co.

OZ Architecture

SME

Wiss, Janney, Elstner Associates Inc.

17% of the Top Design Firms in that size bracket own electronic computer equipment.

By contrast, fewer than 2% of those in the \$505,000-\$750,000 billings bracket have bought any electronic computers.

Many more rent than have bought. About 18% of the Top Design Firms rent electronic computers, which is a bit under half the proportion who use outside computer services.

Among the design firms doing less than \$1 million in annual billings, 15% rent computers. At the other end of the size scale, nearly one-half of the big firms doing \$5 million or more in annual billings rent computers.

The Top 500 Design Firms . .

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				Тур	e of De	esign				
		e of jects Non- Bldg	A R C H T L	C (V (S T R U C L	М Е С Н	E L C L	Do City or Area Plans	Work Out- side U.S.	No. of E.N.R. SUBS.
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Billings Totaled \$5 Million to \$9.9) Mi	llion								
4. Howard, Needles, Tammen & Bergendoff, New York, N. Y.* 5. Harza Engineering Co., Chicago, Ill 6. Tippetts-Abbett-McCarthy-Stratton, New York, N.Y. 7. Skidmore, Owings & Merrill, Chicago, Ill.* 8. Giffels & Rossetti, Inc., Detroit, Mich.* 9. Daniel, Mann, Johnson & Mendenhall, Los Angeles 10. Sargent & Lundy, Chicago, Ill. 11. Theodore J. Kauffeld, New York, N. Y. 12. Fredric R. Harris, Inc., New York, N. Y. 13. Gibbs & Hill, Inc., New York, N. Y. 14. Louis Berger, Inc., East Orange, N. J. 15. Parsons, Brinckerhoff, Quade & Douglas, New York 16. Black & Veatch, Kansas City, Mo.* 17. Barnard & Burk, Inc., Baton Rouge, La 18. Metcalf & Eddy Engineers, Boston, Mass 19. Smith, Hinchman & Grylls Assoc, Inc., Detroit, Mich. 20. Deleuw, Cather & Co., Chicago, Ill. 21. Ammann & Whitney, New York, N. Y.* 22. Gilbert Assocs, Inc., Reading, Pa. 23. Lockwood Greene Engineers, Inc., New York, N. Y. 24. The Perkins & Will Partnership, Chicago, Ill. 25. Victor Gruen & Assocs., Inc., Beverly Hills, Calif. 26. Gannett, Fleming, Corddry & Carpenter, Inc., Harrisburg, Pa.	>:>>>>:>:>>>> > >			>>>	>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>					143 77 89 31 33 36 20 1 31 24 25 130 64 26 64 13 62 55 17 23 12
Billings Totaled \$2.5 Million to \$4	.9 1	۸illio	n							
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31. Albert Kohn Associated Architects & Engineers Inc., Detroit, Mich.* 32. Wilbur Smith & Assocs., New Haven, Conn	√	√ √	√ 	√ √	√ √	√	√ 	··· ✓	···	11 8
cisco, Calif.* 34. Auburn & Assocs. Inc., Pittsburgh, Pa. 35. Consoer, Townsend & Assocs., Chicago, Ill. 36. Stanley Engineering Co., Muscatine, Iowa 37. Reynolds, Smith & Hills, Jacksonville, Fla 38. Wilsey, Ham & Blair, San Mateo, Calif. 39. Sanders & Thomas, Inc., Pottstown, Pa.(a) 40. Ellerbe & Co., St. Paul, Minn.* 41. J E. Sirrine Co., Greenville, S. C 42. Charles A. Maguire & Assocs., Providence, R. I.	· · · · · · · · · · · · · · · · · · ·		··		··	: >>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>	· · · · · · · · · · · · · · · · · · ·		>> >> >> >>	28 5 29 23 24 15 9 19 12 20
43. Associated Engineers & Consultants, Inc., Garden City, N. Y. 44. Leo A. Daly Co., Omaha, Neb. 45. Eastern Engineering Co., Atlanta, Ga.*	√ √ √	√ √ 	√ √ √	√ √ √	√ √ √	√ √ √	√ √ √	 √	√ √ √	2 20 14

* Billings estimated by ENR, based on company-reported size of staff.

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46. J. E. Greiner Co., Baltimore, Md	. 🗸	√	√	✓	√	√	√	√	√	3
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51. Albert C. Martin & Associates, Los Angeles, Calif.		√ √	···	···	 √	√	√ ./	.,	.,	
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4. The Kuljian Corp., Philadelphia, Pa	· 🗸	\checkmark	\checkmark	√	\checkmark	\checkmark	√.		\checkmark	
5. Tudor Engineering Co., San Francisco, Calif		\checkmark		√	\checkmark			√		2
6. McCreary-Koretsky, San Francisco, Calif		\checkmark		\checkmark	\checkmark	\checkmark	√	\checkmark	\checkmark	1
77. Whitman-Requardt & Assocs., Baltimore, Md		√.	√	√	\checkmark	\checkmark	\checkmark	\checkmark	√.	1
8. Tipton & Kalmbach Inc., Denver, Colo		√		√,	,	٠.,	٠.,	٠.,	√,	1
9. Rader & Associates, Miami, Fla 0. Boyle Engineering, Santa Ana, Calif		√	√	√,	√,	√,	√,	√,	√	3
International Engineering Co., Inc., San Francisco		√	√ ./	√ ./	√ /	√	√,	√	٠.,	1
2. Charles Lückman Assocs., Los Angeles, Calif.*		√ √	√ √	√ √	√ √	√ ./	√ ./		√	2
3. Robert and Company Associates, Atlanta, Ga.*		√ √	√ √	√ √	√ √	√ √	√ √	√ √		
4. Max O. Urbahn, New York, N. Y		~	√	V				√		
5. Pioneer Service & Engineering Co., Chicago, III		√	√	√	√	√	√			1
6. Edward Durell Stone, New York, N. Y.*		√	√					√	√	
7. Edwards & Kelcey, Newark, N. J	\checkmark	\checkmark		\checkmark	\checkmark	\checkmark	√	√	\checkmark	2
B. Buchart Associates, York, Pa	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		
9. A. Epstein & Sons, Inc., Chicago, III.*	\checkmark		√	\checkmark	\checkmark	\checkmark	\checkmark		\checkmark	
D. Fay, Spofford & Thorndike Inc., Boston, Mass	\checkmark	\checkmark		\checkmark	\checkmark	\checkmark	\checkmark			2
I. Laramore, Douglass and Popham, Chicago, III.*	√.	\checkmark	√,	\checkmark	√,	√,	√.		√ ,	
2. Schmidt, Garden & Erikson, Chicago, III.* 3. Lockwood, Kessler and Bartlett, Syosset, N. Y	\checkmark	· ·	√ 	√	√ √	~	√ 		√	1
7. Andrews & Clark, New York, N. Y. 3. Anderson-Nichols & Co., Inc., Boston, Mass. 4. Buchart-Horn, York, Pa.	 √ √	√ √ √	··· ✓	√ √ √	√ √ √	 	√ √ √	√ √ · · ·	√	1
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. Hellmuth, Obata & Kassabaum, Inc., St. Louis, Mo.	\checkmark		√.	• •	• •	\checkmark	√	\checkmark		
Daverman Assocs., Grand Rapids, M.ch	√ √	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		
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Goodkind & O'Dea, Montclair, N. J.		√		~	V			~		- 4
Bovay Engineers, Inc., Houston, Tex.*	\checkmark	✓		√	√	\checkmark	√	√		
. Vincent G. Kling & Assocs., Philadelphia, Pa.*	\checkmark		\checkmark							
. The Architects Collaborative Inc., Cambridge, Mass.	\checkmark	\checkmark	\checkmark					\checkmark		
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	Camp, Dresser & McKee, Boston, Mass	√ 	√ √	· · ·	√ √	√ 	· · ·	√ 		··· ✓	9 22
125	Sargent-Webster-Crenshaw & Folley, Syracuse, N. Ý	√	√	√	√	√	~	 √	··· ✓		6
	Shaw, Metz & Assoc., Chicago, III	√		√,	\checkmark	\checkmark					3
	Kiff, Voss & Franklin—Architects The office of York & Sawyer, New York, N. Y.*	√ √		√ √							7
	Caudill, Rowlett & Scott, Houston, Tex.*	√		√	√	√	√	√	✓	√	2
	Alfred Easton Poor, New York, N. Y.*	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark				\checkmark	7
131.	Wank, Adams & Slavin Office of Fellheimer & Wagner, New York, N. Y.*	√		. /		,	,	,			,
132.	Modjeski and Masters, Harrisburg, Pa		·· √	√ 	√	√ √	√ 	√	·· ✓		1 34
133.	Capitol Engineering Corp., Dillsburg, Pa	\checkmark	√		√	V	√	✓			19
134.	Wilson & Co., Salina, Kan	√	√	\checkmark	√.	√_	\checkmark	\checkmark	✓	\checkmark	6
	Forrest & Cotton, Inc., Dallas, Tex.*	√ √	√ √		√ ./	√ ./		,			7
	Clarke and Rapuano, Inc., New York, N. Y.*		√		√ √	√ √		√ 	·· ✓		22 13
138.	Fletcher-Thompson Inc., Bridgeport, Conn	\checkmark	√	\checkmark	√	V	√	√	~		10
	Ritchie Associates, Inc., Boston, Mass.	√,	٠.,	√.		√.		• •			2
	Alden E. Stilson & Associates, Columbus, Ohio Louis C. Kingscott & Assocs., Kalamazoo, Mich	√ √	√ √	√ √	√ ./	√ ./	√ ./	√		• •	35
	R. M. Towiil Corp., Honolulu, Hawaii	√	√ √	√ √	√ √	√ √	√	√	·· √	√	9
143.	Russell & Axon, St. Louis, Mo	√	√	√	√	√	√	√		14.4	5
	Wiley & Wilson, Lynchburg, Va	\checkmark	√,	√	V	√.	√.	√.	✓		5
	Havens & Emerson, Cleveland, Ohio	 √	√ 	√ √	\checkmark	√	√	√		• •	13
	James M. Montgomery, Consulting Engineers, Inc.,	•		v	• • •		√		√		1
148.	Pasadena, Calif	• •	✓		✓	· 🗸	√	√	√	✓	8
149	Pa Soil Testing Services, Inc., Northbrook, III	√ 	√	\checkmark	√,	√,		• •	√	√,	1 12
	Knoerle, Bender, Stone & Associates, Inc., Baltimore,		v	• •	\checkmark	√		• •		√	12
	Md	\checkmark	\checkmark		. 🗸	\checkmark			✓	√	10
151.	Greely & Hansen Engineers, Chicago, Iil	٠.,	√	٠.,	√,	٠.,	٠٠,	• •		\checkmark	ģ
	Charles H. McCauley & Associates, Birmingham, Ala.	√ √	√	√ √	√ 	√ √	√ ./	√ /		• •	3
	Ruth, Going and Beck, San Jose, Calif	V	√	√	· · ·	√	√	√	√	• •	1
	Brill Engineering Corp., New York, N. Y		\checkmark	\checkmark	√	√	\checkmark	√	√		10
	Clark, Dietz, Painter & Assocs., Urbana, III Herbert H. Johnson, Assoc., Miami, Fla.*	√	√	√	√,	√,	√,	√.	• •	••	15
	L Robert Kimball, Ebensburg, Pa.	√ √	√ √	√ √	√ √	√ √	√ √	√	√	√	0
	McCormick-Tay or Assocs., Philadelphia, Pa	√	V		√ ✓	V					1 10
	Kelly & Gruzen, New York, N. Y.	\checkmark		\checkmark							2
	Albright & Friel, Inc., Philadelphia, Pa	··· ✓	√	√ √	√	√	√	√	√	••	13
163.	Mills, Petticord & Mills, Washington, D. C	∨	···	√ √	·· √	··· ~		**	·· ✓	·· ✓	1 9
164.	Hunter, Campbell & Rea, Altoona, Pa	√		V		√	·· ✓	··	√		1
	Chas. H. Seils Inc., Pleasantville, N. Y	٠.,	\checkmark	٠.,	\checkmark	\checkmark	\checkmark	\checkmark	✓	• •	8
	Sherwood, Mills & Smith, Stamford, Conn William L. Mayne & Assocs., Alexandria, Va	√ √		√ √	• •	• •	• •	• •		√	2
	Harley, Ellington, Cowin & Stirton, Inc., Detroit, Mich.	√	·· ✓	√ ·	···	· ·	···	··	· · ·		1
169.	The Ballinger Co., Philadelphia Pa	√	Ĭ.	√	· .	V	√	√			2
	Matz, Childs & Assoc., Baltimore, Md	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		11
	ings actimated by END bread an accordance and			. ~							

^{*} Billings estimated by ENR, based on company-reported size of staff.

					Ту	pe of D	esign				
			pe of piects Non- Bldg	A R C H T L	C I V I	S T R U C L	M E C H L	E L E C	*Do City or Area Plans	Work Out- side U.S.	No. of E.N.R. SUBS.
171	. Kirkham-Michael & Assocs., Omaha, Neb	√	\checkmark	√	√	\checkmark	\checkmark	\checkmark	·		5
	2. J. N. Pease & Assocs., Charlotte, N. C.*	\checkmark	\checkmark	\checkmark	\checkmark	√	√	· √			1
	B. Perry Shaw Hepburn & Dean, Boston, Mass	√		\checkmark							3
175	Loebl Schlossman & Bennett, Chicago, III	√		√	√				\checkmark		0
	Le Roy Crandall & Associates, Los Angeles, Calif	√ 	√ √	√	√ ./			• •	\checkmark	\checkmark	5
	. Wiedeman & Singleton, Atlanta, Ga		√ √		√ √	√					4 9
178	. Koebig & Koebig, Los Angeles, Calif	\checkmark	√	\checkmark	V	V	√	√	√ 		9
	Palmer & Baker Engineers, Inc., Mobile, Ala	\checkmark	\checkmark	\checkmark	√	\checkmark	\checkmark	\checkmark	√	\checkmark	17
181	. William Pereira & Assocs., Los Angeles, Calif Buck-Seifert & Jost, Englewood Cliffs, N. J	√	٠.,	\checkmark	√,	√.	\checkmark	\checkmark	\checkmark	\checkmark	1
	A. L. Aydelott & Assocs., Memphis, Tenn.	√ √	√ 	··. √	√ 	\checkmark	\checkmark	\checkmark		√,	11
	Pipe Line Technologists, Inc., Houston, Tex.*		√		√	· _ /	√	√	√	V	0
184	E. Lionel Pavlo, New York, N. Y		V		V	V			· ·	√ √	9 14
185	King and Gavaris, New York, N. Y		\checkmark		\checkmark	\checkmark				V	3
	Golemon & Rolfe, Houston, Tex.	√.		√						\checkmark	1
	Schafer Flynn and Associates, Cleveland, Ohio Lankton-Ziegele-Terry & Associates, Peoria, Ill	√		√		٠.,	٠.,		\checkmark		1
	Toltz, King, Duvall, Anderson & Associates, Inc.,	√		\checkmark		√	√	V	• •		1
	St. Paul, Minn	\checkmark	\checkmark	√	√	\checkmark	\checkmark	√			8
190.	John G. Hoad & Assoc., Ypsilanti, Mich	\checkmark	\checkmark	√	√	√	V	√ √		√	4
	Hill & Ingman, Seattle, Wash		. 🗸		\checkmark						7
	Graham, Anderson, Probst & White, Chicago, Ill William W. Bond, Jr. and Associates, Memphis,	\checkmark		\checkmark		\checkmark	\checkmark	\checkmark			3
.,	Tenn	./		. /	.,/	,	,	,		,	
194.	James Assocs., Inc., Architects-Engineers, Indianapolis,	V		\checkmark	√	\checkmark	√	√		\checkmark	1
	Ind	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	3
	Neptune & Thomas, Pasadena, Calif	\checkmark	\checkmark	\checkmark	\checkmark	√			V		2
	Grof & Myers Inc., Harrisburg, Pa	٠٠,	\checkmark		\checkmark	\checkmark					2
	Burke, Kober & Nicolais, Los Angeles, Calif Treadwell Corp., New York, N. Y	√.~	,	\checkmark	,	√,	√	\checkmark			0
	David Volkert & Associates, Washington, D. C	√ √	√ √	·· √	√ √	√ √	√ √	/		\checkmark	16
200.	Benham-Blair & Affiliates, Oklahoma City, Okla	V	√	√	√	√ √	√ √	√ √	√ √	··· ✓	11. 0
201.	Patchen, Mingledorff & Assocs., Augusta, Ga	\checkmark	\checkmark	√	√	√	V	√			6
202.	Frederic P. Wiedersum & Assocs., Valley Stream,										3
203	N. Y Van Doren-Hazard-Stallings-Schnacke, Topeka, Kan.	√,	√	√,		√,	\checkmark	\checkmark	\checkmark		
204.	Waldemar S. Nelson & Co. Inc., New Orleans, La.*	√ √	√ √	√ √	√ /	√	√,	√		3	1
	Alexander Ewing & Assocs., Philadelphia, Pa.*	√		√ ✓	√ 	√ √	√ √	√ √	√ 	√	5 3
	Hubbell, Roth & Clark, Inc., Bloomfield Hills, Mich.		\checkmark		√						6
	Praeger-Kavanagh-Waterbury, New York, N. Y.*.	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	23
	Nolen & Swinburne & Assocs., Philadelphia, Pa.* Harbeson, Hough, Livingston & Larson, Philadelphia,	\checkmark		\checkmark		\checkmark	\checkmark	\checkmark	\checkmark		3
207.	Pa	√	./	. /					,		
210.	The Chester Engineers, Pittsburgh, Pa		√ √	√ 	·· √	√	√	··· √	√		1 8
211.	Yule, Jordan & McNee, Philadelphia, Pa	\checkmark	V	√	V	V	V	√ √			3
212.	Rackoff Associates, Columbus, Ohio		\checkmark		\checkmark	\checkmark			\checkmark		8
213.	Howell Lewis Shay & Associates, Philadelphia, Pa Nussbaumer, Clarke & Velzy, Buffalo, N. Y	\checkmark	٠.,	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		1
	Joseph R. Loring & Associates, New York, N. Y	·· √	√ -/		\checkmark		,	,			8
216.	Pace Engineers, Inc., Houston, Tex	√ √	√ √		··· √	 √	√ √	√ √		 √	1 2
217.	Whitby-Nelson-Steidle & Miller, Pottsville, Pa	√ ·	V	√	V	V					ó
	De Laureal & Moses Engineers Inc., New Orleans	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		\checkmark	1
	Elson T. Killam Assocs., Inc., Millburn, N. J		\checkmark	٠.,	\checkmark						7
	ings Totaled \$750,000 to \$999,	√ 999		√							1
	Taliesin Associated Architects, Div. of Frank Lloyd										
222.	Wright Foundation, Scottsdale, Ariz Trygve Hoff & Assoc., Cleveland, Ohio	√ -/	√ -/	\checkmark	√ ./	V	V	V	\checkmark	\checkmark	2
223.	Eero Saarinen & Assocs., Hamden, Conn.*	√	√ 	···	√	\checkmark	√	√	* *		16
224.	Six Associates, Inc., Asheville, N. C	V	·· √	V	··· √	··· ✓	·· √	··	· · ·	√ 	4
225.	Farkas & Barron, New York, N. Y	\checkmark	√		√	V				√	16
	Osborn Engineering Co., Cleveland, Ohio	\checkmark	\checkmark	٠.	\checkmark	\checkmark	\checkmark	\checkmark			8
	Ansehn & Allen, San Francisco, Calif	V		V		٠.,	٠.,	٠.,			1
	Benjamin, Woodhouse & Guenther, Inc., Dearborn,	√		\checkmark	• •	\checkmark	√	\checkmark			3
	Mich	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	√	\checkmark		\checkmark	2
	John Carl Warnecke & Assocs., San Francisco*	√ ·	√	√							3
231.	Shaffer, Parrett, Johnston, Lichtenwalter & Assoc.,										
232	D 9 C 1 L 11 C E	√	√		√	√	٠.,	٠.,			9
	gs estimated by ENR, based on company-reported size	√ va af si	√ ~#		\checkmark	\checkmark	\checkmark	\checkmark			4
2	go	e of si	uπ.								

					Туре	of De	sign				
			pe of	A R C H	C I V	S T R U	M E C	E L E	Do City or	Work Out-	No. of
		Bldg	Non- Bldg	T L	L	C L	H L	C L	Area Plans	side U.S.	E.N.R. SUBS.
	R. W. Booker & Assocs., Inc., St. Louis, Mo	√	\checkmark		√	√.	√	√	\checkmark	√	4
	Warren S. Holmes Co., Lansing, Mich	√,		√		√,	√	√	,	٠.,	4
	Lyles, Bissett, Carlisle & Wolff, Washington, D. C.	√ √	√ 	√ √	··· √	√ √	√ √	√ √	√ √	√ 	6
	Curtis & Davis, New Orleans, La.*	√		√					√		1
	Worthington, Skilling, Helle & Jackson, Seattle*	√	\checkmark	• •	√	\checkmark				\checkmark	13
	John J. Flad & Assocs., Madison, Wis	\checkmark		√	√,	√,	\checkmark	\checkmark	\checkmark		3
	Childs & Smith, Chicago, III.*	·· √	√ 	·· √	√	√ √	 √	√			2 4
	John Carollo Engineers, Phoenix, Ariz		√		√	V	V	√			3
	Harold Hoskins & Assocs., Lincoln, Neb		\checkmark		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		5
	Hardesty and Hanover, New York, N. Y		√,		√	√,	√ ·	\checkmark			26
	Johnson & Anderson, Inc., Pontiac, Mich Burk & Assoc., New Orleans, La	·· √	√ √		√ √	√ ./			\checkmark	• •	6 2
	Harry O. Hefter-Assoc., Inc., Chicago, Ill	√ √	√ √	·· √	√ √	√ √		√			3
	Cleverdon, Varney & Pike, Boston, Mass	√	√		√	√	√	√			9
	Thalheimer & Weitz, Philadelphia, Pa.*	\checkmark	\checkmark	\checkmark		\checkmark	\checkmark	\checkmark	\checkmark		1
	Ganteaume & McMullen, Boston, Mass.*	√,	• •	√,	√	√.	\checkmark	√.	٠٠,	\checkmark	4
	Stevens & Thompson, Inc., Portland, Ore.*	√ ./	\checkmark	√ ./	\checkmark	√ ./		√ ./	\checkmark		4
	Hazen and Sawyer, New York, N. Y	√ 	·· √	√	√ -	√	· .			·· √	1 7
	Register & Cummings, Jacksonville, Fla	√	V	√	√	√	√	√			1
	Falk & Booth Inc., San Francisco, Calif	\checkmark		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		1
	Fordyce & Hamby Associates, New York, N. Y	\checkmark	\checkmark	\checkmark	\checkmark	√	√	\checkmark	\checkmark		0
257.	Faulkner, Kingsbury & Stenhouse, Washington, D. C	-/		./							0
258.	Comparetto & Kenny, Jersey City, N. J.	√	√	√ √							1
	Albert C. Jones Assocs., Cornwells Heights, Pa	V	V	V	√						9
260.	Chas. W. Cole & Son, South Bend, Ind.*	\checkmark	\checkmark	\checkmark	√	\checkmark	\checkmark	\checkmark	\checkmark		7
	Morris Lapidus Associates, New York, N. Y.	√,		\checkmark	• • •	٠.,			٠.,	\checkmark	1
	Saunders & Pearson, Alexandria, Va	\checkmark		√ √	.√ √	√ /	√ √	√ √	√ √		0 10
	Warren & Van Praag, Inc., Decatur, III	√ √	··- √	√ √	√ √	√ √	V	√ √			13
	T. Y. Lin & Associates, Van Nuys, Calif	√				√					10
	Malcolm Pirnie Engineers, New York, N. Y		\checkmark		\checkmark	\checkmark	\checkmark				10
	The Engineers Collaborative, Ltd., Chicago, III.	√	√,	√,	\checkmark	\checkmark	\checkmark	√,	٠.,	\checkmark	5
	Naramore, Bain, Brady & Johanson, Seattle* Cohen, Haft & Assocs. Silver Spring, Md.*	√ √	√ 	√ √	· · · √		· · · ✓	√ √	√ √		1
	Sumner Schein, Boston, Mass.*	V		√	V	√ ·	V	√		√	i
	Frederick G. Frost Jr. & Associates Architects, New							-			
	York, N. Y		• •	√.						٠.	2
	Leo Kornblath & Assocs., New York, N. Y	√		√					√	\checkmark	0
	Arbogast, Jones, Reed Associates, Los Angeles Williams & Works, Grand Rapids, Mich	√ 	√ √	√ 	√ √	·· √	√ 		√ √		3
	Biernacki-Poray & Assocs., Montclair, N. J	√		√						√	o
276.	Lathrop Douglass, New York, N. Y	\checkmark		\checkmark					\checkmark	\checkmark	0
	Finley Engineering Co., Lamar, Mo	√	√	• •	٠.,	٠.,	٠.,	√	,		0
	John G. Reutter Associates, Camden, N. J	\checkmark	√		√	\checkmark	\checkmark	√	\checkmark		4
/.	Minn	√	\checkmark	\checkmark		\checkmark	\checkmark	\checkmark			1
280.	Allgeier, Martin & Assocs., Joplin, Mo	√	√	√	\checkmark	√	√	\checkmark	\checkmark		2
	Pancoast, Ferendino, Grafton & Skeels, Miami, Fla.*	\checkmark	V	\checkmark	• •	√	\checkmark	√.	\checkmark		0
	Turner & Collie, Houston, Tex.*	٠.,	\checkmark	• • •	√	√	√ ,	√		• •	5 1
	Setter, Leach & Lindstrom, Inc., Minneapolis, Minn. M. A. Nishkian & Co., Long Beach, Calif	√ √	·· √	√ √	√ √	√ √	√ √	√ √	 √		2
	Alexander Potter Associates, New York, N. Y		√		√						5
286.	Pope, Evans and Robbins, New York, N. Y	\checkmark	√			\checkmark	\checkmark	\checkmark			3
	McNamee, Porter & Seeley, Ann Arbor, Mich	٠.,	√,		√,	√,	√,	√		••	11
	J. B. Converse & Co., Inc., Mobile, Ala.* John J. Kassner & Co., New York, N. Y	√ -/	√	• •	√ •/	√ -/	\checkmark	\checkmark			3 11
	Fromherz Engineers, New Orleans, La.*	√ √	√ √		√ √	√ √	· · ·	·· √	√ 		3
	Abreu & Robeson, Inc., Brunswick, Ga	V		√		√					4
292.	Lemmon, Freeth, Haines & Jones, Honolulu, Hawaii .	\checkmark		\checkmark							0
	Walton & Madden, Riverdale, Md	√		√,						• •	1
	Martin Stern Jr. & Associates, Beverly Hills, Calif Kalionzes and Klingerman, Los Angeles, Calif	√ √		√ √		• •		• •	٠.	• • •	0
	Morrison-Maierle Inc., Helena, Mont	√ √	···	√ √	√ √	··· √					6
	Alfred A. Yee, Assocs., Honolulu, Hawaii	V	V	√		√				\checkmark	1
	Wilson, Morris, Crain & Anderson, Houston, Tex	\checkmark	٠.,	√.	٠.,	٠.,		٠.,			1
	J. T. Banner & Assoc, Laramie, Wyo	√	√	√ ./	√	√		√ ./			9
JUU.	The Cerny Assoc., Inc., Minneapolis & St. Paul, Minn.	√	√	√	\checkmark	√	√	√	\checkmark		1

^{*} Billings estimated by ENR, based on company-reported size of staff.

300. The Cerny Assoc., Inc., Minneapolis & St. Paul, Minn. √ 301. Leonard S. Wegman Co., New York, N. Y...........

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			e of jects Non- Bldg	A R C H T L	C V	S T R U C L	M E C H	E L C L	Do City or Area Plans	Work Out- side U.S.	No. of E.N.R. SUBS.
302	. Wilson, Okamoto & Assocs., Inc., Honolulu, Hawaii .						•	•	riuns	0.0.	- marie
	Robert E. Lamb, Inc., Valley Forge, Pa	√ √	√ 	√	√	√	··· ✓	√			0
	Gerber & Pancani, Newark, N. J.	√		√		√	√	V		√	1
	LeMessurier Associates, Inc., Boston, Mass.	\checkmark	٠.		• •	√					13
	Enginéering Service Corp., Los Angeles, Calif Austin Field & Fry, Architects & Engineers, Los		V	• •	√	√	• •	• •	√		2
	Angeles, Calif.*	\checkmark	√	√	√	√	√	√	√		0
	Fruco & Assocs. Inc., St. Louis, Mo	\checkmark	√	√	√	√	√	√			13
	Horner & Shifrin, St. Louis, Mo.* Evans, Mechwart, Hambleton & Tilton, Inc., Ga-		\checkmark		√	√	✓	√			11
	hanna, Ohio.		√		√	√	√	√			2
311	Eberle M. Smith Assoc. Inc., Detroit, Mich.*	\checkmark		√	√	√	√	V			3
312	Lawrie & Green, Harrisburg, Pa	\checkmark		\checkmark	• •						0
	Howard K. Bell Consult. Engrs., Lexington, Ky.* Weiskopf & Pickworth, New York, N. Y.*	·· ✓	√		√ ./		• •	• • •	• • •	• •	5
315	Westcott and Mapes, nc., New Haven, Conn.*	√	·· ✓	·· ✓	√ √	√	···	··· √	• • •		6 5
316	Di Stasio & Van Buren, New York, N. Y	√	√			√	Ĭ.				6
	Arthur Froehlich & Associates, Beverly Hills, Calif	√		√	• •	• • •	• •	• •	√		3
	W. C. Kruger Assocs., Santa Fe, N. M	\checkmark		~	√	✓	√	√	• •	• •	0
	New York, N. Y.	√		√			√	V	√	√	0
	Ballard Todd Associates, Architects, New York, N. Y.	√		√					V		ŏ
321	Lennox, Matthews, Simmons, & Ford, Inc., Indian-	,									
	apolis, Ind	√	√	√	√	√	√	√	• •	• •	0
Bil	lings Totaled \$505,000-\$749,99	9									
322	Steward-Skinner Assoc., Miami, Fla	\checkmark	√	√	√	√	V	√			1
	Rex Whitaker Allen & Assocs., San Francisco, Calif.	\checkmark		√							o
324.	Mid South Engineering Co. Inc., Knoxville, Tenn	√.	\checkmark	√	\checkmark	\checkmark			\checkmark		5
326	Knappe & Johnson, Scarsdale, N. Y	√ ./	.,	√		٠.,		• ;	• • •		1
	Berger, Kelley, Unteed & Assoc. Champaign, III.	√ √	√ 	···	√ 	√ √	• •	√	√		0
328.	Sullivan, Isaacs & Sullivan & Assoc., Cincinnati, Ohio.	√		V		√	·· √	√	·· √		1
	Schwarz & Van Hoefen, St. Louis, Mo	\checkmark		\checkmark					✓		1
	Alvord, Burdick & Howson, Chicago, III	• •	\checkmark	• •	√	• •	••	••	• •	✓	7
	Calif	√		√							0
	Pace Associates, Chicago, Ill	√	√	√	√	√	√	√	√		2
	Barovetto & Thomas, Sacramento, Calif	√.		\checkmark							0
335.	Keller & Gannon, San Francisco, Calif	√ √	√				√	√	٠.,	√	2
	A. L. Wiesenberger Assocs., Inc., Allentown, Pa	√ √	√	√ √	··· √	√	√ √	√	√ √		0
337.	Lee T. Purcell, Paterson, N. J.*		· √		√						6
	Brandow and Johnston Assoc., Los Angeles, Calif	\checkmark			• •	\checkmark			• •		0
339.	Rogers, Taliaferro, Kostritsky, Lamb, Architects- Planners, Baltimore, Md	. ,	,	,					,		
340.	William B. Tabler, New York, N. Y.*	√ √	√	√	• • •	• •	••	••	√	1/	0
341.	Gergson & Assocs., Atlanta, Ga.*	√		√		√	√				ō
	Gray & Osborne, Yakima, Wash.*		\checkmark		\checkmark						2
	Harstad Associates Inc., Seattle, Wash		√	••,	√	••	••	√	√	• •	0
	Black, Crow & Eidsness, Inc., Gainesville, Fla.*	√	√ √	√ 	√ √	√ √	··· ~	·· √			3
346.	Shreve, Lamb and Harmon Assocs., New York, N. Y.*	\checkmark		√ √							o
	Desmond & Lord, Boston, Mass.*	√.	٠.	√.	• •	• •					1
	Von Storch & Burkavage, Waverly, Pa.* Perliter & Soring, Los Angeles, Calif	\checkmark	.√ . /	√	V	√	√	√,	••	• •	3
350.	Harry Weese & Assocs., Chicago, III.*	···	√ 	·· ✓	√ 	··	√ 	··			4 13
351.	Clark, Enersen, Olsson, Burroughs & Thomsen,			•							
252	Lincoln, Neb.*	√	√,	√,	\checkmark	√	√.	√.	\checkmark		1
	Everett Associates, A lentown, Pa	V	√ ./	√		√ ./	\checkmark	√	• • ,	• •	1
	Davis & Floyd Engineers Inc., Greenwood, S. C	√ √	√ √	·· ✓	√ √	√ √			√ 		2 -
355.	Langdon & Wilson, Los Angeles, Calif	V		√							Ô
	Lacy, Atherton & Davis, Harrisburg, Pa	\checkmark	√,	\checkmark	٠.,	\checkmark	√	√			1
	Jones, Henry & William, Toledo, Ohio		√ ./		√	√	V	V	• • •	,	9
	Orr Schelen Mayeron & Assoc. Inc., Minneapolis,	√	√	√	√	\checkmark	√	✓		~	2
	Minn	\checkmark	~		✓		\checkmark	√			1
	Nathan C. Hale & Associates, Falls Church, Va	√,	\checkmark	√	\checkmark	✓.	\checkmark	\checkmark			3
	Ellers & Reaves, Memphis, Tenn	\checkmark	\checkmark	√	√	√	\checkmark	\checkmark		✓	4
	Mass	\checkmark		√							3
	Barge, Waggoner & Sumner, Inc., Nashville, Tenn		√		√	·· √			·· ✓		2
	John Clarkeson, Albany, N. Y	\checkmark	√.	\checkmark	\checkmark	✓			√_		12
	E. S. Preston & Assocs., Columbus, O.		√	• •	\checkmark	\checkmark	√	√	√		4
. 190	4 Billings estimate by ENR based on reported size o	t staff.									

					Ту	pe of D	esign				
			pe of jects Non- Bldg	A R C H T L	C I V I L	S T R U C	M E C H L	E E C	Do City or Area Plans	Work Out- side U.S.	No. of E.N.R. SUBS.
366	. Shumavon Buckley & Goul, New York, N. Y		√		√	√					12
	Hammel Green & Abrahamson, St. Paul, Minn	√		\checkmark	\checkmark	√	✓	✓			0
	. A. G. Odell, Jr. & Assocs., Inc., Charlotte, N. C.*.	√	√,	\checkmark	√,	√,	√,	√,	√.	• •	1
	. Homer L. Chastain Assoc., Decatur, III	√ √	√ √	·· ✓	√ √	√	√	√ √	√ √	• •	5 4
	Moore & Hutchins, New York, N. Y	V	٠.	√						• • •	2
	Porter, Gogerty, Meston, Associates, Los Angeles	\checkmark		\checkmark	\checkmark	\checkmark	√	\checkmark			0
373.	Jones and Fellers—Architects and Engineers, Augusta, Ga	. /	. ,	. ,	,	,	,	,	,	,	_
374.	Collins-Kronstadt & Leahy, Hogan, Collins, Silver	√	√	√	√	√	√	V	√	√	2
	Spring, Md	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	√	\checkmark		1
	Wenzel & Co., Great Falls, Mont		\checkmark		\checkmark	\checkmark	√	✓			5
3/6.	Tarapata & MacMahon Assocs., Inc., Bloomfield Hills, Mich.	-/		√	./	. /	. /	. ,	. /		3
377.	Clark, Clark, Millis & Gilson, Syracuse, N. Y	√ √		√	··	√ √	√	√	√ 		1
	Marshall & Brown, Kansas City, Mo.*	√		√		√					i
	Deeter & Ritchey, Pittsburgh, Pa.*	\checkmark		\checkmark		\checkmark	√		\checkmark		3
380.	Bendy Engineering Co., Overland, Br. of St. Louis, Mo.*	./	./		. /	. ,	. ,	. ,		,	
381.	James Ruderman, New York, N. Y.*	√ √	√		√ 	√		√		√ 	2 10
	S. J. Kessler & Sons, New York, N. Y.*	V		√	, .	V					4
	Homer A. Hunter Associates, Dallas, Tex.*		\checkmark		\checkmark	\checkmark		√	\checkmark		0
	Norman M. Giller & Assocs., Miami Beach, Fla.*	√,	√,	\checkmark	√,	√,	√	\checkmark		\checkmark	3
	Turnpike Engineers, Philadelphia, Pa.* Orr, Strang, Inslee & Senefeld, Los Angeles, Calif.	√ √	·	·· √	√	√	• •	• •	• •		6
	Grassold, Johnson, Wagner & Isley, Inc., Milwaukee,	v		V	• • •			••	•••		0
388.	Wis	✓		√			••				0
	Ohio	√	• •	\checkmark		√	• •	• •	• •		3
	Albert A. Erkel, Los Angeles, Calif	√	• •	*,*	••	√	• •	• •	••	• •	0
370.	N. Y	√	√		√	√				√	17
391.	Edward Larrabee Barnes, New York, N. Y.*	√		√							1
392.	Chloethiel Woodard Sm!th & Assocs., Washington,										
	D. C.,	V	√_	√.	√.	√.	\checkmark	\checkmark	√		0
	Ralph H. Burke, Inc., Park Ridge, Ill Edwin A. Keeble Assocs., Inc., Nashville, Tenn	√ √	√ √	√ √	√ √	√ √	·· ~		V	• •	1
	C. H. Guernsey & Co., Oklahoma City, Okla		V		√	√ √	~	√ √	√ 	• •	i
396.	Preston M. Geren, Fort Worth, Tex	\checkmark		\checkmark		√					2
	Clyde E. Williams & Assoc., South Bend, Ind		√		\checkmark		\checkmark		\checkmark	\checkmark	13
	Curry Engineering Co., Muskogee, Okla	٠.,	√,	• •	√	√	\checkmark	\checkmark	\checkmark		4
	E. D'Appolonia & Assoc., Pittsburgh, Pa Westenhoff & Novick Inc., Chicago, Ill	√.	√ √		√ √	 √					17 14
	Joseph F. Bontempo & Assocs., Rochester, Pa	√		√							1
402.	Gordon Herkenhoff &, Associates, Albuquerque,										
400	N. M	٠.,	\checkmark	٠.,	\checkmark	√,	٠٠,	٠٠,	\checkmark	• •	6
	Bertrand Goldberg Assoc., Chicago, III	√ √	··· ✓	√	·· √	√	√	√	• •		1 0
	Kennedy Engineers, San Francisco, Calif.*	√	√		√ √	√	√ √	√	·· √	√	3
406.	Earl & Wright, San Francisco, Calif.*	√	√		√	√					4
	King and King Architects, Syracuse, N. Y	√	٠٠,	√.	٠٠,	√.	• •			√	2
	Reid & Tarics, San Francisco, Calif.*	√ -/	V	\checkmark	√ -/	√ √	√ ./			√. . /	2
	Hugh Stubbins Assoc., Cambridge, Mass.*	√ √		·· √	√ 		··	√ 	·· √	√ 	2 1
	Strobel & Rongved, New York, N. Y	√	\checkmark		\checkmark	\checkmark				√	o
	Sidney H. Morris & Associates, Chicago, III	\checkmark		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark			0
	Flewelling and Moody, Los Angeles, Calif	√		√,	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		0
	Harwood K. Smith and Partners, Dallas, Tex Hertzka & Knowles, San Francisco, Calif	√ √	·· √	√ √						••	1
	Carey & Kramer, Seattle, Wash	√	√	√	√	··· ✓	···	··· ✓	••		0 2
	Harry Hendon & Assoc. Inc., Mountain Brook Br. of										-
418.	Birmingham, Ala	• •	√ .	••	\checkmark	√	••	••	••	••	2
410	Ind	V	√	√,	٠.,	√	√,	√	• •		1
	William F. Koelle Sons, Philadelphia, Pa Ebling, Plunkett, Keymar, Reginato & Assocs.,	√	• •	√	√	√	√	√		√ .	0
	Milwaukee, Wis	√		√							0
	Samuel Glaser Associates, Boston, Mass	√		√					√		ō
	Varney, Sexton, Sydnor, Associates, Phoenix, Ariz.	√		√	• •	٠.,	٠.,	٠.,			0
	Bothwell & Assocs., Decatur, Ga	√	• •	√	• •	√	√	√	• •	• •	1
	Clark & Warren, Poughkeepsie, N. Y	√ √		√ √							0
	Crawford, Murphy & Tilly, Inc., Springfield, Ill	√	·· ✓		√	√	·· ✓	·· √	·· ✓		4
127.	Thomas B. Bourne Associates, Inc., Washington, D. C.	√	√	\checkmark	√	√	√	√		\checkmark	4
	Floyd G. Browne & Assocs., Ltd., Marion, Ohio	• •	\checkmark		\checkmark	\checkmark	\checkmark	\checkmark		• •	10
196	4 Billings estimate by ENR based on reported size of	staff.									

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				R	C	т	м	Ε	Do		
		Typ	e of	С	1	R	E	L	City	Work	
		Pro	jects	н	V	U	С	E	or	Out-	
			Non-	T	1	С	н	С	Area	side	No. of E.N.R.
		Bldg	Bldg	L	L	ι	L	L	Plans	U.S.	SUBS.
429.	Gaul & Voosen, Chicago, III	√		V		√	√	√			0
430.	Kenneth E. Wischmeyer & Partners Architects, St.										
401	Louis, Mo	√.	• •	√.						• •	0
	Rochester & Goodell Engineers, Inc., Salem, III	\checkmark	√	\checkmark	\checkmark	\checkmark					4
	Sharp & Handren, New York, N. Y	\checkmark	\checkmark	\checkmark					\checkmark		1_
	Erik Floor & Associates Inc., Chicago, III		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	√		✓	3
	Paul Weidlinger, New York, N. Y	\checkmark	\checkmark		\checkmark	\checkmark				✓	4
	Besmar Associates, Versailles, Ky	\checkmark		\checkmark						• •	0
	Tibbals-Crumley-Musson, Noverre, Columbus, Ohio	\checkmark		\checkmark		\checkmark			√	V .	1
437.	Smith-Voorhees-Jensen, Architects Associated, Des	,		٠,	,	,	,	,			
420	Moines, lowa	\checkmark		\checkmark	\checkmark	\checkmark	\checkmark	√	• •	••	3
730.	Clark, Buhr & Nexsen, Architects & Engineers,				,			,			
420	Norfolk, Va	√.	\checkmark	√.	\checkmark		√	\checkmark	• •	• •	4
	Potter-Tyler-Martin & Roth, Cincinnati, Ohio	√.		√.		√		٠٠,		• •	5
	Fugard, Burt, Wilkinson & Orth, Chicago, Ill	\checkmark		\checkmark	\checkmark	\checkmark	\checkmark	√	• •	• •	1
441.	James Gamble Rogers, Lovelock & Fritz, Winter										
	Park, Fla	\checkmark		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		√	2
	Vosbeck-Vosbeck-Assocs., Alexandria, Va	\checkmark		\checkmark						••	0
	Davis, Speake & Thrasher, Birmingham, Ala	\checkmark		\checkmark		\checkmark	\checkmark				1
	Walter Scholer & Associates, Inc., Lafayette, Ind	\checkmark		\checkmark		\checkmark	\checkmark	√	\checkmark	• •	1
	Hensley-Schmidt Inc., Chattanooga, Tenn		\checkmark		\checkmark	\checkmark			\checkmark		6
	Marcellus Wright & Partners, Richmond, Va	\checkmark	\checkmark	\checkmark							1
	Aeck Assocs., Atlanta, Ga	\checkmark		\checkmark							1
	Markus & Nocka, Boston, Mass	\checkmark		\checkmark		\checkmark	\checkmark	\checkmark			2
	Sunn, Low Tom & Hara, Inc., Honolulu, Hawaii		\checkmark		\checkmark				√	✓	3
	Kononoff & Sm!th, Inc., Coral Gables, Fla	\checkmark	\checkmark	v	\checkmark	\checkmark	\checkmark	\checkmark		√	4
451.	J. Robert Carlton & Assocs., Richmond, Va	\checkmark		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark			1
452.	Saggus, Williamson, Waught & Spiker, Atlanta, Ga.	\checkmark		\checkmark		\checkmark					0
453.	Walker & McGough, Spokane, Wash	\checkmark		\checkmark					\checkmark		0
454.	Howard R. Green Co., Cedar Rapids, Iowa	\checkmark	\checkmark	V	\checkmark	\checkmark			√		3
	Ketchum, Konkel, Ryan & Fleming, Denver, Colo.	√	√		√	√					12
456.	Heitschmidt & Thompson, Los Angeles, Calif	V		\checkmark		√	\checkmark	\checkmark	√		1
* 196	54 Billings estimate by ENR based on reported size o	of staff	•			•		-	•		-

The 44 Leading Design-Constructors

Contracts: \$500 Mil. to \$800 Mil. 1. Kaiser Engineers Div , Kaiser Industries Cor	Work Outside The U.S. p.,	No. of E.N.R. SUBS.	Work Outside The U.S. 3. Bechtel Corp., San Francisco, Calif√	No. of E.N.R. SUBS.
Oakland, Calif		221 92	4. Ralph M. Parsons Co. Los Angeles, Calif√	140
\$200 to \$499 Mil.				
5. The Fluor Corp., Ltd., Los Angeles, Calif 6. The Lummus Co., New York, N. Y 7. Rust Engineering Co., Pittsburgh, Pa 8. Brown & Root Inc., Houston, Tex.	√	35 48 86 81	9. Burns & Roe, Inc., New York, N. Y √ 10. C. F. Braun & Co., Alhambra, Calif √ 11. United Engineers & Constructors, Inc., Philadelphia, Pa	61 30 98
\$100 to \$199 Mil.	· · v	01	pind, rd	70
 The Austin Company, Cleveland, O Ford, Bacon & Davis, Inc., New York, N. Y. Stone & Webster Engineering Corp., N. York, N. Y. 	√ ew	156 11 163	20. Dravo Corp., Pittsburgh, Pa	109 23 68
15. Sanderson & Porter Inc., New York, N. Y		14	23. Raymond International, Inc., New York N. Y	124
16. J. Ray McDermott & Co., Inc., New Orleans,		11	24. Stearns-Roger Corp., Denver, Colo√	55
 The Badger Co., Inc., Boston, Mass Catalytic Construction Co., Philadelphia, P. Arthur G. McKee & Co., Cleveland, O 	a √	27 50 72	 25. H. K. Ferguson Co., Cleveland, O√ 26. M. W. Kellogg Co., New York, N. Y.†√ 	78 58
\$50 to \$99 Mil.				
 Procon Inc. Des Plaines, III. Koppers Co., Inc., Pittsburgh, Pa. Blount Bros. Corp., Montgomery, Ala. Jacobs Engineering Co., Pasadena, Calif. Vitro Engineering Co., Div. of Vitro Corp. America, New York, N. Y. 	√ of	5 53 58 3	 32. Johnson & Johnson, Chicago, Ill. 33. Scientific Design Co., Inc., New York, N. Y. 34. Day & Zimmerman, Inc., Philadelphia, Pa√ 35. Kidde Constructors, Inc., New York, N. Y. 36. Holmes & Narver, Inc., Los Angeles, Calif. 	7 8 14 18 63
\$25 to \$49.9 Mil.				
 Wigton-Abbott Corp., Plainfield, N. J. Foster Wheeler Corp., Livingston, N. J.† H. B. Zachry Co., San Antonio, Tex. Girdler Corp., Louisville, Ky. Based on ENR-reported contracts. 	√	20 27 27 6	41. Cunningham-Limp Co., Detroit, Mich	18 15 2 4